

City of Glendale, Arizona
Recovery Plan

**State and Local Fiscal Recovery
Funds**

2025 Report

City of Glendale, AZ
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The State and Local Fiscal Recovery Funds (SLFRF) program is a significant initiative aimed at providing much-needed financial assistance to state, local, territorial, and Tribal governments in the United States. The program was established as part of the American Rescue Plan Act of 2021, which was enacted in response to the economic challenges caused by the COVID-19 pandemic.

The primary objective of the SLFRF is to help governments, like the City of Glendale, address the adverse economic and fiscal impacts they have experienced due to the pandemic. The program provides substantial funding to support a wide range of eligible uses, offering flexibility and discretion to the recipients to allocate the funds according to their specific needs and priorities.

The program allocates \$350 billion in funding to state, local, territorial, and Tribal governments, with different allocation formulas based on population size and other factors. The funds can be utilized for a variety of purposes, including but not limited to:

- COVID-19 response and mitigation efforts: Governments can allocate funds for public health expenses, vaccination programs, testing and contact tracing, personal protective equipment, and other measures aimed at preventing, detecting, and responding to the ongoing pandemic.
- Addressing negative economic impacts: Funds can be used to support businesses and industries severely affected by the pandemic, provide assistance to unemployed individuals, and implement initiatives to stimulate economic recovery.
- Supporting essential public services: Governments can invest in the maintenance and improvement of critical infrastructure, including water, sewer, and broadband systems. Funding can also be used to bolster educational systems, ensure access to affordable housing, and enhance public safety measures.
- Premium pay for essential workers: Recipients can use funds to provide additional compensation to essential workers who faced heightened risks during the pandemic, such as healthcare professionals, first responders, and other frontline workers.
- Revenue replacement: Governments can utilize the funds to offset declines in revenue due to the pandemic, thereby preventing cuts in essential services and minimizing the need for layoffs or furloughs of public employees.

The City of Glendale developed a strategic plan for the SLFRF to promote a response to the pandemic, address economic recovery, and support our employees. Staff met with the Glendale City Council on September 28, 2021, to discuss and seek guidance on developing the priorities for the use of these funds.

With the funds, the City seeks to improve the lives of those we serve through the equitable use of these funds. Key priorities include strengthening public health by building healthy communities, addressing the negative economic impacts of the pandemic, strengthening public safety, and improving city infrastructure to better respond to future challenges.

To ensure accountability and transparency, recipients of the State and Local Fiscal Recovery Funds are required to report regularly on their use of the funds, including detailed expenditure

and impact information. The U.S. Department of the Treasury oversees the program's implementation, providing guidance and support to assist recipients in effectively utilizing the funds and complying with reporting requirements.

The City is grateful for the recovery funds that have been made available by Congress and intends to make critical investments that will help strengthen our economy and provide benefits to our citizens for many years to come.

Uses of Funds

The City of Glendale is committed to ensuring that SLFRF investments in our communities are efficient and effective in creating a strong and equitable recovery from the COVID-19 pandemic. In determining use of funds, the City of Glendale leveraged U.S. Census data, internal data, the City's comprehensive plan, and Department leaders to best allocate SLFRF monies that will maximize community impact and resiliency. The following table was taken from the U.S. Census website and compares Glendale, Arizona to the State of Arizona and the United States:

	Glendale, AZ	Arizona	United States
Population	248,325	7,151,502	331,449,281
Median Household Income	\$72,411.00	\$74,568.00	\$74,755.00
Poverty Rate	15%	12.5%	12.60%
Employment Rate	62.1%	57.7%	60.30%

Table 2: Demographics of Glendale, Arizona¹

Public Health

To respond to the impacts of the pandemic the City is devoting approximately \$2.1 million of SLFRF funds to address public health impacts. This includes funds for vaccination against COVID-19, prevention, and mitigation of transmission of COVID-19, direct medical expenses for the treatment of COVID-19, and capital investments in our public facilities to respond to the COVID-19 pandemic as well as any future public health emergencies.

Negative Economic Impacts

The city believes that the public health of our most vulnerable citizens can be improved through access to neighborhood features that promote health and safety. These features include access to well planned, modern, and safe parks, recreational amenities, and youth and teen programs. As such the city devoted approximately \$33.8 million to improve city parks, community centers, and programming for our citizens. Funds in this category will also be used to speed the recovery of impacted industries.

¹ Table 2: U.S. Census data for Glendale, Arizona, the State of Arizona, and the United States.

Supporting Public Sector Employees

The COVID-19 pandemic severely impacted public sector staffing and had a profound impact on public safety (police and fire) employees as well as all employees who regularly have contact with the public. This has presented a severe challenge in recruiting and retention of public sector staff. The city will utilize approximately \$14.7 million to retain and recruit public sector staff as well as increase hiring incentives for public safety employees to help ensure the safety of our citizens.

Infrastructure

The city will repair and upgrade infrastructure to alleviate local drainage problems within certain areas of the city. Additionally, funding will be allocated to increase energy efficiency and conservation at public facilities. The city has allocated approximately \$1.2 million for these improvements.

Revenue Replacement

The City of Glendale obligated its \$6.7 million allocation for Revenue Replacement by the obligation deadline of December 31, 2024. Projects in this expenditure category are detailed in the “Project Inventory” section of this report.

Community Engagement

The City of Glendale actively engages its communities in numerous aspects of city-planning such as regular [City Council meetings](#), the annual budget approval, General Plan, street improvements, water resource planning, and through participation in [Boards and Commissions](#). Additionally, Glendale engages residents by hosting community meetings, disseminating social media messaging, providing on-site engagement and resources at city events, and through website updates.

Labor Practices

The City of Glendale is committed to ensuring that the strongest labor standards are adhered to. For all infrastructure projects the city ensures that staff and contractors comply with Federal and State of Arizona labor standards. Specifically, the City of Glendale adheres to the Contract Work Hours and Safety Standards Act for all federal funded projects as well as Equal Employment Opportunity language in contracts. In executing agreements with contractors, the City of Glendale includes an addendum outlining federal requirements and requirements specific to the American Rescue Plan Act (ARPA) of 2021 such as:

- Minority and Women Business Enterprises: Assuring the Contractor agrees to take affirmative steps to assure that women and minority businesses are utilized when possible as sources of supplies, equipment, construction, and services.
- Suspension and Debarment: Assuring that none of the Contractor's principals or its affiliates are excluded or disqualified.
- Byrd Anti-Lobbying Amendment
- Access to Records
- Prohibition on certain telecommunications and video surveillance services or equipment (Huawei and ZTE)
- Buy USA – Domestic preference for certain procurement using federal funds

NOTE: Due to recent federal executive orders, some of the requirements outlined in the American Rescue Plan Act of 2021 may no longer apply. City staff are working with contractors to determine any impact to the scope of respective projects.

Use of Evidence

The City of Glendale developed key performance indicators for programs, projects, and planned activities. The key performance indicators are included in the Project Inventory section, with an accompanying link to the related evidence-based intervention, where applicable.

Performance Report

The City of Glendale's use of SLFRF funds are outlined in this report (section "Project Inventory"). Each project was evaluated for key performance indicators. Most projects (i.e., use of SLFRF funds) replace or rehabilitate aging infrastructure such as parks. The section "Project Inventory" provides detailed information by project including any key performance indicators utilized by project.

PROJECT INVENTORY

The City of Glendale received \$59.5 million State and Local Fiscal Recovery Funds (SLFRF) allocation from the American Rescue Plan Act (ARPA). The City continues to address the needs of its communities through continuous planning and monitoring of funds. To date, the City of Glendale has 50 projects underway. Each project includes the following:

- Description
- Expenditure Category
- When applicable, the link to an evidence-based intervention or states a program evaluation
- Key performance indicators

The City will update its project inventory periodically as projects move forward through their development. This report will be submitted annually as required by the U.S. Treasury.

Eligible Use Category: Public Health	Allocation
Project Name: Public Health Response to Mitigate the Spread of COVID-19	\$64,271.00
Project ID: GRT2321013 Funding Amount: \$64,270.55 Expenditure Category: 1.1 COVID-19 Vaccination Project Overview: Public Health Response to Mitigate the Spread of COVID-19 through the implementation of vaccine clinics, and vaccination gift card incentives for City of Glendale employees. This program is complete. Use of Evidence: COVID-19 public health vaccination protocol. Goal: Increase number of employees vaccinated for COVID-19 through incentive measures (i.e., gift cards). Outcome Measures: Enhance vaccine clinics, implement safety protocols, and improve pandemic response time. Output Measures: - # of vaccine clinics - # of vaccinated employees Key Performance Indicators: The majority of employees within the City of Glendale received their COVID-19 vaccines.	
Project Name: Public Health Response to Mitigate the Spread of COVID-19	\$431,800.74

Project ID: GRT2321013-14 Funding Amount: \$431,800.99 Expenditure Category: 1.4 Prevention in Congregate Settings Nursing Homes Prisons, Jails, Dense Work Sites, Schools, Child care facilities, etc. Project Overview: Public Health Response to Mitigate the Spread of COVID-19. Use of Evidence: COVID-19 public health vaccination protocol. Goal: Increase number of employees vaccinated for COVID-19 through incentive measures (i.e., gift cards). Outcome Measures: Enhance vaccine clinics, implement safety protocols, and improve pandemic response time. Output Measures: - # of vaccine clinics - # of vaccinated employees Key Performance Indicators: The majority of employees within the City of Glendale received their COVID-19 vaccines.	
Project Name: Public Health Response to Mitigate the Spread of COVID-19	\$1,159,424.00
Project ID: GRT2321013-16 Expenditure Category: 1.6 Medical Expenses including Alternative Care Facilities Description: Public Health Response to Mitigate the Spread of COVID-19 Key Performance Indicators:	
Project Name: HVAC Repairs and Replacements	\$486,399.50
Project ID: CIPFC19071-4610 Expenditure Category: Upgrades to existing HVAC systems to improve the indoor air quality of facilities. Description: Public Health Response to Mitigate the Spread of COVID-19 Key Performance Indicators:	
Eligible Use Category: Negative Economic Impacts	Allocation
Project Name: Hillcrest Park Improvements	\$144,649.00
Project ID: CIPPK22014 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Hillcrest Park The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Hillcrest Park Irrigation	\$380,447.39

Project ID: CIPPK22113 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements to the Hillcrest park's irrigation system. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,052	
Project Name: New World Park Improvements	\$330,818.63
Project ID: CIPPK22015 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at New World Park. The improvements will include improved park lighting. These improvements are designed to accommodate the increased use and demand at the park. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Montara Park Improvement	\$296,018.00
Project ID: CIPPK22018 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for park improvements at Montara Park. The improvements will include improved lighting and court resurfacing. These improvements are designed to accommodate increased use and demand at the park. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Mary Silva Park Improvements	\$163,335.09
Project ID: CIPPK22011 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Mary Silva Park. The improvements will include park lighting and a new play structure. These improvements are designed to accommodate the increased use and demand at the park. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Hidden Meadows Park	\$215,679.39

Project ID: CIPPK22012 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Hidden Meadow Park. The improvements will include park lighting and a new play structure. These improvements are designed to accommodate the increased use and demand at the park. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Heritage Park Improvements	\$194,431.55
Project ID: CIPPK22013 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Heritage Park. The improvements will include court resurfacing and a new play structure. These improvements are designed to accommodate the increased use and demand at the park. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Carmel Park Improvements	\$180,537.71
Project ID: CIPPK22019 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Carmel Park. The improvements will include enhanced lighting a new irrigation system, resurfaced courts, and a new play structure. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Delicia Park Improvements	\$112,170.94
Project ID: CIPK22020 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Delicias Park. The improvements will include a new playground and shade structure. These improvements are designed to accommodate the increased use and demand. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Country Gables Park Improvements	\$164,857.08

Project ID: CIPPK22022 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Country Gables Park. The improvements will include park lighting and a new play structure with shade. These improvements are designed to accommodate the increased use and demand at the park. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Northern Horizon Park Improvements	\$117,318.88
Project ID: CIPPK22026 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Northern Horizon Park. The improvements will include park lighting irrigation system improvements and a new playground with shade. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Clavelito Park Improvements	\$119,250.64
Project ID: CIPPK22028 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Clavelito Park. The improvements will include park lighting irrigation system improvements and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Heroes Regional Park Improvements	\$17,800,0000
Project ID: CIPPK22101 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project will further develop the next phase of development for Heroes Regional Park. The park underwent significant renovations to improve accessibility and amenities for Glendale residents. The upgrades include City of Glendale's first synthetic turf, multi-use field, as well as two natural grass, multi-use fields, each of which will be lighted. In addition, the city is adding eight pickleball courts, a connection to the Heroes Regional Park Library, several ramadas, a dog park, lighted mini-pitch, a creative and adventurous play space and additional parking spots. Key Performance Indicators: # of amenity/amenities replaced: 3	

# of residents served/impacted: 143,000 (population count of residents within zip codes in proximity to the park: 85303, 85302, and 85301). The city does not keep official record of park attendance.	
Project Name: Desert Mirage Playground Improvements	\$161,159.36
Project ID: CIPPK23060 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project will replace the existing Desert Mirage playground with new equipment for increased safety and access to outdoor recreation activities. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Lions Park Improvements	\$106,673.55
Project ID: CIPPK22021 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Improvements will make the park safer and more accessible to the public and surrounding neighborhoods. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Sunnyside Park Improvements	\$147,856.61
Project ID: CIPPK22023 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Improvements will make the park safer and more accessible to the public and surrounding neighborhoods. Key Performance Indicators: # of amenity/amenities replaced: 1 # of residents served/impacted: 37,051	
Project Name: Parks Maintenance	\$241,732.16
Project ID: GRT2321013-2.22 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Improvements will make the park safer and more accessible to the public and surrounding neighborhoods. Key Performance Indicators: # of staff hired: 18 \$ paid staff: \$241,732.16 # of labor hours: 5,601	
Project Name: 75th Avenue Camelback Street-Park Improvements	\$99,344.47

Project ID: CIPPK22104-4610 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Improvements stabilized the Grand canal on 75th Avenue and Camelback Road which is located adjacent to a public park and is a recreation path for jogging, walking, and leisure. Key Performance Indicators: N/A	
Project Name: Bonsall Park North Improvements	\$2,545,849.19
Project ID: CIPPK22100 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Improvements to the infrastructure at Bonsall Park North. Currently in its design phase, the park will enhance amenities to the public for increased use. Key Performance Indicators: N/A	
Project Name: Discovery Park Improvements	\$643,784.60
Project ID: CIPPK23066 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Improvements to the irrigation infrastructure at Discovery Park. Key Performance Indicators: N/A	
Project Name: Pasadena Park Improvements	\$147,334.22
Project ID: CIPPK23059 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is for improvements at Pasadena Park. The improvements will include park lighting and a new play structure. These improvements are designed to accommodate the increased use and demand at the park. Key Performance Indicators: N/A	
Project Name: Rose Lane Park Improvements	\$712,250.60
Project ID: CIPPK22007 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: The Rose Lane Park Improvement project will rehabilitate the park's infrastructure and amenities to better serve the public and promote health and safety. Key Performance Indicators: N/A	
Project Name: Sahuaro Ranch Park Improvements	\$699,998.87
Project ID: CIPPK23064-4610 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Sahuaro Ranch Park greatly needed to enhance its LED lighting infrastructure. With SLFRF funds, the park was able to replace aging lights throughout the park. Key Performance Indicators: N/A	

Project Name: Sierra Verde Park Improvements	\$1,434,934.00
Project ID: CIPPK22097 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: The Sierra Verde splash pads project allows for the design of a splash pad that will be utilized by nearby residents and lighting improvements for the safety and wellbeing of the neighborhood. Key Performance Indicators: N/A	
Project Name: Sunset Palms Park Improvements	\$456,141.37
Project ID: CIPPK22112 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: The Sunset Palms Park improvement project includes upgrades to the irrigation for greener, cleaner, spaces for residents to access. Key Performance Indicators: N/A	
Project Name: Sunset Park Improvements	\$424,537.72
Project ID: CIPPK22099 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: The Sunset Park Improvements project will fix the lighting and enhance the athletic components of the park. Key Performance Indicators: N/A	
Project Name: Sycamore Grove Improvements	\$222,494.97
Project ID: CIPPK22103-4610 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project is to improve the Sycamore Grove splash pads, a feature of the park in which families can cool off during the excessive summer heat. Key Performance Indicators: N/A	
Project Name: Mission Park Improvements	\$392,702.85
Project ID: CIPPK22016 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: The Mission Park Improvements project is for the renovation of existing infrastructure to improve the health and safety of residents accessing the park's amenities. Key Performance Indicators: N/A	
Project Name: Desert Mirage Irrigation Improvements	\$302,288.09
Project ID: CIPPK23065 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: This project will upgrade the irrigation system at Desert Mirage Park. Key Performance Indicators: N/A	

Project Name: Glendale Youth Sports Complex Field Lighting	\$350,000.00
Project ID: CIPPK25021 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Lighting upgrades to the Glendale Youth Sports Complex. Key Performance Indicators: N/A	
Project Name: Heroes Park Library Expansion	\$948,649.00
Project ID: CIPLB23029 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: SLFRF funds were utilized to expand a portion of the Heroes Park Library. Key Performance Indicators: N/A	
Project Name: Heroes Park Lighting Improvements	\$312,841.29
Project ID: CIPPK24069 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Lighting improvements to the Heroes Regional Park. Key Performance Indicators: N/A	
Project Name: Heroes Regional Park Splash Pads	\$580,293.01
Project ID: CIPPK22102 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: SLFRF funds were utilized to improve and renovate the park's splash pads. Key Performance Indicators: N/A	
Project Name: New World Park Irrigation	\$883,918.28
Project ID: CIPPK23067 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: Improvements to the New World Park's irrigation system. Key Performance Indicators: N/A	
Project Name: Mission Park Improvements	\$392,702.85
Project ID: CIPPK22016 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: The Mission Park Improvements project is for the renovation of existing infrastructure to improve the health and safety of residents accessing the park's amenities. Key Performance Indicators: N/A	
Project Name: Rose Lane Pool Repairs	\$896,890.00

Project ID: CIPPK25076 Expenditure Category: 2.22 Strong Healthy Communities, Neighborhood Features that Promote Health and Safety Description: SLFRF funds were used to rehabilitate a failing portion of the Rose Lane pool. Key Performance Indicators: N/A	
Eligible Use Category: Public Health - Negative Economic Impacts	Allocation
Project Name: Public Health Response to Mitigate the Spread of COVID-19	\$1,099,836.00
Project ID: GRT2321013-31 Expenditure Category: 3.1 Public Sector Workforce Payroll and Benefits for Public Health Public Safety or Human Services Workers Description: Public Health Response to Mitigate the Spread of COVID-19. Key Performance Indicators:	
Project Name: Employee Retention Pay	\$3,328,907.00
Project ID: GRT2321013-33 Expenditure Category: 3.3 Public Sector Workforce, Other Description: Employee retention pay. Key Performance Indicators:	
Project Name: Rehiring and Retention of Public Sector Staff	\$6,809,777.93
Project ID: GRT2321013PH32 Expenditure Category: 3.2 Public Sector Workforce Rehiring Public Sector Staff Description: Rehiring and retention of public sector employees. Key Performance Indicators:	
Project Name: Public Health Response to Mitigate the Spread of COVID-19_31	\$186,193.00
Project ID: GRT2321013PH32 Expenditure Category: 3.1 Public Sector Workforce Payroll and Benefits for Public Health Public Safety or Human Services Workers Description: Public Health Response to Mitigate the Spread of COVID-19. Key Performance Indicators:	
Project Name: Airport Materials Lab Renovation	\$23,046.54
Project ID: CIPFC23034 Expenditure Category: 3.3 Public Sector Workforce Other Description: Move existing furniture to allow for proper social distancing additional location. Key Performance Indicators: N/A	
Project Name: GRPSTC Second Floor Renovation	\$121,837.09
Project ID: CIPFC23037 Expenditure Category: 3.3 Public Sector Workforce Other Description: Equipment for project to move staff from city hall to alternative locations. Key Performance Indicators: N/A	

Project Name: Adult Center West Renovation	\$463,355.00
Project ID: CIPFC20023 Expenditure Category: 3.3 Public Sector Workforce Other Description: Renovations to the Adult Center West. Key Performance Indicators: N/A	
Project Name: Adult Center East Renovation	\$459,667.91
Project ID: CIPFC23033 Expenditure Category: 3.3 Public Sector Workforce Other Description: Renovations to the Adult Center East. Key Performance Indicators: N/A	
Project Name: Sine Building 2nd Floor Renovation West	\$106,444.00
Project ID: CIPFC23040 Expenditure Category: 3.3 Public Sector Workforce Other Description: Renovations to the Sine Buildings 2nd floor west building. Key Performance Indicators: N/A	
Project Name: Community Center Upgrades – O’Neil, Glendale, Rose Lane	\$1,752,085.45
Project ID: CIPPK21038 Expenditure Category: 3.3 Public Sector Workforce Other Description: Upgrades and renovations to the O’Neil Community Center. Key Performance Indicators: N/A	
Project Name: City Court Renovations	\$380,000.00
Project ID: CIPFC21053 Expenditure Category: 3.3 Public Sector Workforce Other Description: Renovations to the Glendale City Court to improve use of the public's facility. Key Performance Indicators: N/A	
Eligible Use Category: Infrastructure	Allocation
Project Name: Glenn Drive Storm Drainage Improvement	\$1,178,240.14
Project ID: CIPDR21019 Expenditure Category: 3.3 Public Sector Workforce Other Description: Local storm drainage improvements to Glenn Drive between 59th avenue and 52nd avenue, Glendale, AZ 85301. Key Performance Indicators: N/A	
Eligible Use Category: Revenue Replacement	Allocation
Project Name: Revenue Replacement	\$77,164.84
Project ID: GRT2321013RR61 Expenditure Category: 6.0 Revenue Replacement Description: Government services. Key Performance Indicators: N/A	
Project Name: Civic Center Annex Renovation	\$240,225.12

Project ID: CIPFC23035-4610 Expenditure Category: 6.0 Revenue Replacement Description: Renovations to the Civic Center Annex building to increase public use during reconstruction of City Hall. Key Performance Indicators: N/A	
Project Name: Civic Center Bead Museum Renovation	\$263,247.69
Project ID: CIPFC23036-4610 Expenditure Category: 6.0 Revenue Replacement Description: Administrative expenses for furniture for the Glendale Civic Center Bead Museum. Key Performance Indicators: N/A	
Project Name: Temp Pay for Park Employees	\$1,000,000.00
Project ID: GRT2321013RR61-4 Expenditure Category: 6.0 Revenue Replacement Description: Temporary pay for Parks and Recreation employees hired prior to 12-31-2024 Key Performance Indicators: N/A	
Project Name: Parks and Recreation Programming	\$245,000.00
Project ID: GRT2321013RR61-3 Expenditure Category: 6.0 Revenue Replacement Description: This RR project supports general government services for Parks and Recreation Department staff providing community programming throughout Glendale. Key Performance Indicators: N/A	
Project Name: Fire Department Cancer Screenings	\$110,000.00
Project ID: GRT2321013RR61-2 Expenditure Category: 6.0 Revenue Replacement Description: ARPA CSLFRF - Revenue Replacement - Provision of Government Services - Fire Department Cancer Screening Pilot. Key Performance Indicators: N/A	
Project Name: Community Services Coordinator Salary	\$106,681.00
Project ID: GRT2321013RR61-1 Expenditure Category: 6.0 Revenue Replacement Description: Salary for Community Services Coordinator through FY25. Key Performance Indicators: N/A	
Project Name: Grants Management Phase II	\$315,000.00
Project ID: ITP2300015 Expenditure Category: 6.0 Revenue Replacement Description: Grants Management Phase II project for Community Services to streamline grant reporting processes. Key Performance Indicators: N/A	
Project Name: Performance Based Contracts	\$443,600.00

Project ID: CIPFC24051 Expenditure Category: 6.0 Revenue Replacement Description: Construction expenses for performance based contracts Key Performance Indicators: N/A	
Project Name: System of Care Improvements	\$873,458.47
Project ID: CIPFC24056 Expenditure Category: 6.0 Revenue Replacement Description: Tenant improvements for 12,000 sf building at the Glendale Elementary School District System of Care Center to co-locate all Glendale human service and community vitality programs at the campus. Key Performance Indicators: N/A	
Project Name: Brian Anderson Field Improvements	\$1,048,000.00
Project ID: CIPFC25022 Expenditure Category: 6.0 Revenue Replacement Description: Improvements to the baseball field. Key Performance Indicators: N/A	
Project Name: Police Evidence Storage Facility	\$499,981.47
Project ID: CIPPS19030 Expenditure Category: 6.0 Revenue Replacement Description: Storage facility for the Glendale Police Department. Key Performance Indicators: N/A	
Project Name: Cybersecurity Implement Zero Trust	\$249,495.00
Project ID: ITP2300018 Expenditure Category: 6.0 Revenue Replacement Description: A Zero Trust solution will allow the Cybersecurity team to stop lateral movement in the event of a breach and micro-segmentation mitigates the City's risk to ransomware and cyberattacks. Lastly, this solution will provide better visibility to know what is happening across our clouds, data centers, and endpoints. Key Performance Indicators: N/A	
Project Name: Digital Signatures - IT	\$76,500.00
Project ID: CIPPS19030 Expenditure Category: 6.0 Revenue Replacement Description: IT project for digital signatures. Key Performance Indicators: N/A	
Project Name: Identity Access Management	\$499,981.47
Project ID: ITP2300022 Expenditure Category: 6.0 Revenue Replacement Description: Project for IT department. Key Performance Indicators: N/A	
Project Name: FY23 Mobile Library Application	\$53,152.50

Project ID: ITP2300014-2161 Expenditure Category: 6.0 Revenue Replacement Description: Improvements to the library mobile application system. Key Performance Indicators: N/A	
Project Name: Camelback Ranch Maintenance Reserve	\$1,366,593.89
Project ID: CIPFC70801 Expenditure Category: 6.0 Revenue Replacement Description: General maintenance for Camelback Ranch - a baseball complex owned and operated by the City of Glendale. Key Performance Indicators: N/A	
Project Name: Digital Check-In System	\$148,371.11
Project ID: ITP2300013 Expenditure Category: 6.0 Revenue Replacement Description: This IT project is to improve the administrative check-in functions of the Glendale City Court. Key Performance Indicators: N/A	
Project Name: Capital Repair - Arena	\$1,270,689.00
Project ID: CIPPK70803 Expenditure Category: 6.0 Revenue Replacement Description: FY2022 Arena Capital Repair - this was a general government service repair for the continued maintenance and use of the facility. Key Performance Indicators: N/A	