



# FINANCE DEPARTMENT MEMORANDUM

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Date: July 29, 2021  
To: Mayor and Council  
From: Lisette Camacho, Director, Budget and Finance  
Subject: Monthly Financial Report for FY20-21

Mayor and Council:

Attached is the Monthly Financial Report for Fiscal Year 2020-21 through April 2021. This report contains budget to actual comparisons of all the major operating funds, year-to-date department expenditures, and highlights major variances that may require additional monitoring or action. As a general guideline, revenues and expenditures are on target through April if they are close to 83% of the annual budgeted amount.

## REVENUE PERFORMANCE INDICATORS

In the table of contents, you will see Favorable, Unfavorable, or Monitor revenue performance indicators. A Favorable indicator means the actual year-to-date revenues are within 2% of their **3-year historical trend**. Monitor means revenues are 2% to 5% lower than the trend and Unfavorable means revenues are 5% or more lower than the trend.

## EXPENDITURE PERFORMANCE INDICATORS

In the table of contents, you will also see Favorable, Unfavorable, or Monitor expenditure performance indicators. A Favorable indicator means the actual year-to-date expenditures are within 2% of the calculated **year-to-date budget**. Monitor means expenditures are 2% to 5% over the budget and Unfavorable means expenditures are 5% or more higher than budget.

## SUMMARY

Overall, revenues for the major operating funds show consistent financial results when compared to the budget. City Sales Tax Revenues are above target as a result of growth in retail, restaurant/bar, and retail over 5k sales tax revenues. Transportation Sales Tax Fund revenues are above target when compared to the budget, but lower than the three-year historical year-to-date average. Expenditures either remain on track or are less than budgeted due primarily to unspent capital projects funding and salary savings from vacancies and a hiring freeze. Staff will continue to monitor the actual results and prepare a monthly financial analysis.

## REPORT NAVIGATION

The report includes a quick-reference Table of Contents on the following page that will allow you to quickly navigate to areas of interest by clicking on the page numbers. The table of contents link at the bottom of every page will return you to the Table of Contents. The report can also be found on the City's internet page under financial reports.

Please let me know if you have questions about the information contained in this report.



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Through the Month Ended April 30, 2021

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Through April 2021, total General Fund revenues are above target at \$217.7M or 90.5% of the annual budget. Revenues are \$10.9M or 5.3% higher than the same time last year. The two largest components of General Fund revenues are City Sales Tax and State Shared Revenues. Together these two revenue sources represent \$174.1M or 80% of General Fund revenues.

General Fund City Sales Tax collections are significantly above target at \$109.7M or 96.6% of the annual budget. City Sales Tax increased by \$5.5M or 5.3% over the same time last year. General Fund City Sales Tax details by category can be found on page 2 of this report.

State Shared Revenues are above target at \$64.4M or 89.5% of the annual budget. Fees, Licenses and Permits are significantly above target at \$19.7M or 109.8% of the annual budget. Arena Fees are \$976K or 51.2% of the annual budget due to reductions in arena security and facility rental fees from closure of city-owned facilities.

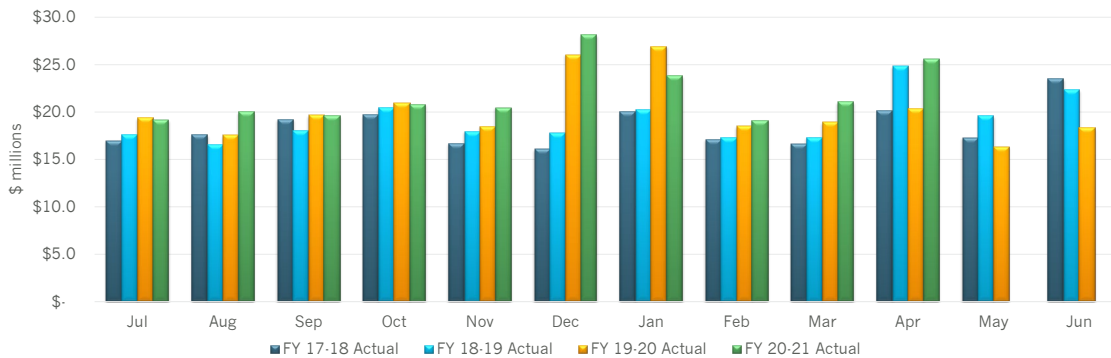
	FY 20-21 Total Budget \$ 240,411,044					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 16,977,770	\$ 17,585,021	\$ 19,354,393	\$ 19,182,753	8.0%	8.0%
Aug	17,592,596	16,518,152	17,571,494	20,022,096	16.3%	15.7%
Sep	19,232,407	18,065,277	19,663,007	19,581,107	24.5%	24.1%
Oct	19,682,206	20,432,697	20,952,191	20,789,663	33.1%	33.2%
Nov	16,671,649	17,954,831	18,472,782	20,458,910	41.6%	41.1%
Dec	16,070,572	17,832,321	26,078,781	28,124,086	53.3%	49.9%
Jan	20,050,547	20,244,885	26,913,294	23,801,248	63.2%	59.8%
Feb	17,116,102	17,255,981	18,505,060	19,080,781	71.1%	67.7%
Mar	16,617,069	17,282,683	18,920,234	21,032,613	79.9%	75.5%
Apr	20,100,194	24,855,632	20,297,519	25,595,262	90.5%	85.2%
May						
Jun						
Total	\$ 180,111,113	\$ 188,027,480	\$ 206,728,754	\$ 217,668,519	90.5%	85.2%

Favorable

YTD Budget Variance  
\$ 17,325,982

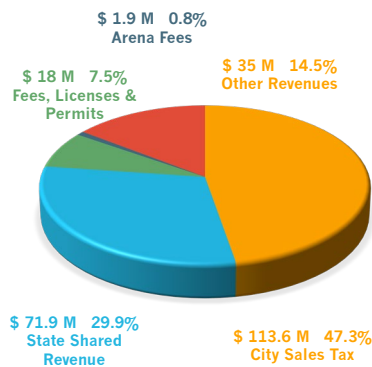
Trend Variance  
5.4%

General Fund Revenue



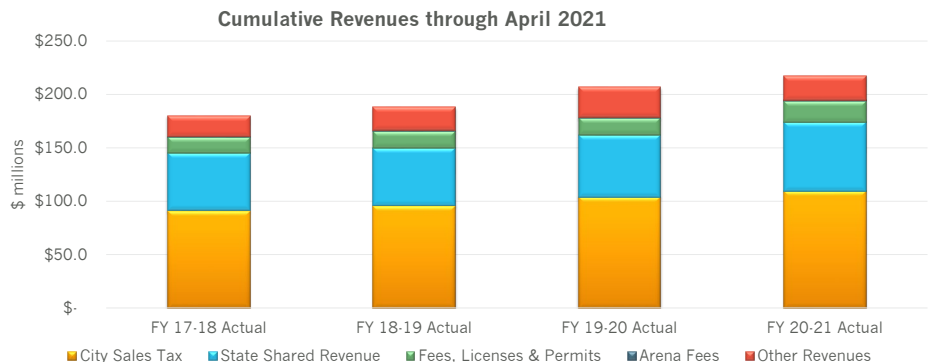
General Fund Revenue by Category

FY 20-21 ADOPTED BUDGET



Total \$240.4M

	Cumulative Revenues through April 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
City Sales Tax	\$ 91,356,283	\$ 96,016,624	\$ 104,218,005	\$ 109,705,366	\$ 113,619,192	96.6%
State Shared Revenue	53,793,838	53,893,583	57,769,889	64,358,337	71,908,693	89.5%
Fees, Licenses & Permits	14,908,696	15,630,626	15,817,941	19,711,411	17,956,131	109.8%
Arena Fees	572,339	674,264	548,469	976,416	1,908,494	51.2%
Other Revenues	19,479,957	21,812,384	28,374,450	22,916,990	35,018,534	65.4%
	\$ 180,111,113	\$ 188,027,480	\$ 206,728,754	\$ 217,668,519	\$ 240,411,044	90.5%

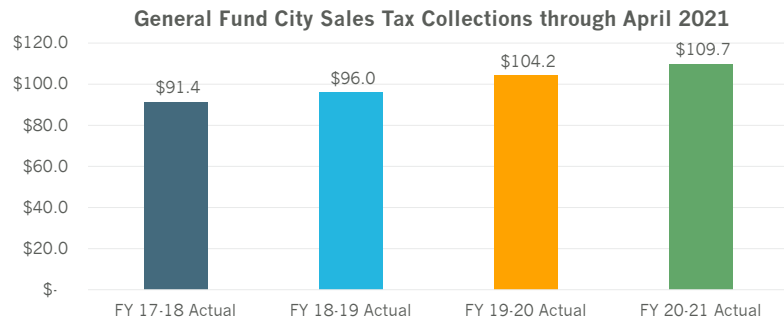


For each year, General Fund Sales Tax Revenue reported through April represents sales and business activity through March.

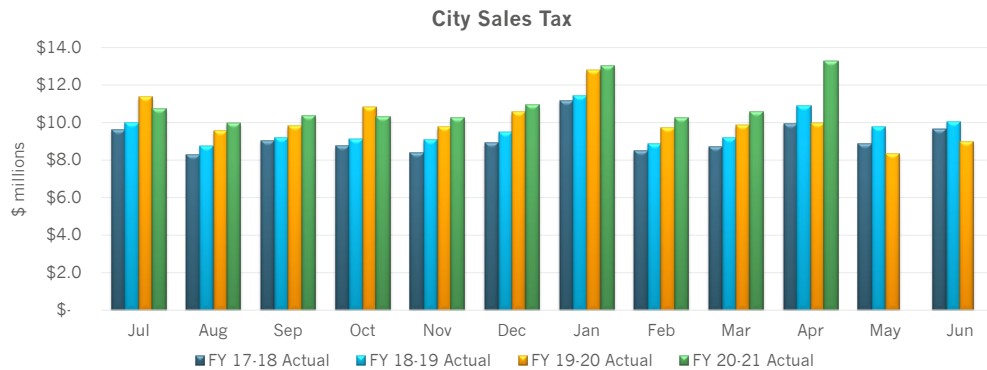
The graph to the right depicts historical year-to-date General Fund sales tax revenue from FY 2017-18 through FY 2020-21.

Through April 2021, General Fund sales tax revenues increased by \$5.5M or 5.3% over the same time last year.

For April 2021, General Fund sales tax revenues increased by \$3.3M or 33.6% over last year as a result of growth in retail (\$1.5M), restaurant/bar (\$816k), retail over 5k (481k), and hotels (\$188k) sales tax revenues.



The graph below compares monthly General Fund sales tax collections.



**General Fund City Sales Tax Collections by Category**

	Current Month - April 2021				Fiscal Year to Date - April 2021			
	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change
<b>Tax Revenue by Business Activities</b>								
Amusement	\$ 355,222	\$ 128,344	\$ 116,475	-9.2%	\$ 2,948,007	\$ 2,815,117	\$ 794,853	-71.8%
Construction	\$ 388,553	\$ 761,302	\$ 877,248	15.2%	\$ 3,826,455	\$ 6,680,680	\$ 8,766,074	31.2%
Hotels	\$ 512,274	\$ 296,377	\$ 484,003	63.3%	\$ 2,989,737	\$ 3,139,788	\$ 2,583,761	-17.7%
Rentals	\$ 1,122,505	\$ 1,080,524	\$ 1,249,641	15.7%	\$ 10,436,302	\$ 10,919,077	\$ 11,227,615	2.8%
Restaurant/Bar	\$ 1,744,005	\$ 1,037,555	\$ 1,853,909	78.7%	\$ 13,693,602	\$ 13,746,480	\$ 13,240,209	-3.7%
Retail over 5K	\$ 533,349	\$ 389,165	\$ 869,870	123.5%	\$ 3,911,891	\$ 4,676,091	\$ 4,993,519	6.8%
Retail Sales	\$ 5,349,517	\$ 5,372,607	\$ 6,881,354	28.1%	\$ 47,844,714	\$ 52,073,698	\$ 57,919,645	11.2%
Utilities	\$ 344,233	\$ 323,398	\$ 341,647	5.6%	\$ 5,098,516	\$ 4,855,252	\$ 5,143,512	5.9%
Penalty & Interest	\$ 11,997	\$ -	\$ -	0.0%	\$ 63,796	\$ 27,938	\$ -	-100.0%
Other	\$ 535,031	\$ 573,826	\$ 633,043	10.3%	\$ 5,203,603	\$ 5,283,884	\$ 5,036,180	-4.7%
<b>Totals</b>	<b>\$ 10,896,686</b>	<b>\$ 9,963,097</b>	<b>\$ 13,307,190</b>	<b>33.6%</b>	<b>\$ 96,016,624</b>	<b>\$ 104,218,005</b>	<b>\$ 109,705,366</b>	<b>5.3%</b>

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Through April 2021, General Fund expenditures are essentially the same as last year and are below target at \$174.8M or 77.7% of the annual budget. Personnel Services are \$452k or 0.3% higher than last year.

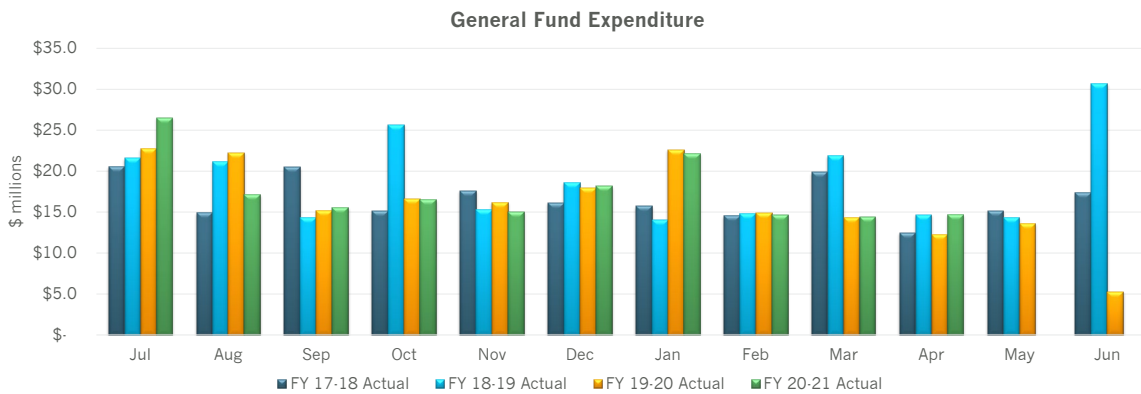
Services & Supplies are \$4M or 12.2% lower than last year. Last year's expenditures were higher due to the final payments to Arizona Sports and Tourism Authority and the Arizona Cardinals for the Stadium Parking.

Internal Charges are \$3.5M or 31.8% higher than last year. The total annual Risk Management and Worker's Compensation internal charges were expensed in July.

	FY 20-21 Total Budget \$ 224,966,262					
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 20,544,452	\$ 21,581,263	\$ 22,702,479	\$ 26,508,667	11.8%	10.3%
Aug	14,877,877	21,150,147	22,282,867	17,153,758	19.4%	19.6%
Sep	20,493,285	14,358,337	15,150,938	15,508,001	26.3%	27.6%
Oct	15,090,455	25,718,715	16,655,684	16,555,305	33.7%	36.8%
Nov	17,592,188	15,279,851	16,146,057	15,016,259	40.3%	44.6%
Dec	16,103,569	18,592,045	17,902,438	18,144,268	48.4%	53.0%
Jan	15,729,101	14,059,667	22,618,605	22,096,639	58.2%	61.3%
Feb	14,571,710	14,839,524	14,843,701	14,645,043	64.7%	68.4%
Mar	19,873,710	21,841,517	14,276,914	14,477,951	71.2%	77.3%
Apr	12,459,444	14,689,678	12,222,527	14,653,864	77.7%	83.6%
May						
Jun						
Total	\$ 167,335,790	\$ 182,110,743	\$ 174,802,210	\$ 174,759,756	77.7%	83.6%

Favorable

YTD Budget Variance  
\$ 12,712,129 5.7%

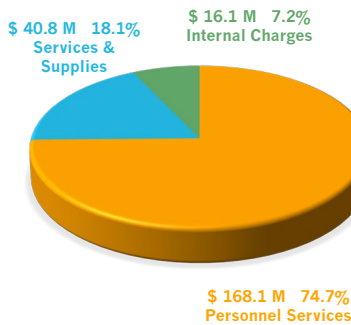


General Fund Expenditure by Category

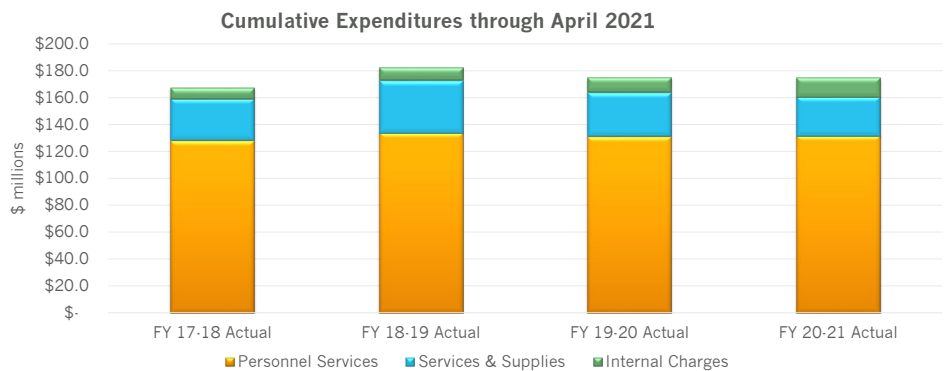
FY 20-21 ADOPTED BUDGET

Personnel Services  
Services & Supplies  
Internal Charges

	Cumulative Expenditures through April 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 128,060,680	\$ 133,918,958	\$ 131,110,510	\$ 131,562,792	\$ 168,129,708	78.3%
Services & Supplies	31,213,490	38,830,636	32,700,898	28,706,399	40,750,808	70.4%
Internal Charges	8,061,621	9,361,148	10,990,803	14,490,564	16,085,746	90.1%
Total	\$ 167,335,790	\$ 182,110,743	\$ 174,802,210	\$ 174,759,756	\$ 224,966,262	77.7%



Total \$225M



Through April 2021, Highway User Revenue Fund (HURF) revenues are significantly above target at \$15.3M or 94.5% of the annual budget.

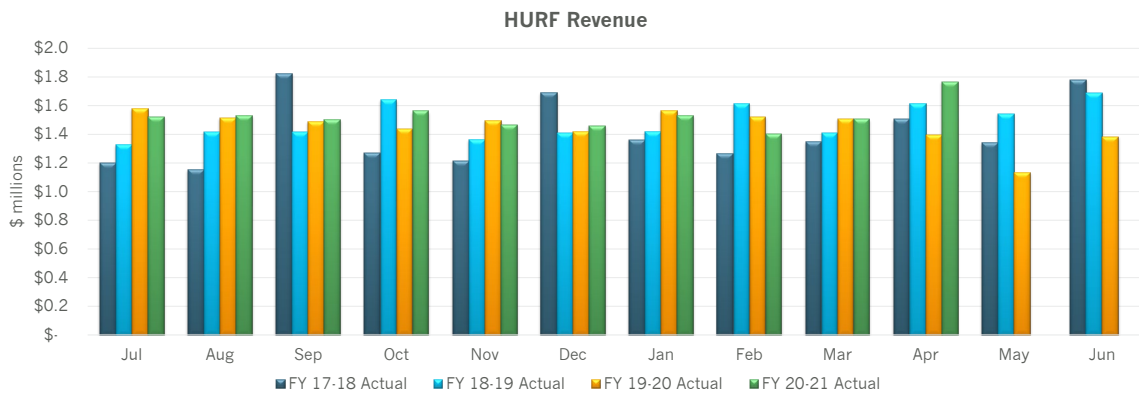
Through April 2021, combined HURF revenues are \$324K or 2.2% higher than last year. Fees, licenses and permits are \$120K or 21.5% higher than last year. This is due to an increase in barricade permit fees.

	FY 20-21 Total Budget \$ 16,141,537					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 1,202,437	\$ 1,325,928	\$ 1,577,993	\$ 1,524,002	9.4%	8.5%
Aug	1,151,037	1,415,845	1,515,423	1,529,936	18.9%	16.9%
Sep	1,820,011	1,420,556	1,485,904	1,503,340	28.2%	26.7%
Oct	1,272,949	1,638,784	1,439,853	1,561,124	37.9%	35.7%
Nov	1,216,710	1,364,537	1,495,596	1,469,746	47.0%	44.2%
Dec	1,691,906	1,407,902	1,415,482	1,459,932	56.1%	53.5%
Jan	1,363,394	1,418,840	1,565,159	1,530,168	65.5%	62.5%
Feb	1,266,677	1,615,972	1,523,207	1,403,580	74.2%	71.7%
Mar	1,346,519	1,411,580	1,511,097	1,505,658	83.6%	80.5%
Apr	1,506,303	1,614,963	1,399,087	1,765,371	94.5%	89.9%
May						
Jun						
Total	\$ 13,837,942	\$ 14,634,907	\$ 14,928,800	\$ 15,252,857	94.5%	89.9%

**Favorable**

YTD Budget Variance  
\$ 1,801,576

Trend Variance  
4.6%

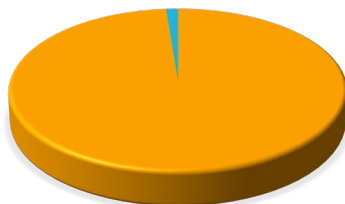


**HURF Revenue by Category**

**FY 20-21 ADOPTED BUDGET**

\$ 0.2 M 1.3%  
Fees, Licenses & Permits

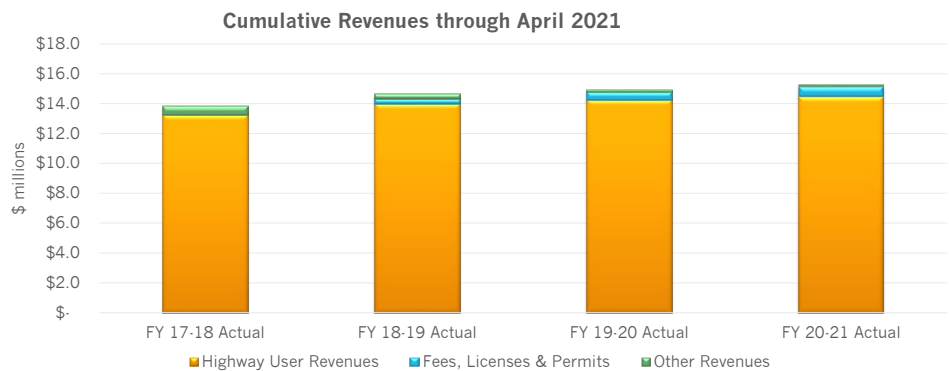
\$ 0 M 0%  
Other Revenues



\$ 15.9 M 98.7%  
Highway User Revenues

**Total \$16.1M**

	Cumulative Revenues through April 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Highway User Revenues	\$ 13,230,470	\$ 13,991,276	\$ 14,235,688	\$ 14,465,750	\$ 15,939,537	90.8%
Fees, Licenses & Permits	-	319,769	560,696	681,112	202,000	337.2%
Other Revenues	607,471	323,862	132,416	105,995	-	0.0%
	\$ 13,837,942	\$ 14,634,907	\$ 14,928,800	\$ 15,252,857	\$ 16,141,537	94.5%



Through April 2021, HURF expenditures are significantly below target at \$12.6M or 63.6% of the annual budget. This is primarily due to budgeted capital expenditures of \$7.9M, and only \$3.1M or 39.2% have been spent at the end of April. Expenditures are \$1.6M or 14.2% higher than the same time last year.

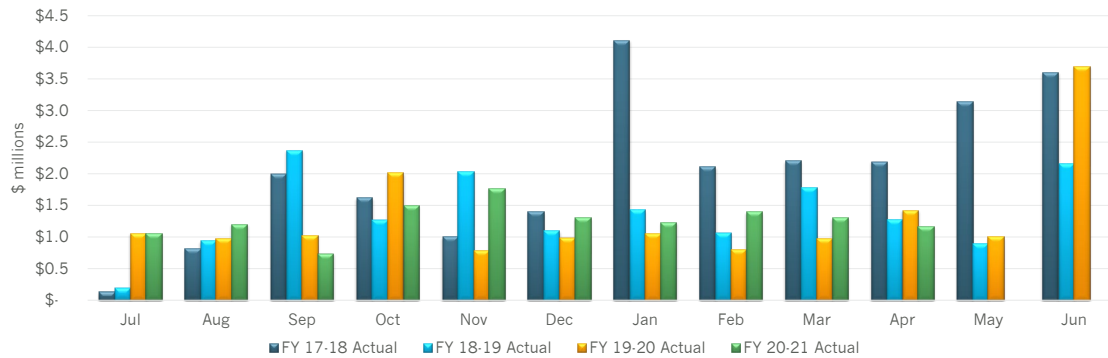
Internal charges are above target at \$1.2M or 87.9% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were expensed in July.

	FY 20-21 Total Budget \$ 19,884,172					
	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 20-21 YTD	3-Year Avg
	Actual	Actual	Actual	Actual	% of	Historical
	Expenditure	Expenditure	Expenditure	Expenditure	Budget	YTD % of
						Budget
Jul	\$ 130,053	\$ 192,291	\$ 1,055,328	\$ 1,058,470	5.3%	2.2%
Aug	812,762	934,917	974,319	1,197,217	11.3%	5.9%
Sep	1,995,534	2,365,184	1,019,838	739,952	15.1%	12.8%
Oct	1,613,846	1,264,821	2,008,832	1,493,139	22.6%	19.5%
Nov	994,331	2,036,906	782,050	1,765,007	31.5%	24.6%
Dec	1,394,808	1,091,785	991,988	1,299,058	38.0%	29.2%
Jan	4,106,033	1,429,003	1,049,878	1,231,495	44.2%	36.9%
Feb	2,103,862	1,072,837	794,918	1,391,983	51.2%	41.7%
Mar	2,200,817	1,776,595	966,275	1,298,880	57.7%	48.0%
Apr	2,196,816	1,273,994	1,420,226	1,162,193	63.6%	54.3%
May						
Jun						
Total	\$ 17,548,860	\$ 13,438,333	\$ 11,063,651	\$ 12,637,396	63.6%	54.3%

**Favorable**

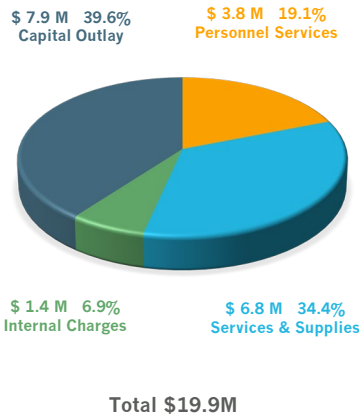
YTD Budget Variance  
\$ 3,932,748 19.8%

### HURF Expenditure



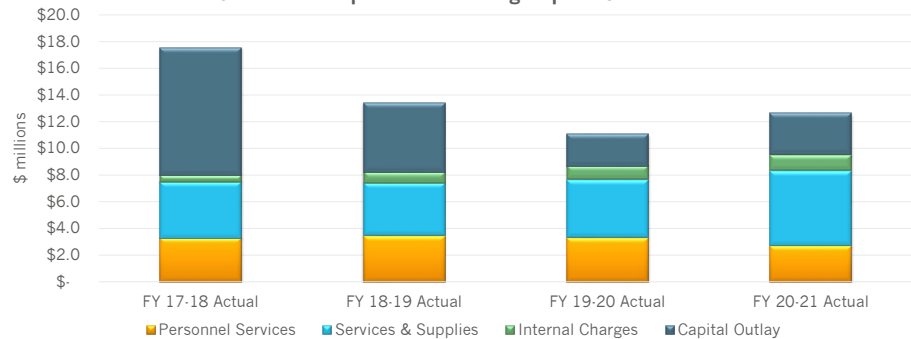
### HURF Expenditure by Category

#### FY 20-21 ADOPTED BUDGET



	Cumulative Expenditures through April 2021					
	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 20-21
	Actual	Actual	Actual	Actual	Budget	% of Budget
Personnel Services	\$ 3,285,790	\$ 3,465,863	\$ 3,320,114	\$ 2,730,049	\$ 3,795,168	71.9%
Services & Supplies	4,207,187	3,942,439	4,336,778	5,609,528	6,841,883	82.0%
Internal Charges	501,869	834,902	1,031,895	1,208,247	1,374,361	87.9%
Capital Outlay	9,554,015	5,195,129	2,374,863	3,089,572	7,872,760	39.2%
	\$ 17,548,860	\$ 13,438,333	\$ 11,063,651	\$ 12,637,396	\$ 19,884,172	63.6%

#### Cumulative Expenditures through April 2021





Through April 2021, Transportation Sales Tax Fund revenues are significantly above target at \$29.4M or 100.4% of the annual budget. Revenues are \$10.2M or 25.8% lower than the same time last year, but revenues in FY2019-20 were high due to \$8.9M in grant revenue from the Federal Aviation Administration (FAA) for land acquisition at the Airport.

There are no transit revenues collected year to date due to a temporary decision not to collect transit revenue during the pandemic. The City plans to reinstate transit fares in June 2021.

Transportation Sales Tax revenues are \$1.8M or 6.6% higher than the same time last year. Monthly Transportation Sales Tax detail by category can be found on page 7 of this report.

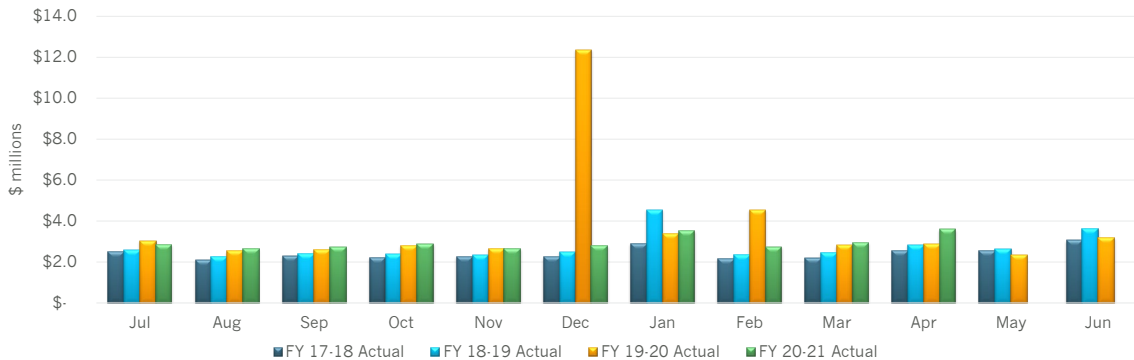
	FY 20-21 Total Budget \$ 29,236,525					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 2,491,135	\$ 2,589,298	\$ 3,029,982	\$ 2,859,713	9.8%	9.6%
Aug	2,098,626	2,270,395	2,526,038	2,643,897	18.8%	17.8%
Sep	2,319,692	2,401,201	2,581,641	2,724,675	28.1%	26.5%
Oct	2,211,217	2,384,313	2,801,746	2,878,500	38.0%	35.3%
Nov	2,269,661	2,354,585	2,643,637	2,644,909	47.0%	43.9%
Dec	2,235,435	2,504,687	12,388,650	2,807,478	56.6%	63.3%
Jan	2,900,039	4,571,558	3,371,054	3,514,924	68.7%	76.2%
Feb	2,147,461	2,336,982	4,544,824	2,730,856	78.0%	86.7%
Mar	2,199,206	2,462,274	2,815,606	2,953,425	88.1%	95.6%
Apr	2,547,887	2,847,139	2,877,840	3,603,897	100.4%	105.4%
May						
Jun						
Total	\$ 23,420,358	\$ 26,722,431	\$ 39,581,019	\$ 29,362,273	100.4%	105.4%

Monitor

YTD Budget Variance  
\$ 4,998,502

Trend Variance  
-5.0%

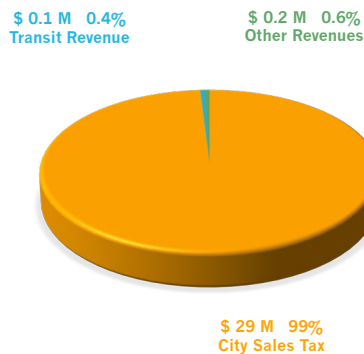
Transportation Sales Tax Revenue



Transportation Sales Tax Revenue by Category

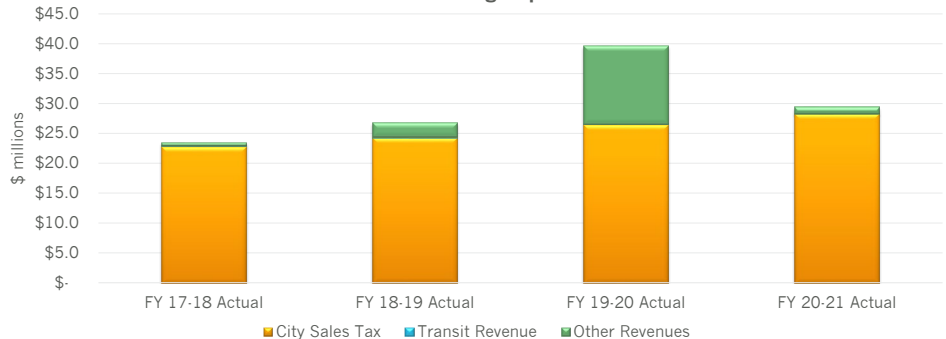
	Cumulative Revenues through April 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
City Sales Tax	\$ 22,804,375	\$ 24,203,394	\$ 26,490,123	\$ 28,246,413	\$ 28,952,525	97.6%
Transit Revenue	108,593	119,238	92,163	-	124,000	0.0%
Other Revenues	507,391	2,399,799	12,998,733	1,115,860	160,000	697.4%
	\$ 23,420,358	\$ 26,722,431	\$ 39,581,019	\$ 29,362,273	\$ 29,236,525	100.4%

FY 20-21 ADOPTED BUDGET



Total \$29.2M

Cumulative Revenues through April 2021



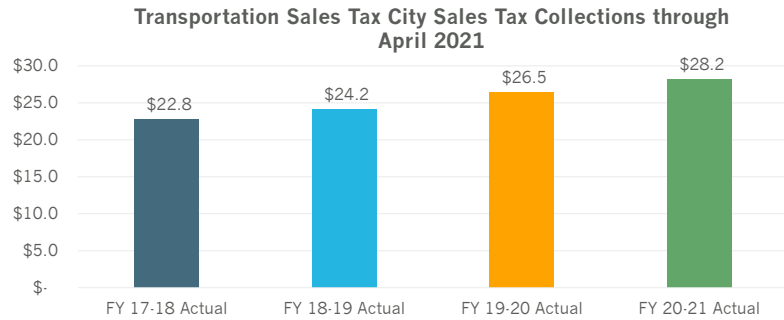
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For each year, Transportation Sales Tax Revenue reported through April represents sales and business activity through March.

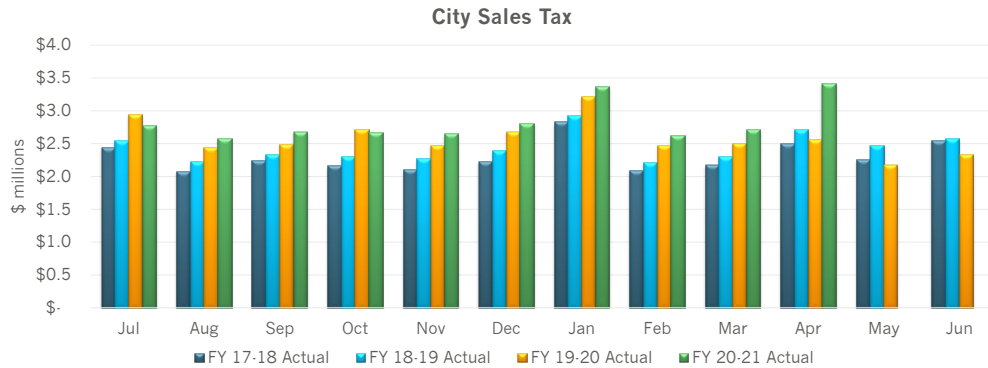
The graph to the right depicts historical year-to-date Transportation sales tax revenue from FY 2017-18 through FY 2020-21.

Through April 2021, Transportation sales tax revenues increased by \$1.8M or 6.6% over the same time last year.

For April 2021, Transportation sales tax revenues increased by \$847k or 33.1% over last year as a result of growth in retail (\$395k), restaurant/bar (\$139k), and retail over 5k (\$206k) sales tax revenues.



The graph below compares monthly Transportation sales tax collections.



**Transportation Sales Tax City Sales Tax Collections by Category**

	Current Month - April 2021				Fiscal Year to Date - April 2021			
	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change
<b>Tax Revenue by Business Activities</b>								
Amusement	\$ 93,231	\$ 33,759	\$ 30,642	-9.2%	\$ 774,359	\$ 740,571	\$ 207,850	-71.9%
Construction	\$ 100,717	\$ 200,049	\$ 230,335	15.1%	\$ 1,001,972	\$ 1,748,176	\$ 2,299,107	31.5%
Hotels	\$ 39,830	\$ 23,477	\$ 37,898	61.4%	\$ 228,762	\$ 232,026	\$ 196,310	-15.4%
Rentals	\$ 349,914	\$ 341,562	\$ 391,282	14.6%	\$ 3,253,229	\$ 3,427,187	\$ 3,562,184	3.9%
Restaurant/Bar	\$ 300,151	\$ 178,525	\$ 317,655	77.9%	\$ 2,352,819	\$ 2,359,921	\$ 2,272,218	-3.7%
Retail over 5K	\$ 222,101	\$ 156,421	\$ 362,295	131.6%	\$ 1,627,772	\$ 1,938,590	\$ 2,076,765	7.1%
Retail Sales	\$ 1,404,197	\$ 1,412,768	\$ 1,807,658	28.0%	\$ 12,572,419	\$ 13,679,823	\$ 15,208,244	11.2%
Utilities	\$ 90,588	\$ 85,105	\$ 89,844	5.6%	\$ 1,341,706	\$ 1,277,681	\$ 1,353,254	5.9%
Penalty & Interest	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%
Other	\$ 113,858	\$ 127,970	\$ 138,730	8.4%	\$ 1,050,356	\$ 1,086,148	\$ 1,070,482	-1.4%
<b>Totals</b>	<b>\$ 2,714,586</b>	<b>\$ 2,559,636</b>	<b>\$ 3,406,340</b>	<b>33.1%</b>	<b>\$ 24,203,394</b>	<b>\$ 26,490,123</b>	<b>\$ 28,246,413</b>	<b>6.6%</b>

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Through April 2021, Transportation Sales Tax Fund expenditures are significantly below target at \$14.8M or 41.9% of the annual budget. Expenditures are \$3.9M or 20.8% lower than the same time last year. This is due to budgeted capital expenditures of \$21.1M, but only \$6.5M or 30.6% have been spent at the end of April.

Services & Supplies are only at \$3.6M or 46.8% of the annual budgeted expenditures. City of Phoenix transit invoices are reduced due to the CARES Act funding received by the City from the Federal Transit Administration.

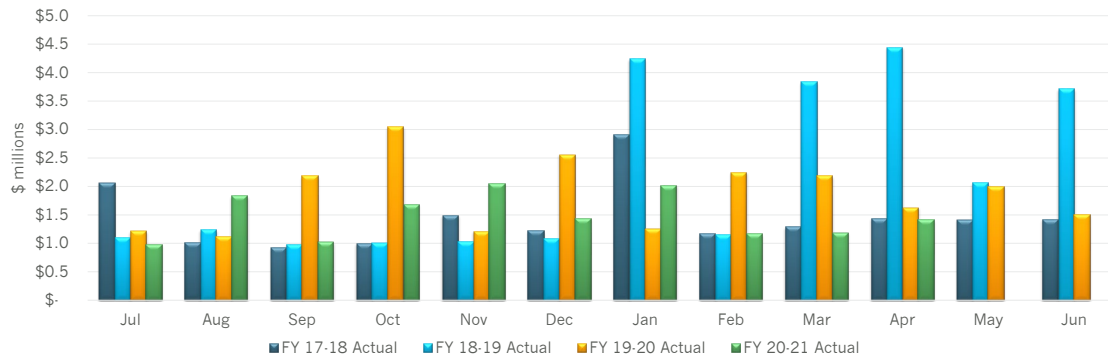
Internal charges are above target at \$1.4M or 85.4% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were recorded in July.

	FY 20-21 Total Budget \$ 35,222,397					
	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 20-21 YTD	3-Year Avg
	Actual	Actual	Actual	Actual	% of	Historical
	Expenditure	Expenditure	Expenditure	Expenditure	Budget	YTD % of
						Budget
Jul	\$ 2,070,535	\$ 1,094,768	\$ 1,215,027	\$ 972,757	2.8%	5.7%
Aug	1,004,019	1,234,923	1,121,603	1,826,471	7.9%	10.0%
Sep	918,254	977,465	2,183,936	1,022,265	10.8%	15.2%
Oct	1,000,672	1,002,241	3,041,704	1,685,093	15.6%	21.7%
Nov	1,489,274	1,028,968	1,208,472	2,051,157	21.5%	26.5%
Dec	1,212,387	1,078,874	2,554,576	1,432,533	25.5%	32.7%
Jan	2,909,956	4,237,901	1,260,820	2,016,687	31.2%	43.2%
Feb	1,166,419	1,146,024	2,245,792	1,160,432	34.5%	49.1%
Mar	1,286,036	3,838,714	2,177,789	1,192,670	37.9%	58.1%
Apr	1,438,239	4,437,565	1,631,651	1,410,617	41.9%	67.3%
May						
Jun						
Total	\$ 14,495,792	\$ 20,077,444	\$ 18,641,370	\$ 14,770,681	41.9%	67.3%

Favorable

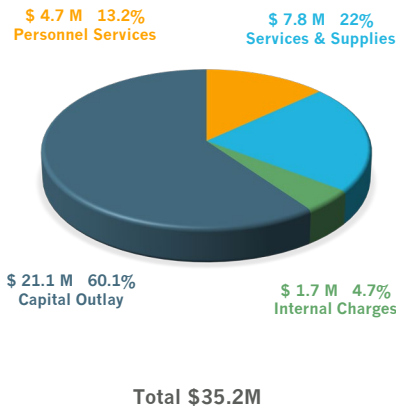
YTD Budget Variance  
\$ 14,581,317 41.4%

Transportation Sales Tax Expenditure



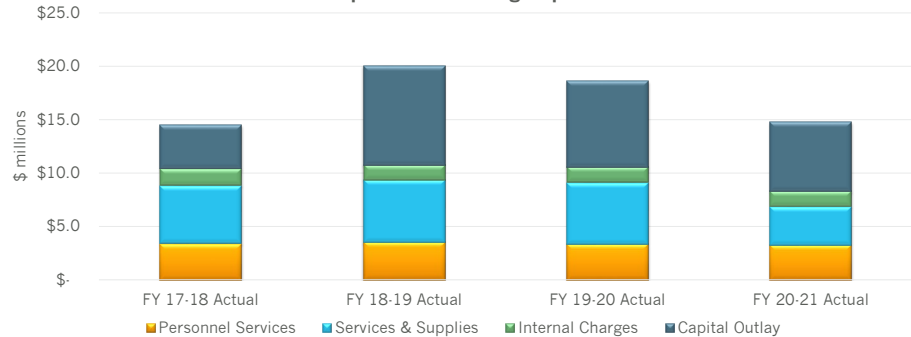
Transportation Sales Tax Expenditure by Category

FY 20-21 ADOPTED BUDGET



	Cumulative Expenditures through April 2021					
	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 20-21	FY 20-21
	Actual	Actual	Actual	Actual	Budget	% of Budget
Personnel Services	\$ 3,410,794	\$ 3,511,495	\$ 3,352,525	\$ 3,247,771	\$ 4,666,525	69.6%
Services & Supplies	5,418,999	5,859,003	5,783,990	3,625,942	7,754,080	46.8%
Internal Charges	1,606,356	1,402,176	1,461,238	1,425,075	1,668,266	85.4%
Capital Outlay	4,059,643	9,304,771	8,043,617	6,471,894	21,133,526	30.6%
Total	\$ 14,495,792	\$ 20,077,444	\$ 18,641,370	\$ 14,770,681	\$ 35,222,397	41.9%

Cumulative Expenditures through April 2021



Through April 2021, Police Public Safety Sales Tax Fund revenues are significantly above target at \$17.3M or 98.2% of the annual budget. Revenues are \$1.1M or 6.7% higher than the same time last year. Monthly Police Public Safety City Sales Tax detail by category can be found on page 10 of this report.

Due to the change in the method of accounting and budgeting for enhanced police services, there are no budgeted expenditures in this fund and all uses are accounted for as transfer to the General Fund.

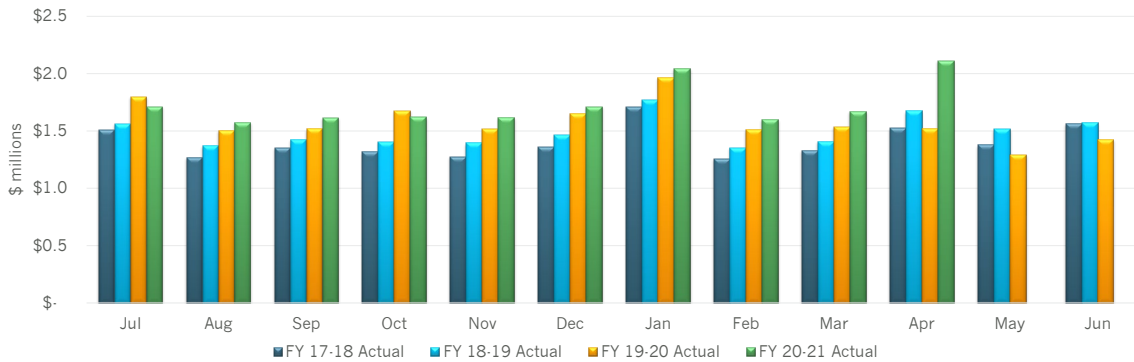
	FY 20-21 Total Budget \$ 17,580,130					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 1,507,334	\$ 1,565,286	\$ 1,799,722	\$ 1,709,136	9.7%	9.3%
Aug	1,265,812	1,372,758	1,500,587	1,571,959	18.7%	17.3%
Sep	1,356,469	1,423,084	1,516,973	1,618,905	27.9%	25.5%
Oct	1,315,860	1,409,446	1,674,905	1,620,238	37.1%	33.9%
Nov	1,274,477	1,392,921	1,518,708	1,618,177	46.3%	41.9%
Dec	1,357,509	1,470,468	1,646,359	1,708,306	56.0%	50.5%
Jan	1,715,022	1,776,214	1,962,492	2,045,624	67.6%	61.0%
Feb	1,261,391	1,351,076	1,510,985	1,598,591	76.7%	68.9%
Mar	1,326,833	1,405,269	1,535,070	1,667,958	86.2%	77.0%
Apr	1,525,137	1,671,132	1,517,574	2,112,970	98.2%	86.1%
May						
Jun						
Total	\$ 13,905,844	\$ 14,837,654	\$ 16,183,374	\$ 17,271,865	98.2%	86.1%

Favorable

YTD Budget Variance  
\$ 2,621,756

Trend Variance  
12.2%

Police Public Safety Sales Tax Revenue

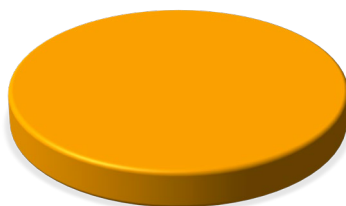


Police Public Safety Sales Tax Revenue by Category

FY 20-21 ADOPTED BUDGET

City Sales Tax  
Other Revenues

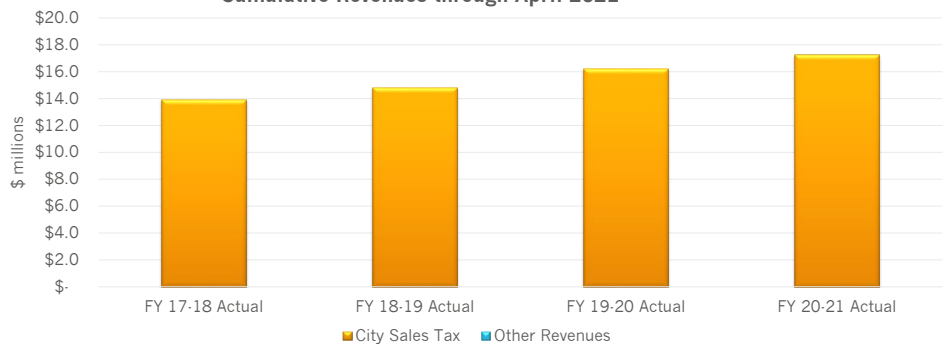
Cumulative Revenues through April 2021					
FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
\$ 13,905,844	\$ 14,837,654	\$ 16,183,374	\$ 17,271,555	\$ 17,580,130	98.2%
-	-	-	310	-	0.0%
\$ 13,905,844	\$ 14,837,654	\$ 16,183,374	\$ 17,271,865	\$ 17,580,130	98.2%



\$ 17.6 M 100%  
City Sales Tax

Total \$17.6M

Cumulative Revenues through April 2021

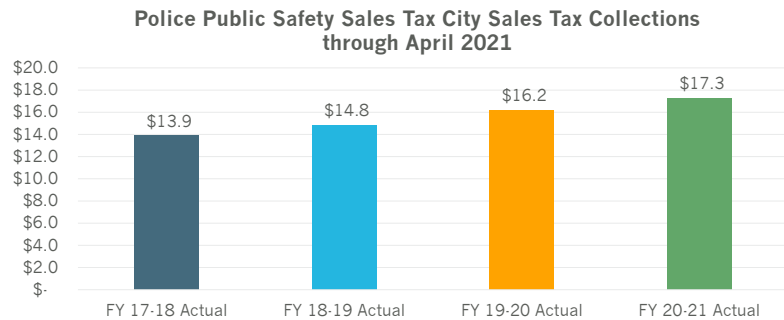


For each year, Police Public Safety Sales Tax Revenue reported through April represents sales and business activity through March.

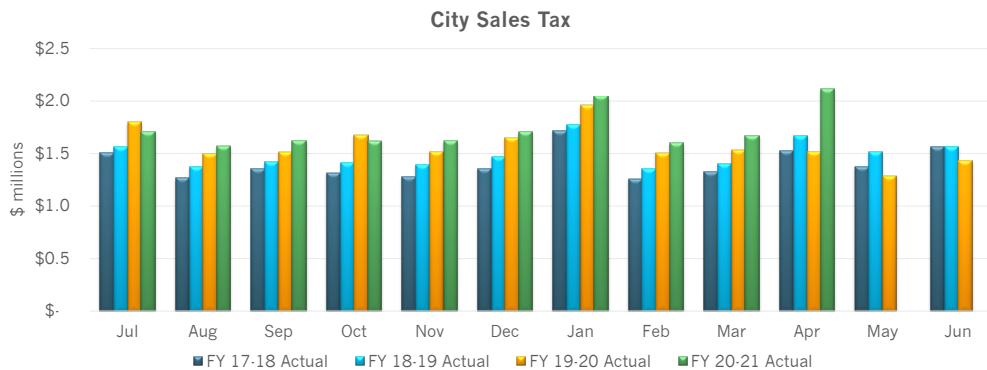
The graph to the right depicts historical year-to-date Police Public Safety sales tax revenue from FY 2017-18 through FY 2020-21.

Through April 2021, Police Public Safety sales tax revenues increased by \$1.1M or 6.7% over the same time last year.

For April 2021, Police Public Safety sales tax revenues increased by \$595k or 39.2% over last year as a result of growth in retail (\$294k), restaurant/bar (\$93k), and retail over 5k (\$137k) sales tax revenues.



The graph below compares monthly Police Public Safety sales tax collections.



**Police Public Safety Sales Tax City Sales Tax Collections by Category**

	Current Month - April 2021				Fiscal Year to Date - April 2021			
	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change
<b>Tax Revenue by Business Activities</b>								
Amusement	\$ 62,166	\$ 22,511	\$ 20,432	-9.2%	\$ 516,343	\$ 493,813	\$ 138,594	-71.9%
Construction	\$ 67,158	\$ 133,392	\$ 153,587	15.1%	\$ 668,115	\$ 1,165,684	\$ 1,533,045	31.5%
Hotels	\$ 26,559	\$ 15,655	\$ 25,270	61.4%	\$ 152,539	\$ 154,715	\$ 130,899	-15.4%
Rentals	\$ 233,323	\$ 227,753	\$ 260,907	14.6%	\$ 2,169,253	\$ 2,285,248	\$ 2,375,264	3.9%
Restaurant/Bar	\$ 200,140	\$ 119,040	\$ 211,813	77.9%	\$ 1,568,860	\$ 1,573,595	\$ 1,515,115	-3.7%
Retail over 5K	\$ 148,097	\$ 104,302	\$ 241,578	131.6%	\$ 1,085,399	\$ 1,292,652	\$ 1,384,787	7.1%
Retail Sales	\$ 797,446	\$ 752,842	\$ 1,046,969	39.1%	\$ 7,081,969	\$ 7,641,437	\$ 8,577,711	12.3%
Utilities	\$ 60,404	\$ 56,748	\$ 59,908	5.6%	\$ 894,650	\$ 851,958	\$ 902,350	5.9%
Penalty & Interest	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%
Other	\$ 75,839	\$ 85,330	\$ 92,505	8.4%	\$ 700,528	\$ 724,272	\$ 713,789	-1.4%
<b>Totals</b>	<b>\$ 1,671,132</b>	<b>\$ 1,517,574</b>	<b>\$ 2,112,970</b>	<b>39.2%</b>	<b>\$ 14,837,654</b>	<b>\$ 16,183,374</b>	<b>\$ 17,271,555</b>	<b>6.7%</b>

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Through April 2021, Fire Public Safety Sales Tax Fund revenues are significantly above target at \$8.6M or 98.2% of the annual budget. Revenues are \$544k or 6.7% higher than the same time last year. Monthly Fire Public Safety City Sales Tax detail by category can be found on page 12 of this report.

Due to the change in the method of accounting and budgeting for enhanced fire services, there are no budgeted expenditures in this fund and all uses are accounted for as transfer to the General Fund.

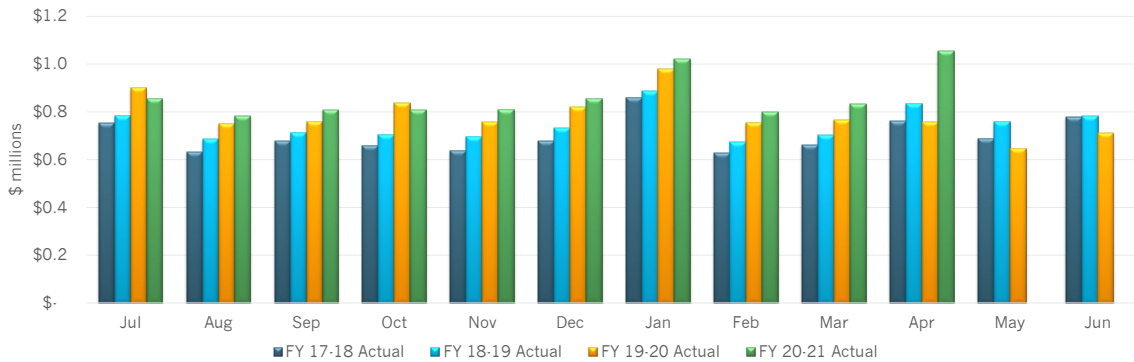
	FY 20-21 Total Budget \$ 8,784,639					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 753,208	\$ 782,162	\$ 899,304	\$ 854,040	9.7%	9.3%
Aug	632,522	685,959	749,830	785,492	18.7%	17.1%
Sep	677,816	711,102	758,017	808,948	27.9%	25.3%
Oct	657,529	704,289	836,935	809,616	37.1%	33.7%
Nov	636,850	696,031	758,896	808,587	46.3%	41.6%
Dec	678,340	734,779	822,670	853,622	56.0%	50.1%
Jan	856,984	887,556	980,638	1,022,021	67.6%	60.5%
Feb	630,312	675,121	755,025	798,810	76.7%	68.3%
Mar	663,014	702,198	767,061	833,462	86.2%	76.4%
Apr	762,106	835,051	758,310	1,055,833	98.2%	85.4%
May						
Jun						
Total	\$ 6,948,680	\$ 7,414,248	\$ 8,086,686	\$ 8,630,433	98.2%	85.4%

Favorable

YTD Budget Variance  
\$ 1,309,901

Trend Variance  
12.8%

Fire Public Safety Sales Tax Revenue

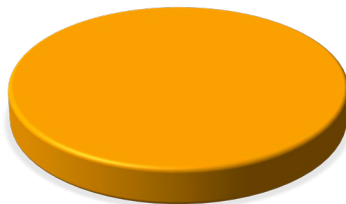


Fire Public Safety Sales Tax Revenue by Category

FY 20-21 ADOPTED BUDGET

City Sales Tax

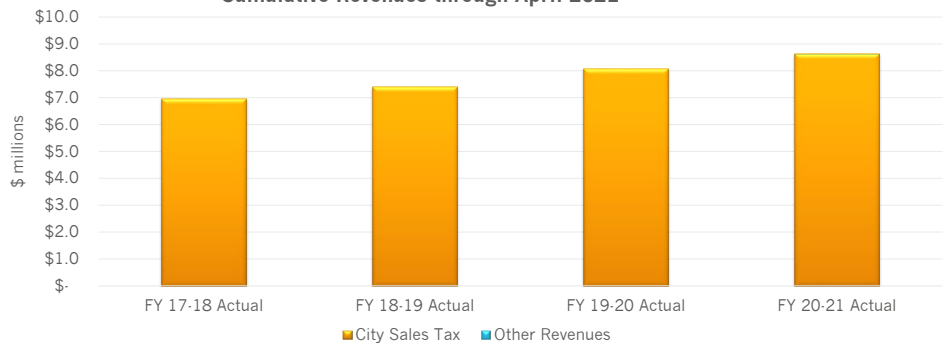
	Cumulative Revenues through April 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
City Sales Tax	\$ 6,948,680	\$ 7,414,248	\$ 8,086,686	\$ 8,630,433	\$ 8,784,639	98.2%
	\$ 6,948,680	\$ 7,414,248	\$ 8,086,686	\$ 8,630,433	\$ 8,784,639	98.2%



\$ 8.8 M 100%  
City Sales Tax

Total \$8.8M

Cumulative Revenues through April 2021

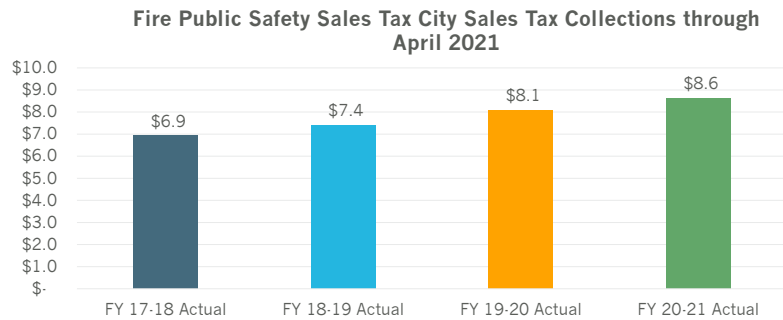


For each year, Fire Public Safety Sales Tax Revenue reported through April represents sales and business activity through March.

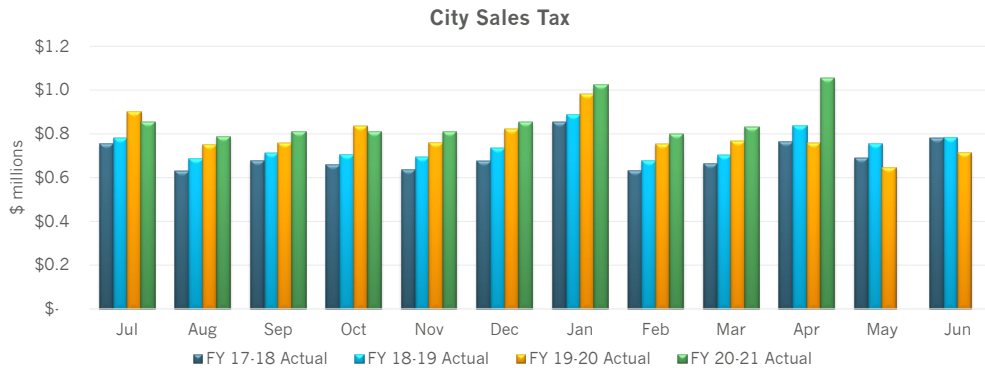
The graph to the right depicts historical year-to-date Fire Public Safety sales tax revenue from FY 2017-18 through FY 2020-21.

Through April 2021, Fire Public Safety sales tax revenues increased by \$544k or 6.7% over the same time last year.

For April 2021, Fire Public Safety sales tax revenues increased by \$298k or 39.2% over last year as a result of growth in retail (\$147k), restaurant/bar (\$46k), and retail over 5k (\$69k) sales tax revenues.



The graph below compares monthly Fire Public Safety sales tax collections.



**Fire Public Safety Sales Tax City Sales Tax Collections by Category**

	Current Month - April 2021				Fiscal Year to Date - April 2021			
	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change
<b>Tax Revenue by Business Activities</b>								
Amusement	\$ 31,064	\$ 11,249	\$ 10,210	-9.2%	\$ 258,017	\$ 246,758	\$ 69,256	-71.9%
Construction	\$ 33,559	\$ 66,656	\$ 76,747	15.1%	\$ 333,857	\$ 582,492	\$ 766,062	31.5%
Hotels	\$ 13,271	\$ 7,823	\$ 12,628	61.4%	\$ 76,224	\$ 77,311	\$ 65,410	-15.4%
Rentals	\$ 116,591	\$ 113,808	\$ 130,375	14.6%	\$ 1,083,976	\$ 1,141,939	\$ 1,186,920	3.9%
Restaurant/Bar	\$ 100,010	\$ 59,484	\$ 105,843	77.9%	\$ 783,959	\$ 786,326	\$ 757,103	-3.7%
Retail over 5K	\$ 74,004	\$ 52,120	\$ 120,717	131.6%	\$ 542,374	\$ 645,938	\$ 691,978	7.1%
Retail Sales	\$ 398,468	\$ 376,174	\$ 523,153	39.1%	\$ 3,538,714	\$ 3,818,271	\$ 4,286,107	12.3%
Utilities	\$ 30,184	\$ 28,357	\$ 29,936	5.6%	\$ 447,056	\$ 425,723	\$ 450,904	5.9%
Penalty & Interest	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%
Other	\$ 37,898	\$ 42,640	\$ 46,225	8.4%	\$ 350,072	\$ 361,928	\$ 356,693	-1.4%
<b>Totals</b>	<b>\$ 835,051</b>	<b>\$ 758,310</b>	<b>\$ 1,055,833</b>	<b>39.2%</b>	<b>\$ 7,414,248</b>	<b>\$ 8,086,686</b>	<b>\$ 8,630,433</b>	<b>6.7%</b>

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Through April 2021, combined Water and Sewer revenues are above target at \$85.5M, or 90.7% of the annual budget. Total revenues are \$8.4M or 10.9% higher than the same time last year. Water and sewer revenues are \$7.6M or 10.5% higher than last year at \$79.8M or 91.2% of the annual budget. This is due to an increase in consumption, from a very dry summer and above average temperatures.

Fees, Licenses and Permits are significantly above target at \$3.7M, or 186.1% of the annual budget. Other Revenues, which include late and collection fees, are significantly below target at \$2.1M, or 42.5% of the budget due to the suspension of late fees and disconnect fees during the pandemic. The spike in revenues in March FY 17-18 is due to the \$5.7M sale of a parcel of land at 99th Avenue and Bethany Home Road.

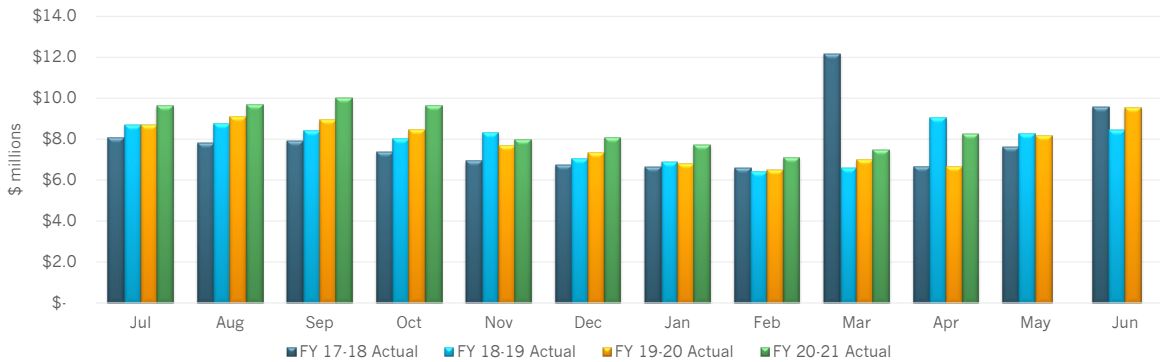
	FY 20-21 Total Budget \$ 94,311,760					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 8,056,936	\$ 8,727,245	\$ 8,727,230	\$ 9,614,921	10.2%	9.5%
Aug	7,823,688	8,740,360	9,091,694	9,674,924	20.5%	19.1%
Sep	7,944,971	8,430,060	8,934,907	10,012,461	31.1%	28.5%
Oct	7,380,360	8,027,136	8,434,219	9,649,200	41.3%	37.4%
Nov	6,928,051	8,327,443	7,686,524	7,959,867	49.7%	46.0%
Dec	6,757,011	7,050,953	7,313,150	8,088,127	58.3%	53.9%
Jan	6,663,310	6,889,304	6,780,996	7,729,261	66.5%	61.5%
Feb	6,579,182	6,400,177	6,508,406	7,090,710	74.0%	68.8%
Mar	12,174,323	6,578,701	6,997,832	7,475,230	82.0%	78.6%
Apr	6,642,359	9,023,873	6,653,994	8,251,555	90.7%	86.9%
May						
Jun						
Total	\$ 76,950,192	\$ 78,195,253	\$ 77,128,952	\$ 85,546,256	90.7%	86.9%

Favorable

YTD Budget Variance  
\$ 6,953,123

Trend Variance  
3.8%

### Water Services Revenue

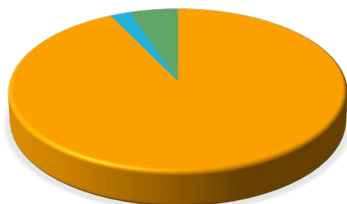


### Water Services Revenue by Category

#### FY 20-21 ADOPTED BUDGET

\$ 2 M 2.1%  
Fees, Licenses & Permits

\$ 4.9 M 5.2%  
Other Revenues

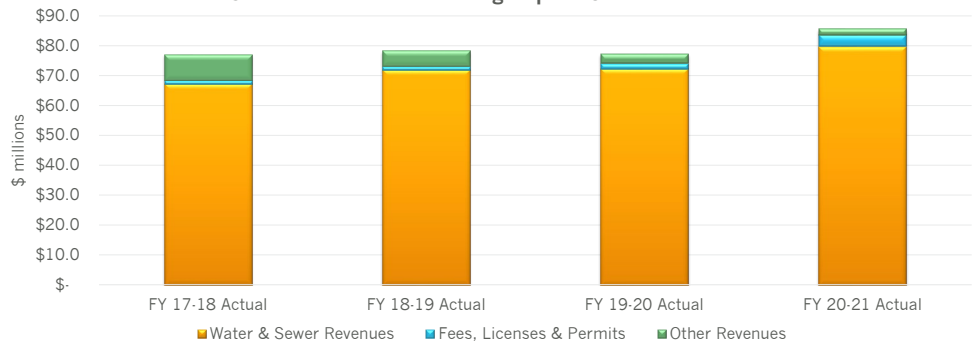


\$ 87.4 M 92.7%  
Water & Sewer  
Revenues

Total \$94.3M

	Cumulative Revenues through April 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Water & Sewer Revenues	\$ 67,148,691	\$ 71,800,282	\$ 72,172,865	\$ 79,756,626	\$ 87,443,037	91.2%
Fees, Licenses & Permits	1,278,129	1,252,041	1,906,826	3,722,315	2,000,000	186.1%
Other Revenues	8,523,371	5,142,930	3,049,261	2,067,315	4,868,723	42.5%
	\$ 76,950,192	\$ 78,195,253	\$ 77,128,952	\$ 85,546,256	\$ 94,311,760	90.7%

#### Cumulative Revenues through April 2021





Through April 2021, Water Service expenditures are significantly below target at \$82M, or 68.1% of the annual budget. This is primarily due to \$61.8M in budgeted capital expenditures, but only \$37.2M or 60.1% have been spent at the end of April. Capital expenditures are typically spent unevenly throughout the fiscal year.

Personnel Services are below target at \$17.2M or 75.1% of the annual budget. This is due to vacant positions, and the hiring freeze the city implemented in response to the economic uncertainty resulting from the COVID-19 pandemic. Services and supplies are also below target at \$21.1M or 75.1% of the annual budget.

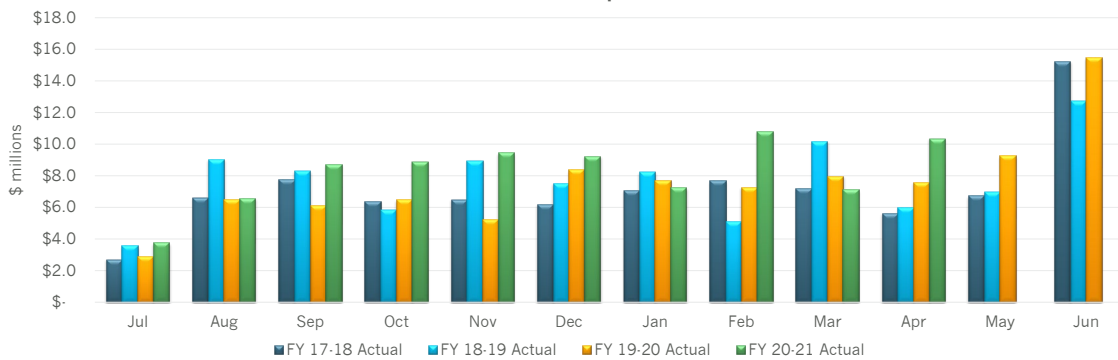
Internal Charges are slightly above target at \$6.6M or 85.7% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were recorded in July.

	FY 20-21 Total Budget \$ 120,478,316					
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 2,710,767	\$ 3,559,142	\$ 2,873,226	\$ 3,732,633	3.1%	2.6%
Aug	6,641,398	9,034,219	6,453,568	6,540,525	8.5%	8.9%
Sep	7,765,371	8,306,071	6,103,095	8,711,575	15.8%	15.3%
Oct	6,383,088	5,831,818	6,475,370	8,910,781	23.2%	20.5%
Nov	6,476,936	8,947,214	5,207,880	9,422,943	31.0%	26.5%
Dec	6,178,272	7,509,900	8,343,534	9,215,795	38.6%	32.6%
Jan	7,050,075	8,226,273	7,702,648	7,243,441	44.6%	39.1%
Feb	7,655,631	5,106,359	7,270,111	10,795,604	53.6%	44.8%
Mar	7,196,778	10,174,862	7,948,794	7,093,045	59.5%	51.9%
Apr	5,605,381	5,971,942	7,583,154	10,366,410	68.1%	57.3%
May						
Jun						
Total	\$ 63,663,697	\$ 72,667,801	\$ 65,961,381	\$ 82,032,752	68.1%	57.3%

Favorable

YTD Budget Variance  
\$ 18,365,845 15.2%

Water Services Expenditure



Water Services Expenditure by Category

FY 20-21 ADOPTED BUDGET

\$ 61.8 M 51.3%  
Capital Outlay

\$ 22.9 M 19%  
Personnel Services



\$ 7.7 M 6.4%  
Internal Charges

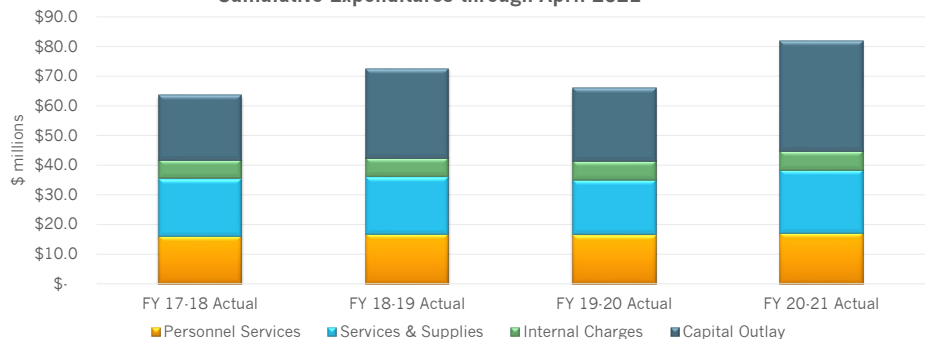
\$ 28.1 M 23.3%  
Services & Supplies

Total \$120.5M

Personnel Services  
Services & Supplies  
Internal Charges  
Capital Outlay

	Cumulative Expenditures through April 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 16,052,297	\$ 16,776,028	\$ 16,664,949	\$ 17,189,029	\$ 22,895,620	75.1%
Services & Supplies	19,411,220	19,363,115	18,275,946	21,104,474	28,114,268	75.1%
Internal Charges	6,364,718	6,205,837	6,385,512	6,575,598	7,677,245	85.7%
Capital Outlay	21,835,462	30,322,821	24,634,974	37,163,651	61,791,183	60.1%
Total	\$ 63,663,697	\$ 72,667,801	\$ 65,961,381	\$ 82,032,752	\$ 120,478,316	68.1%

Cumulative Expenditures through April 2021

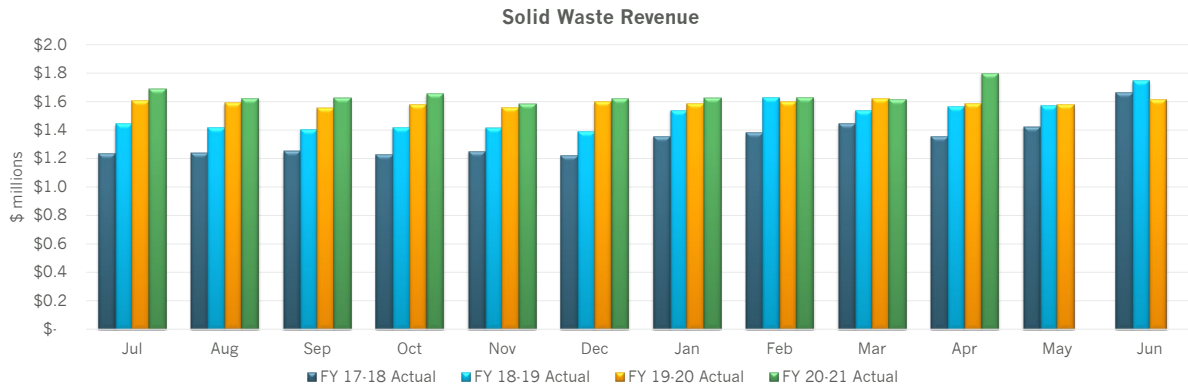


Through April 2021, combined Solid Waste revenues are on target at \$16.5M or 84.2% of the annual budget. Revenues are \$610K or 3.8% higher than the same time last year.

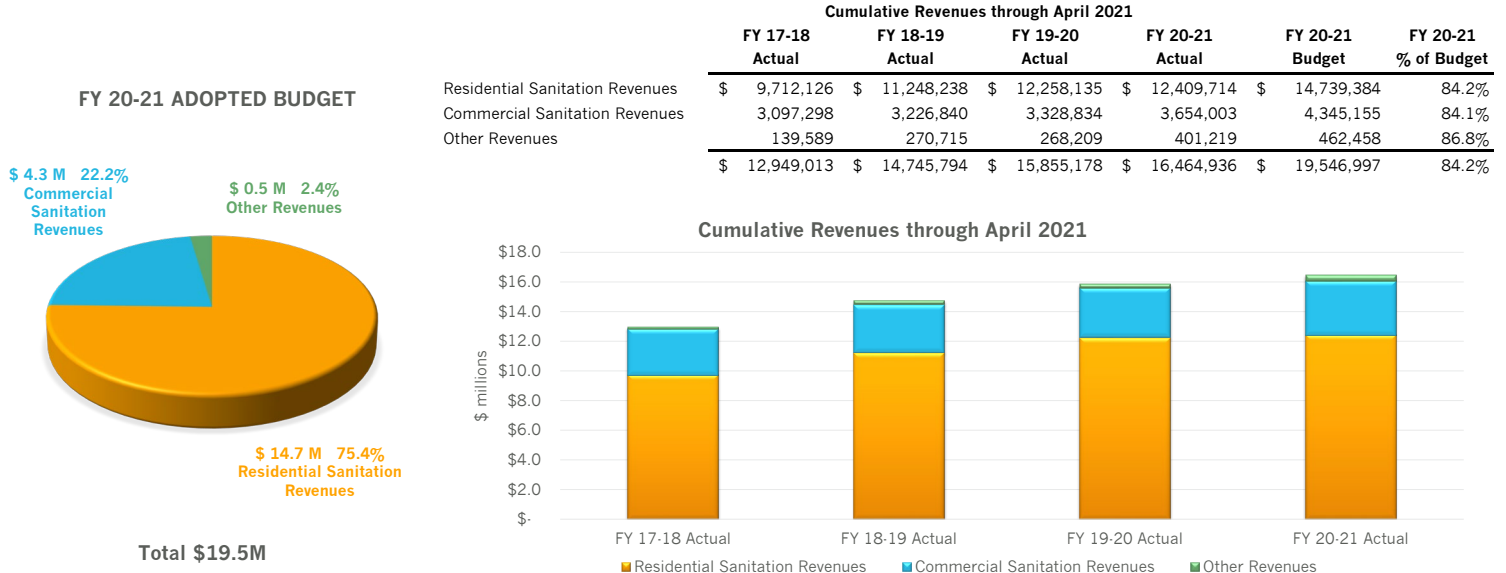
Residential Sanitation revenue is on target at \$12.4M or 84.2% of the annual budget, and \$152K or 1.2% higher than the same time last year. Commercial Sanitation revenue is also on target at \$3.7M or 84.1% of the annual budget, and \$325K or 9.8% higher than the same time last year.

Other revenues are on target at \$401K or 86.8% of the annual budget.

		FY 20-21 Total Budget \$ 19,546,997					
	FY 17-18	FY 18-19	FY 19-20	FY 20-21		3-Year Avg	
	Actual	Actual	Actual	Actual	FY 20-21 YTD	Historical	
	Revenue	Revenue	Revenue	Revenue	% of Budget	YTD % of Budget	
Jul	\$ 1,235,558	\$ 1,442,847	\$ 1,602,458	\$ 1,692,245	8.7%	8.1%	
Aug	1,237,128	1,415,859	1,589,509	1,620,682	16.9%	16.2%	
Sep	1,251,304	1,404,102	1,555,991	1,628,200	25.3%	24.2%	
Oct	1,226,073	1,414,451	1,578,696	1,653,070	33.7%	32.3%	
Nov	1,247,966	1,416,827	1,553,747	1,587,310	41.9%	40.3%	
Dec	1,220,236	1,388,297	1,599,062	1,617,048	50.1%	48.3%	
Jan	1,351,769	1,536,728	1,581,681	1,624,109	58.4%	56.8%	
Feb	1,378,963	1,629,755	1,595,178	1,629,940	66.8%	65.6%	
Mar	1,444,935	1,536,712	1,616,602	1,613,085	75.0%	74.4%	
Apr	1,355,080	1,560,217	1,582,254	1,799,247	84.2%	83.0%	
May							
Jun							
Total	\$ 12,949,013	\$ 14,745,794	\$ 15,855,178	\$ 16,464,936	84.2%	83.0%	
				YTD Budget Variance		Trend Variance	
	Favorable			\$ 175,772		1.2%	



Solid Waste Revenue by Category



Through April 2021, Solid Waste expenditures are below target at \$15.7M or 70.1% of the annual budget.

Personnel Services are on target at \$5.1M or 81.2% of the annual budget. Services and Supplies are significantly above target at \$6.7M or 92.8% of the annual budget.

Internal Charges are above target at \$2.4M or 87% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were recorded in July.

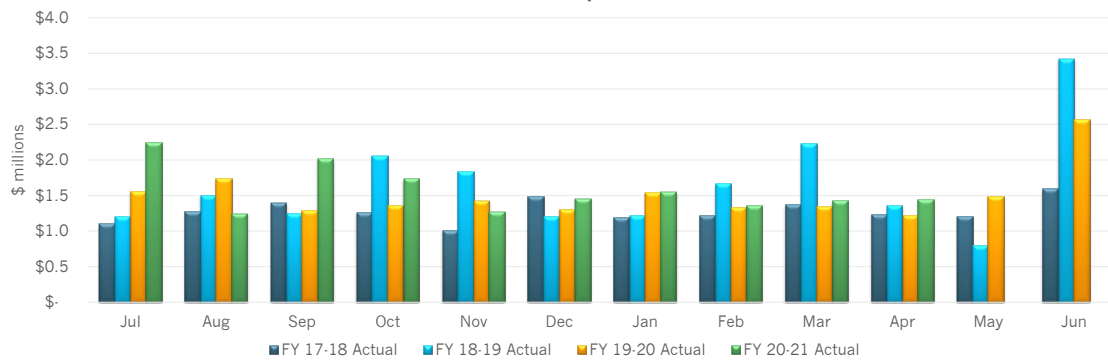
Capital expenditures are significantly below target at \$1.6M or 25% of the annual budget. Capital expenditures are typically spent unevenly throughout the fiscal year.

	FY 20-21 Total Budget \$ 22,455,721					
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 1,100,503	\$ 1,194,621	\$ 1,558,064	\$ 2,247,968	10.0%	7.4%
Aug	1,273,950	1,498,683	1,733,656	1,249,955	15.6%	16.1%
Sep	1,395,882	1,247,044	1,281,548	2,009,961	24.5%	23.8%
Oct	1,260,795	2,061,499	1,359,735	1,732,100	32.2%	32.8%
Nov	1,006,849	1,829,489	1,431,242	1,267,685	37.9%	41.0%
Dec	1,485,901	1,207,185	1,303,950	1,458,313	44.4%	48.9%
Jan	1,190,463	1,215,889	1,536,982	1,549,531	51.3%	56.5%
Feb	1,219,094	1,662,440	1,328,259	1,356,917	57.3%	64.7%
Mar	1,373,938	2,229,750	1,345,868	1,423,926	63.7%	74.2%
Apr	1,229,227	1,361,903	1,220,130	1,436,065	70.1%	81.7%
May						
Jun						
Total	\$ 12,536,603	\$ 15,508,504	\$ 14,099,435	\$ 15,732,421	70.1%	81.7%

**Favorable**

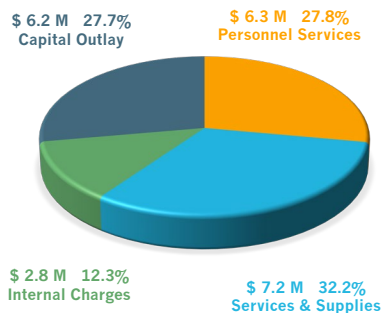
YTD Budget Variance  
\$ 2,980,680 13.3%

### Solid Waste Expenditure



### Solid Waste Expenditure by Category

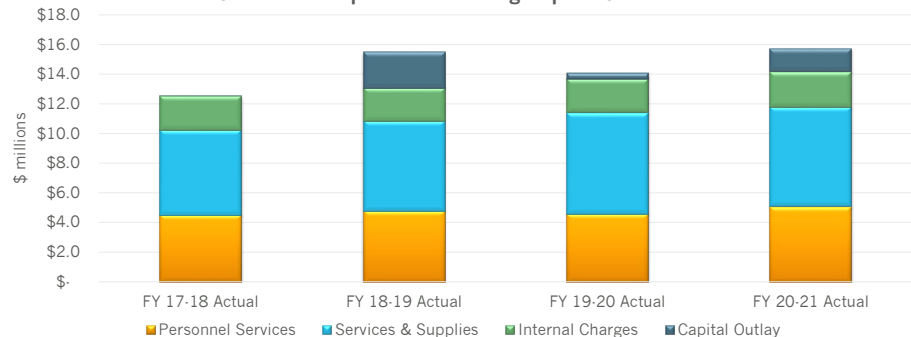
#### FY 20-21 ADOPTED BUDGET



**Total \$22.5M**

	Cumulative Expenditures through April 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 4,513,723	\$ 4,774,606	\$ 4,585,629	\$ 5,076,330	\$ 6,252,947	81.2%
Services & Supplies	5,731,233	6,063,766	6,835,423	6,705,634	7,222,273	92.8%
Internal Charges	2,276,331	2,241,676	2,273,652	2,396,829	2,753,713	87.0%
Capital Outlay	15,316	2,428,456	404,731	1,553,627	6,226,788	25.0%
Total	\$ 12,536,603	\$ 15,508,504	\$ 14,099,435	\$ 15,732,421	\$ 22,455,721	70.1%

#### Cumulative Expenditures through April 2021



Through April 2021, combined Landfill revenues are significantly above target at \$10.7M, or 93% of the annual budget. Revenues are \$2M or 23.1% higher than the same time last year.

Tipping fees are significantly above target at \$6.5M, or 101.3% of the annual budget, and \$1.4M or 27.9% higher than this time last year.

Recycling sales are significantly above target at \$829k or 112.6% of the annual budget.

Other revenues are below target at \$3.3M or 77.2% of the annual budget.

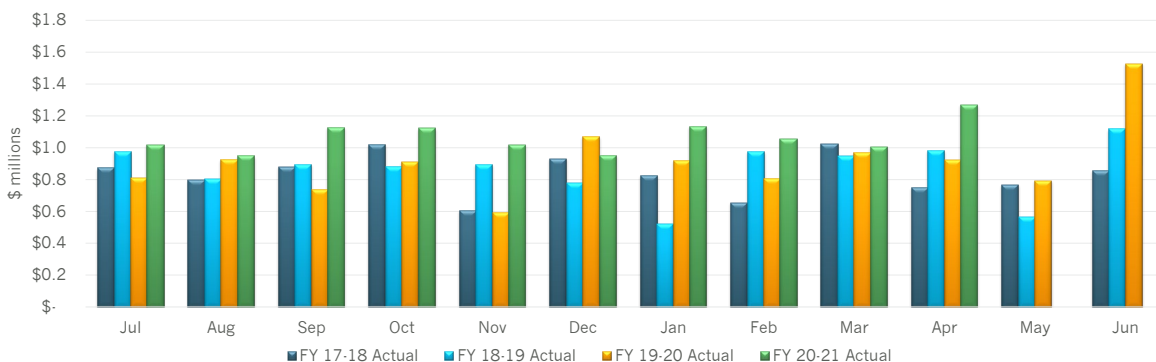
	FY 20-21 Total Budget \$ 11,458,574					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 870,596	\$ 974,430	\$ 812,149	\$ 1,021,500	8.9%	8.2%
Aug	796,835	805,425	924,592	946,571	17.2%	16.1%
Sep	880,881	894,862	737,968	1,124,659	27.0%	23.9%
Oct	1,018,593	883,150	909,786	1,122,627	36.8%	32.6%
Nov	605,181	895,100	588,781	1,021,380	45.7%	39.1%
Dec	933,012	777,628	1,070,891	951,779	54.0%	47.7%
Jan	822,371	520,213	920,017	1,132,435	63.9%	54.8%
Feb	656,395	971,973	806,233	1,057,896	73.1%	62.3%
Mar	1,026,041	948,665	966,796	1,005,532	81.9%	71.4%
Apr	749,660	983,033	920,491	1,269,911	93.0%	79.6%
May						
Jun						
Total	\$ 8,359,565	\$ 8,654,478	\$ 8,657,705	\$ 10,654,290	93.0%	79.6%

Favorable

YTD Budget Variance  
\$ 1,105,478

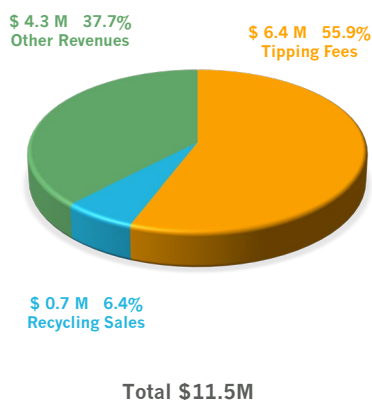
Trend Variance  
13.3%

Landfill Revenue



Landfill Revenue by Category

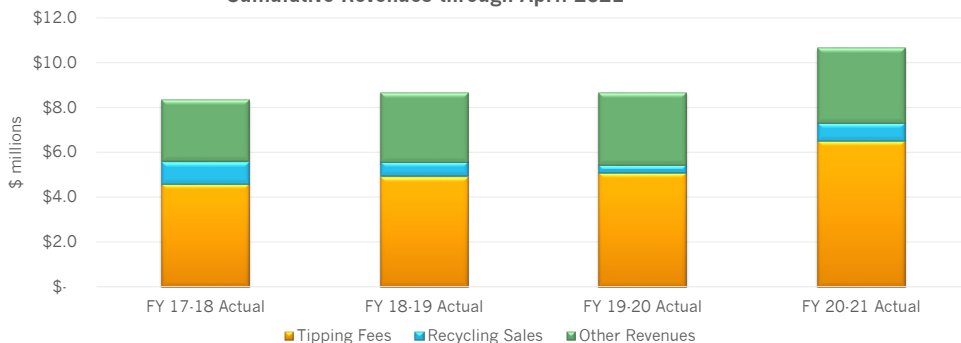
FY 20-21 ADOPTED BUDGET



Tipping Fees  
Recycling Sales  
Other Revenues

Cumulative Revenues through April 2021						
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Tipping Fees	\$ 4,588,331	\$ 4,921,553	\$ 5,076,899	\$ 6,495,050	\$ 6,408,900	101.3%
Recycling Sales	1,008,103	647,001	357,636	828,515	735,564	112.6%
Other Revenues	2,763,131	3,085,924	3,223,170	3,330,725	4,314,110	77.2%
Total	\$ 8,359,565	\$ 8,654,478	\$ 8,657,705	\$ 10,654,290	\$ 11,458,574	93.0%

Cumulative Revenues through April 2021



Through April 2021, Landfill expenditures are significantly below target at \$8.7M or 41.5% of the annual budget. This is primarily due to the \$11.1M in budgeted capital expenditures, but only \$1.7M or 15.1% have been spent at the end of April. Capital expenditures are typically spent unevenly throughout the year.

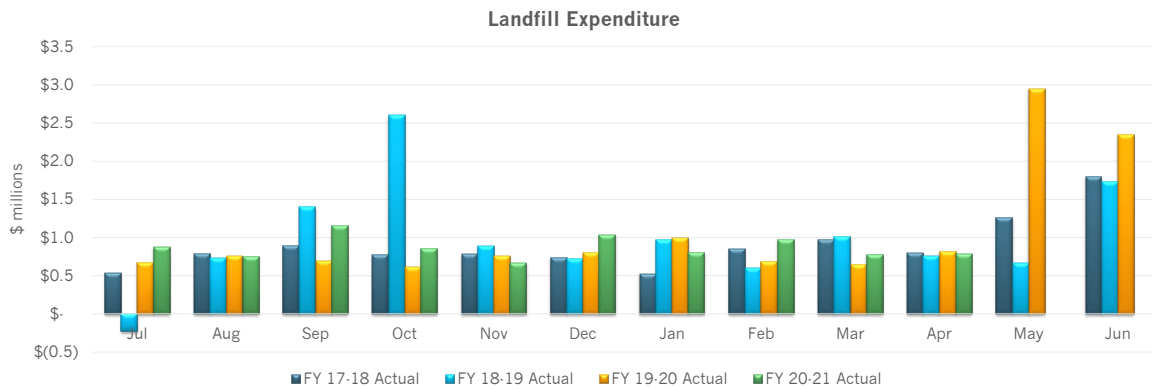
Personnel services are significantly below target at \$2.7M or 71.9% of the annual budget. This is due to the hiring freeze the city implemented in response to the economic uncertainty resulting from the COVID-19 pandemic. Services and Supplies are significantly below target at \$2.8M, or 65.3% of the annual budget.

Internal Charges are slightly above target at \$1.4M or 85.4% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were recorded in July.

FY 20-21 Total Budget \$ 20,910,236						
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 531,048	\$ (229,031)	\$ 670,629	\$ 874,774	4.2%	1.9%
Aug	785,221	732,832	754,703	752,755	7.8%	6.4%
Sep	888,153	1,400,236	698,080	1,153,300	13.3%	12.4%
Oct	769,494	2,602,079	614,993	852,231	17.4%	20.4%
Nov	783,011	891,218	756,794	664,314	20.6%	25.2%
Dec	729,384	719,425	796,591	1,035,385	25.5%	29.7%
Jan	522,273	971,018	993,180	803,931	29.3%	34.7%
Feb	855,973	607,578	677,736	970,529	34.0%	38.9%
Mar	971,605	1,012,843	637,283	778,293	37.7%	44.1%
Apr	800,027	764,454	814,137	789,957	41.5%	48.9%
May						
Jun						
Total	\$ 7,636,188	\$ 9,472,651	\$ 7,414,127	\$ 8,675,470	41.5%	48.9%

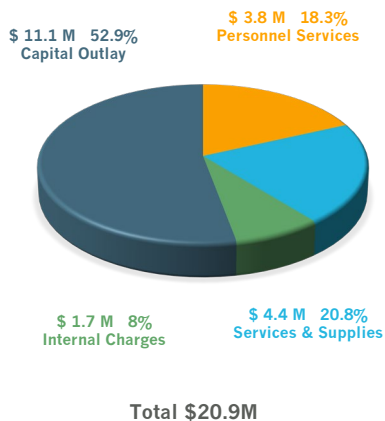
Favorable

YTD Budget Variance  
\$ 8,749,727 41.8%



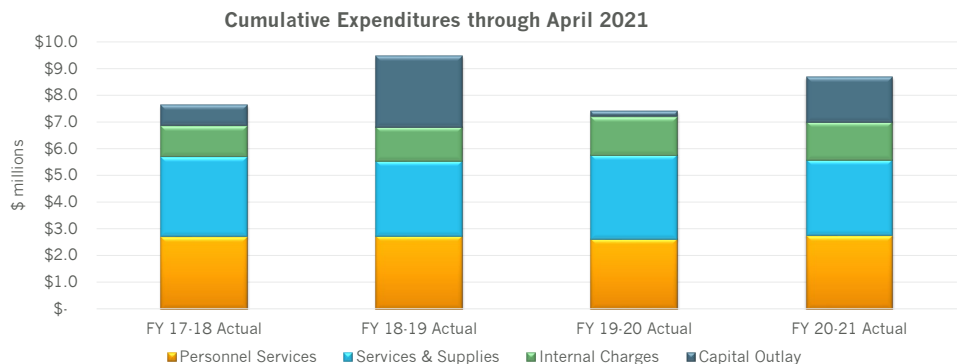
Landfill Expenditure by Category

FY 20-21 ADOPTED BUDGET



Personnel Services  
Services & Supplies  
Internal Charges  
Capital Outlay

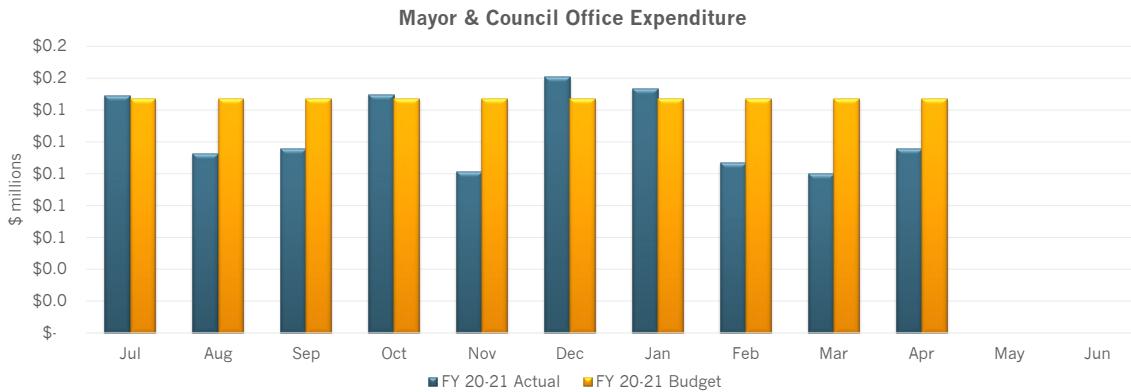
Cumulative Expenditures through April 2021						
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 2,713,761	\$ 2,729,461	\$ 2,625,213	\$ 2,743,462	\$ 3,817,377	71.9%
Services & Supplies	3,000,014	2,800,528	3,129,087	2,842,174	4,352,223	65.3%
Internal Charges	1,150,580	1,292,794	1,457,570	1,421,348	1,664,468	85.4%
Capital Outlay	771,834	2,649,868	202,258	1,668,486	11,076,168	15.1%
Total	\$ 7,636,188	\$ 9,472,651	\$ 7,414,127	\$ 8,675,470	\$ 20,910,236	41.5%



Through April 2021, the Mayor and Council Office spent \$1.3M or 71.7% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 1,763,393			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 149,258	\$ 146,949	8.5%
Aug	112,673	146,949	14.9%
Sep	115,528	146,949	21.4%
Oct	149,482	146,949	29.9%
Nov	101,024	146,949	35.6%
Dec	160,626	146,949	44.7%
Jan	153,489	146,949	53.4%
Feb	106,943	146,949	59.5%
Mar	99,918	146,949	65.2%
Apr	115,871	146,949	71.7%
May			
Jun			
Total	\$ 1,264,813	\$ 1,469,494	71.7%

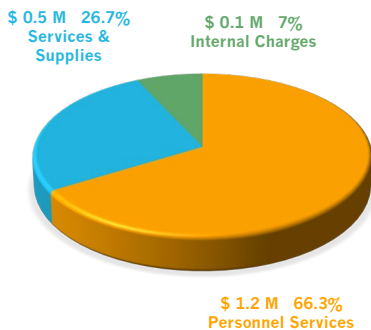
YTD Budget Variance  
**Favorable** \$ 204,681 11.6%



Mayor & Council Office Expenditure by Category

Cumulative Expenditures through April 2021

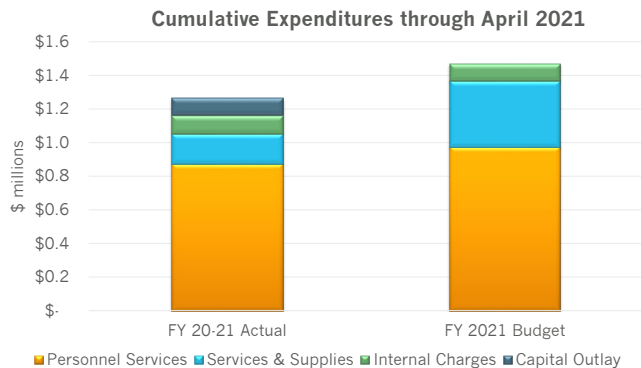
FY 20-21 ADOPTED BUDGET



Total \$1.8M

Personnel Services  
 Services & Supplies  
 Internal Charges  
 Capital Outlay

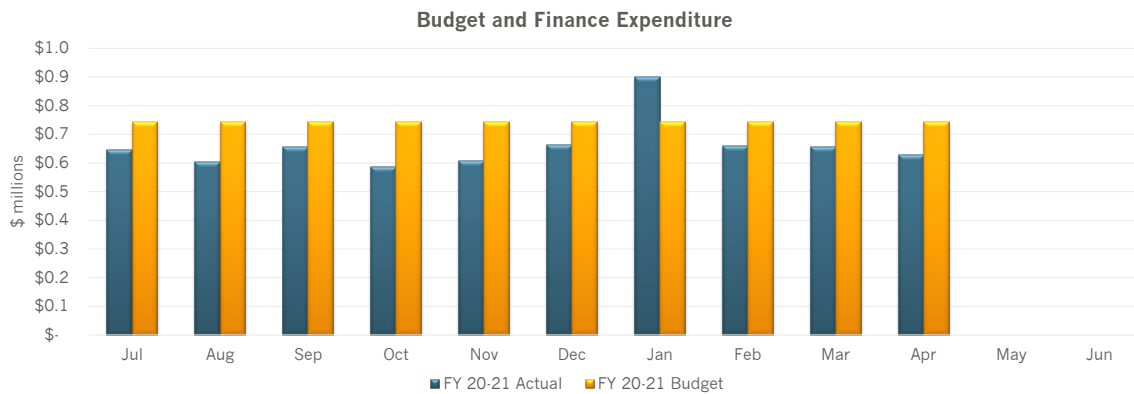
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 871,913	\$ 1,169,891	74.5%
Services & Supplies	181,083	470,503	38.5%
Internal Charges	108,683	122,999	88.4%
Capital Outlay	103,134	-	0.0%
Total	\$ 1,264,813	\$ 1,763,393	71.7%



Through April 2021, the Budget and Finance Department spent \$6.7M or 74.1% of the annual budget, which is below the year-to-date trend.

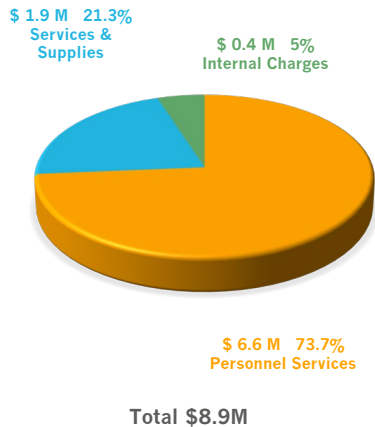
FY 20-21 Total Budget \$ 8,922,255			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 646,706	\$ 743,521	7.2%
Aug	604,067	743,521	14.0%
Sep	657,357	743,521	21.4%
Oct	587,838	743,521	28.0%
Nov	606,957	743,521	34.8%
Dec	664,070	743,521	42.2%
Jan	899,463	743,521	52.3%
Feb	658,298	743,521	59.7%
Mar	657,109	743,521	67.0%
Apr	628,118	743,521	74.1%
May			
Jun			
Total	\$ 6,609,983	\$ 7,435,213	74.1%

YTD Budget Variance  
**Favorable** \$ 825,230 9.2%



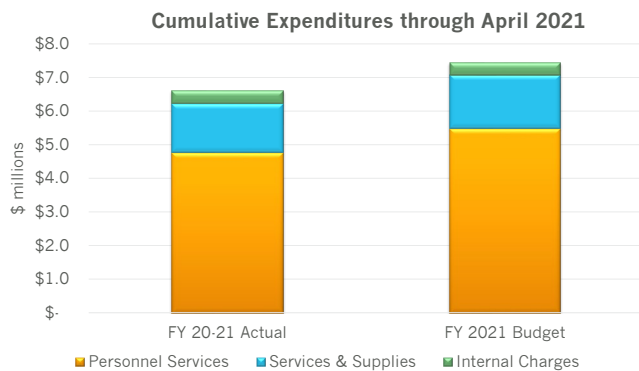
Budget and Finance Expenditure by Category

FY 20-21 ADOPTED BUDGET



Cumulative Expenditures through April 2021

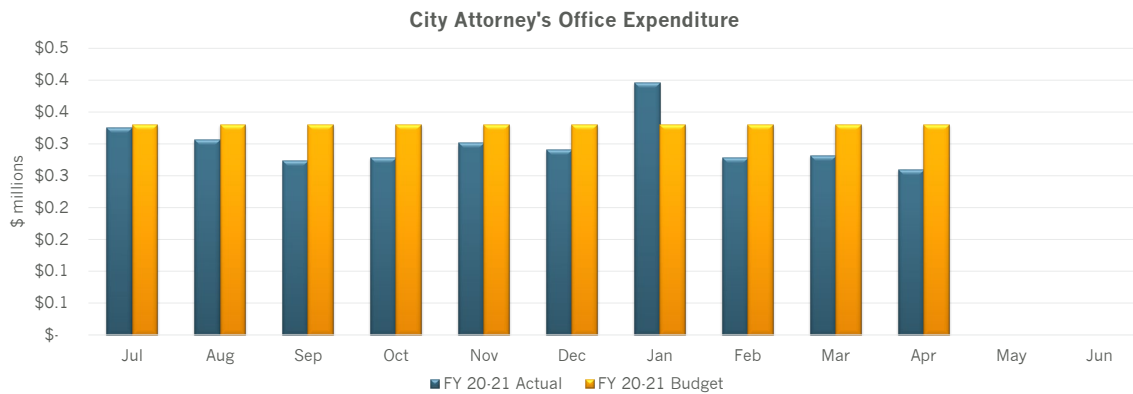
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 4,765,418	\$ 6,574,418	72.5%
Services & Supplies	1,463,925	1,902,586	76.9%
Internal Charges	380,641	445,251	85.5%
Total	\$ 6,609,983	\$ 8,922,255	74.1%



Through April 2021, the City Attorney's Office spent \$3M or 75.4% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 3,965,560			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 325,004	\$ 330,463	8.2%
Aug	306,897	330,463	15.9%
Sep	272,904	330,463	22.8%
Oct	278,266	330,463	29.8%
Nov	300,998	330,463	37.4%
Dec	290,373	330,463	44.7%
Jan	396,565	330,463	54.7%
Feb	277,650	330,463	61.7%
Mar	281,523	330,463	68.8%
Apr	258,951	330,463	75.4%
May			
Jun			
Total	\$ 2,989,131	\$ 3,304,633	75.4%

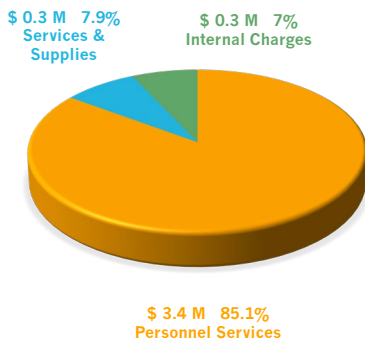
**Favorable** YTD Budget Variance  
\$ 315,502 8.0%



## City Attorney's Office Expenditure by Category

## Cumulative Expenditures through April 2021

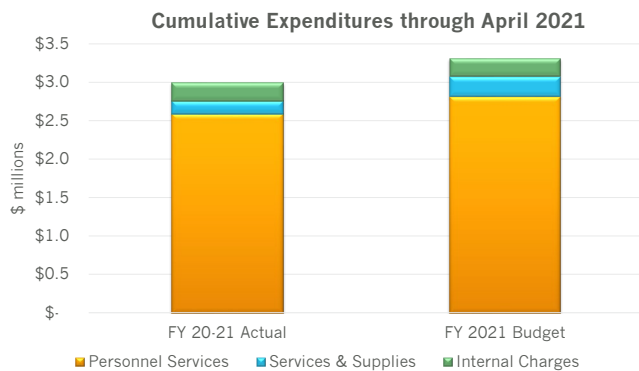
## FY 20-21 ADOPTED BUDGET



Total \$4M

Personnel Services  
Services & Supplies  
Internal Charges

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 2,590,080	\$ 3,375,310	76.7%
Services & Supplies	163,150	312,226	52.3%
Internal Charges	235,902	278,024	84.8%
Total	\$ 2,989,131	\$ 3,965,560	75.4%

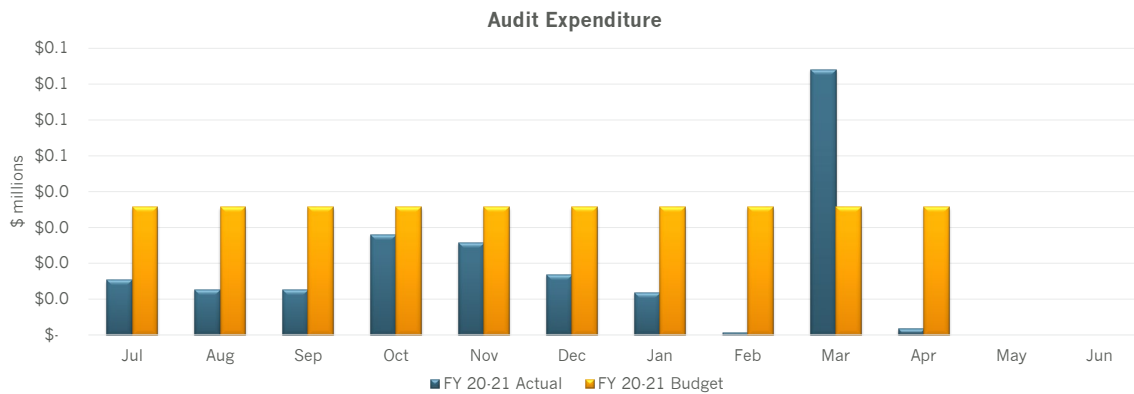




Through April 2021, the Audit Department spent \$199k or 46.5% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 427,713			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 15,277	\$ 35,643	3.6%
Aug	12,597	35,643	6.5%
Sep	12,602	35,643	9.5%
Oct	28,032	35,643	16.0%
Nov	25,609	35,643	22.0%
Dec	16,719	35,643	25.9%
Jan	11,828	35,643	28.7%
Feb	624	35,643	28.8%
Mar	74,072	35,643	46.1%
Apr	1,703	35,643	46.5%
May			
Jun			
Total	\$ 199,063	\$ 356,428	46.5%

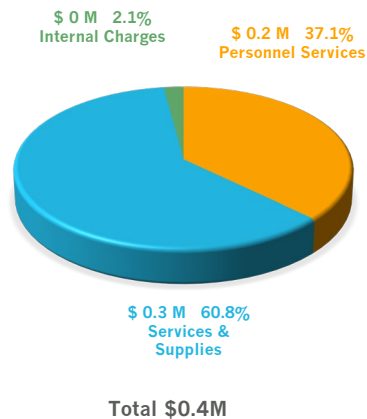
**Favorable** YTD Budget Variance \$ 157,365 36.8%



**Audit Expenditure by Category**

**Cumulative Expenditures through April 2021**

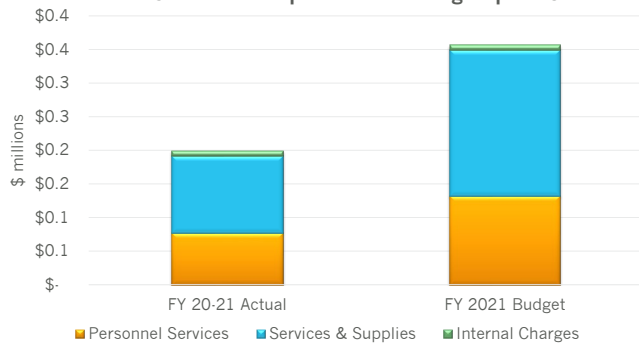
**FY 20-21 ADOPTED BUDGET**



Personnel Services  
Services & Supplies  
Internal Charges

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 76,488	\$ 158,838	48.2%
Services & Supplies	114,952	260,016	44.2%
Internal Charges	7,623	8,859	86.0%
Total	\$ 199,063	\$ 427,713	46.5%

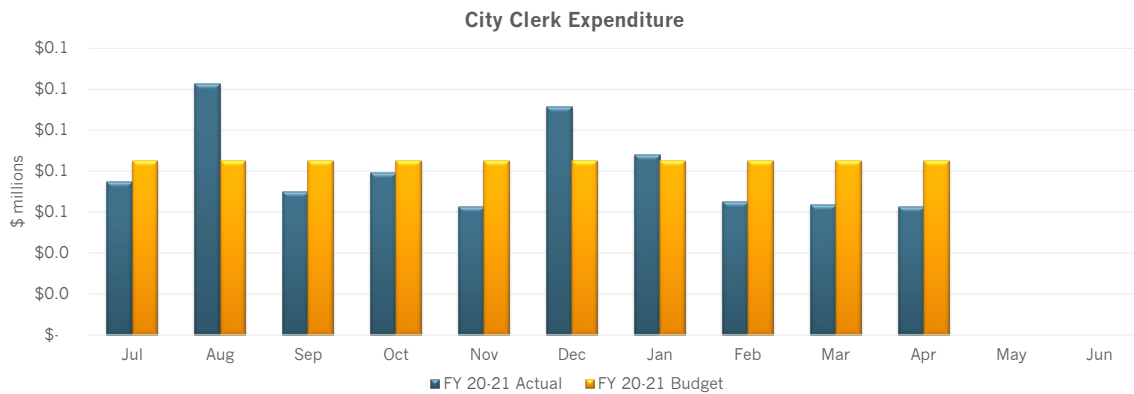
**Cumulative Expenditures through April 2021**



Through April 2021, the City Clerk's Office spent \$799k or 78.2% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 1,021,911			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 74,591	\$ 85,159	7.3%
Aug	122,781	85,159	19.3%
Sep	69,817	85,159	26.1%
Oct	79,070	85,159	33.9%
Nov	62,528	85,159	40.0%
Dec	111,601	85,159	50.9%
Jan	88,142	85,159	59.5%
Feb	64,896	85,159	65.9%
Mar	63,317	85,159	72.1%
Apr	62,399	85,159	78.2%
May			
Jun			
Total	\$ 799,143	\$ 851,592	78.2%

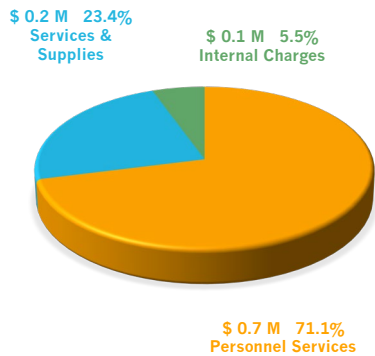
YTD Budget Variance  
**Favorable** \$ 52,450 5.1%



## City Clerk Expenditure by Category

## Cumulative Expenditures through April 2021

## FY 20-21 ADOPTED BUDGET

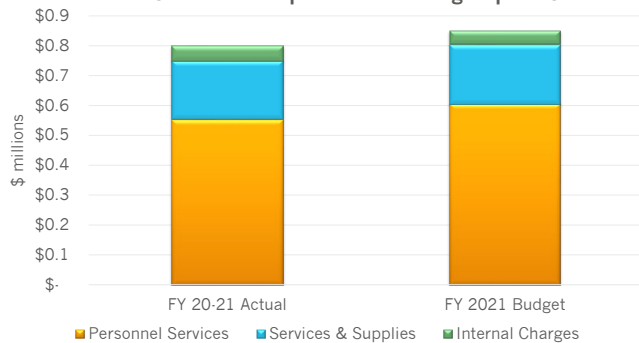


Total \$1M

Personnel Services  
 Services & Supplies  
 Internal Charges

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 553,090	\$ 726,359	76.1%
Services & Supplies	196,856	239,047	82.4%
Internal Charges	49,197	56,505	87.1%
Total	\$ 799,143	\$ 1,021,911	78.2%

## Cumulative Expenditures through April 2021

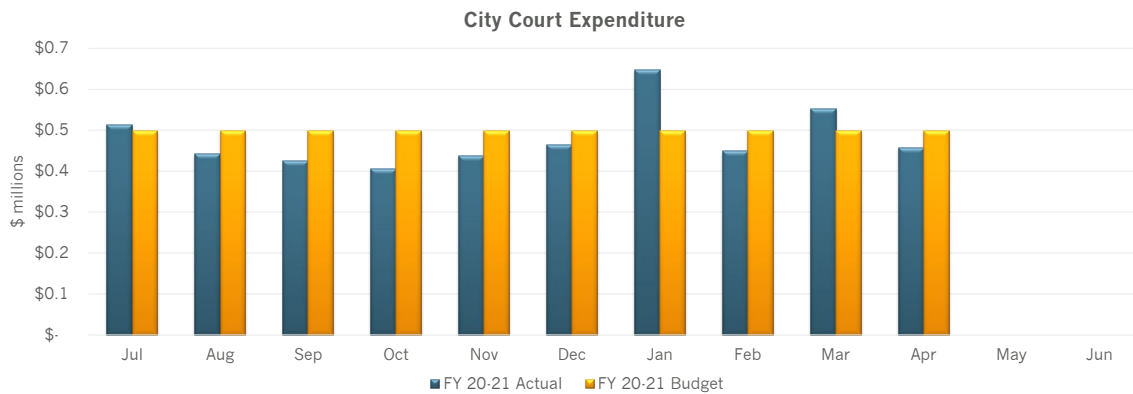


Through April 2021, the City Court spent \$4.8M or 80.1% of the annual budget, which is close to the year-to-date trend.

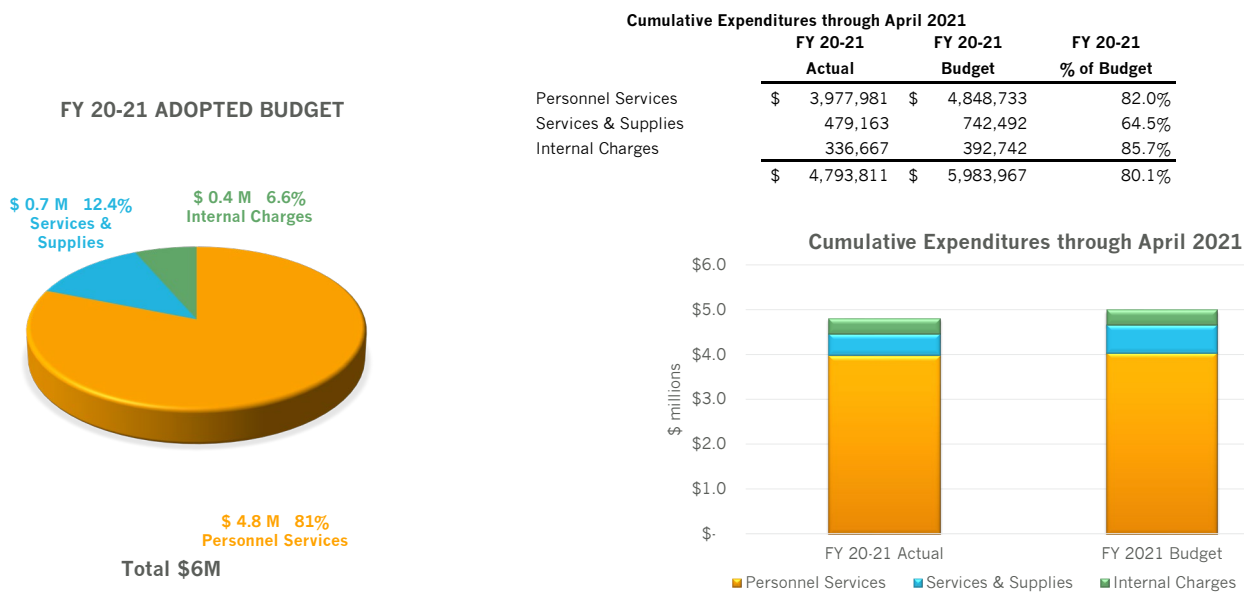
FY 20-21 Total Budget \$ 5,983,967			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 514,031	\$ 498,664	8.6%
Aug	443,226	498,664	16.0%
Sep	424,741	498,664	23.1%
Oct	405,095	498,664	29.9%
Nov	437,625	498,664	37.2%
Dec	465,354	498,664	45.0%
Jan	646,380	498,664	55.8%
Feb	448,792	498,664	63.3%
Mar	551,881	498,664	72.5%
Apr	456,685	498,664	80.1%
May			
Jun			
Total	\$ 4,793,811	\$ 4,986,639	80.1%

	YTD Budget Variance
<b>Favorable</b>	\$ 192,829 3.2%



## City Court Expenditure by Category

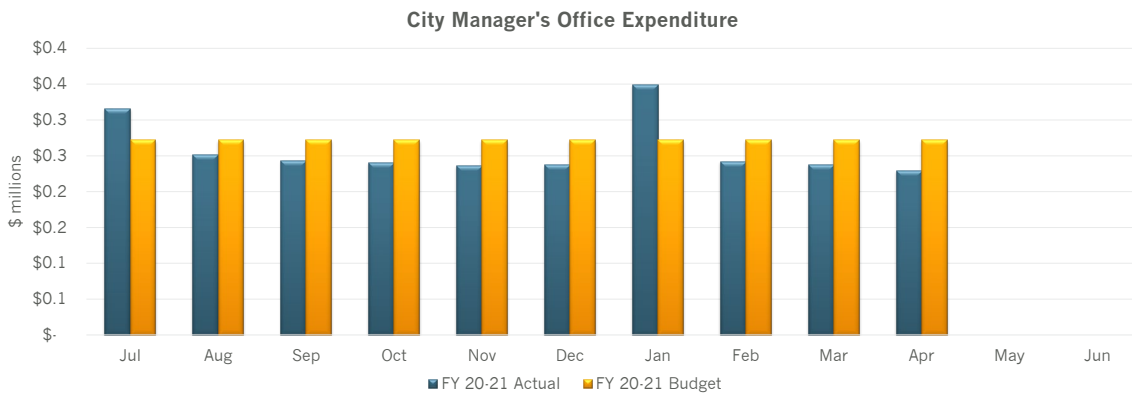


Through April 2021, the City Manager's Office spent \$2.6M or 79.2% of the annual budget, which is close to the year-to-date trend.

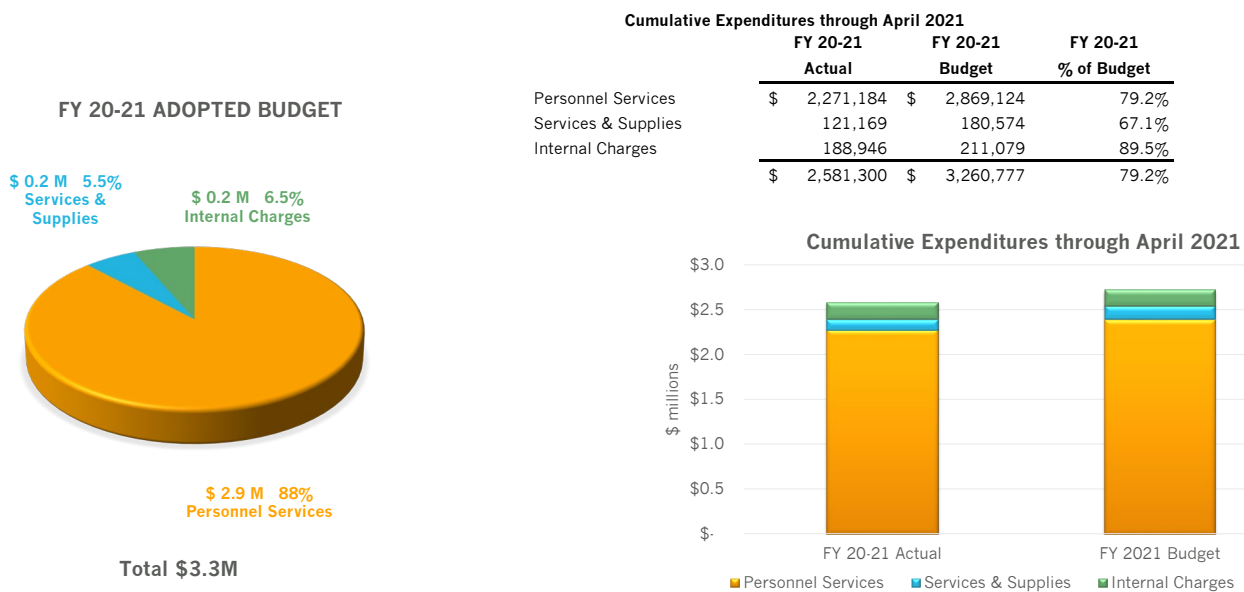
FY 20-21 Total Budget \$ 3,260,777			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 315,665	\$ 271,731	9.7%
Aug	251,051	271,731	17.4%
Sep	243,565	271,731	24.8%
Oct	239,847	271,731	32.2%
Nov	236,781	271,731	39.5%
Dec	236,846	271,731	46.7%
Jan	348,739	271,731	57.4%
Feb	242,149	271,731	64.9%
Mar	237,169	271,731	72.1%
Apr	229,487	271,731	79.2%
May			
Jun			
Total	\$ 2,581,300	\$ 2,717,314	79.2%

	YTD Budget Variance
<b>Favorable</b>	\$ 136,014 4.2%



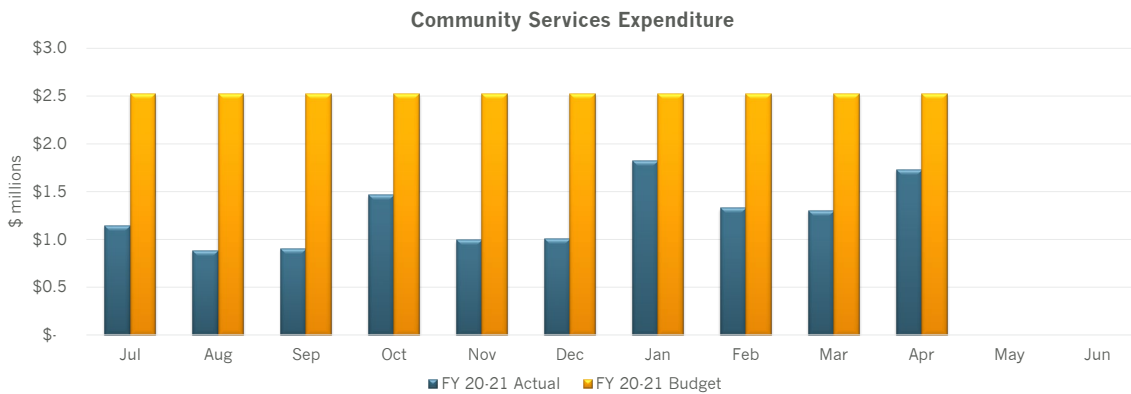
### City Manager's Office Expenditure by Category



Through April 2021, the Community Services Department spent \$12.6M or 41.6% of the annual budget, which is below the year-to-date trend. Grant expenditures are typically spent unevenly throughout the year.

FY 20-21 Total Budget \$ 30,224,993		
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget
		FY 20-21 YTD % of Budget
Jul	\$ 1,139,963	\$ 2,518,749 3.8%
Aug	885,039	2,518,749 6.7%
Sep	900,030	2,518,749 9.7%
Oct	1,461,179	2,518,749 14.5%
Nov	993,236	2,518,749 17.8%
Dec	1,008,869	2,518,749 21.1%
Jan	1,825,168	2,518,749 27.2%
Feb	1,326,745	2,518,749 31.6%
Mar	1,304,265	2,518,749 35.9%
Apr	1,730,629	2,518,749 41.6%
May		
Jun		
Total	\$ 12,575,123	\$ 25,187,494 41.6%

YTD Budget Variance  
**Favorable** \$ 12,612,371 41.7%

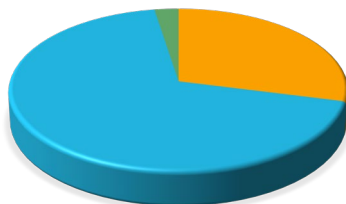


Community Services Expenditure by Category

Cumulative Expenditures through April 2021

FY 20-21 ADOPTED BUDGET

\$ 0.8 M 2.5% Internal Charges  
 \$ 8.7 M 28.9% Personnel Services

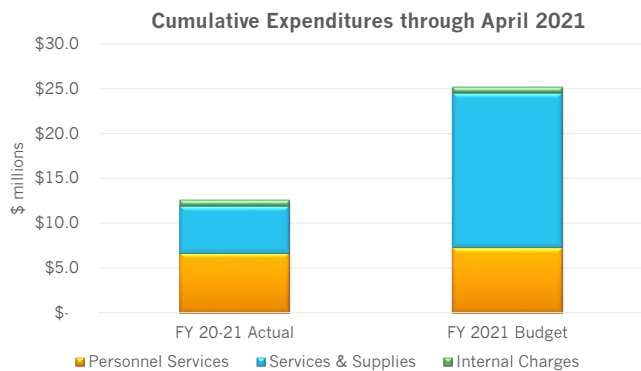


\$ 20.7 M 68.5% Services & Supplies

Total \$30.2M

Personnel Services  
 Services & Supplies  
 Internal Charges

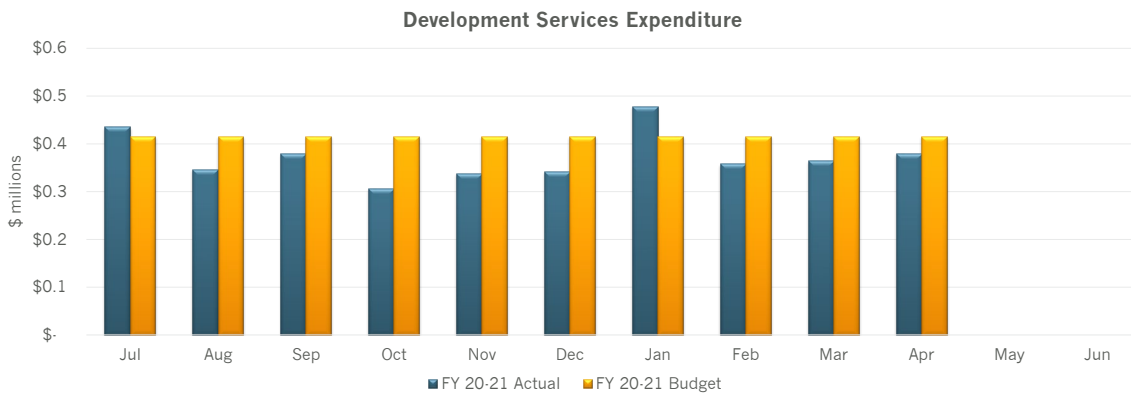
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 6,643,549	\$ 8,745,991	76.0%
Services & Supplies	5,271,011	20,712,029	25.4%
Internal Charges	660,562	766,974	86.1%
Total	\$ 12,575,123	\$ 30,224,993	41.6%



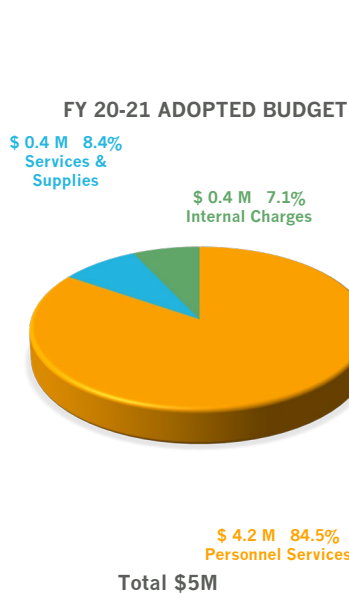
Through April 2021, the Development Services Department spent \$3.7M or 74.7% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 4,987,642			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 435,063	\$ 415,637	8.7%
Aug	346,438	415,637	15.7%
Sep	378,354	415,637	23.3%
Oct	306,158	415,637	29.4%
Nov	337,766	415,637	36.2%
Dec	341,586	415,637	43.0%
Jan	477,850	415,637	52.6%
Feb	357,401	415,637	59.8%
Mar	363,871	415,637	67.1%
Apr	378,882	415,637	74.7%
May			
Jun			
Total	\$ 3,723,370	\$ 4,156,369	74.7%

**Favorable** YTD Budget Variance \$ 432,999 8.7%

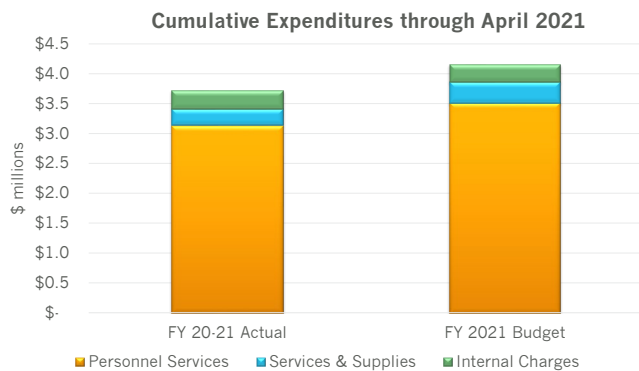


Development Services Expenditure by Category



Cumulative Expenditures through April 2021

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 3,136,370	\$ 4,214,428	74.4%
Services & Supplies	276,993	418,864	66.1%
Internal Charges	310,007	354,351	87.5%
<b>Total</b>	<b>\$ 3,723,370</b>	<b>\$ 4,987,642</b>	<b>74.7%</b>

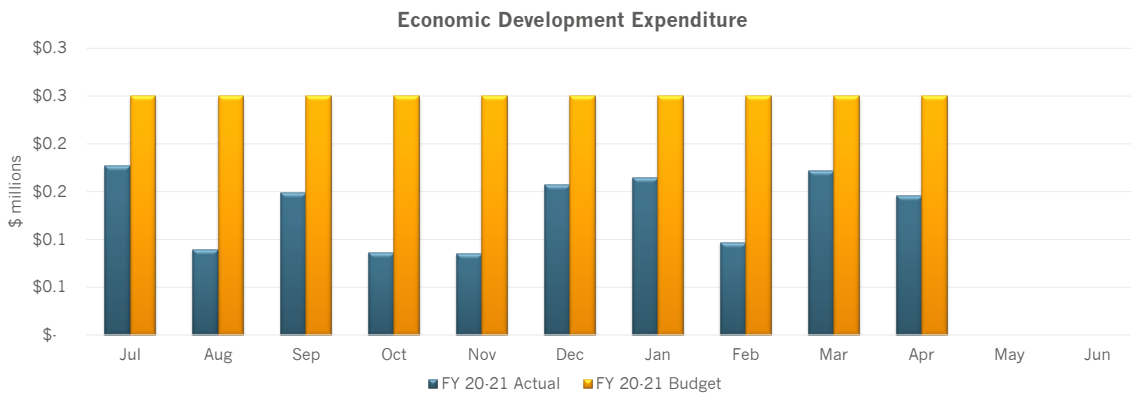


Through April 2021, the Economic Development Department spent \$1.3M or 44.1% of the annual budget, which is below the year-to-date trend.

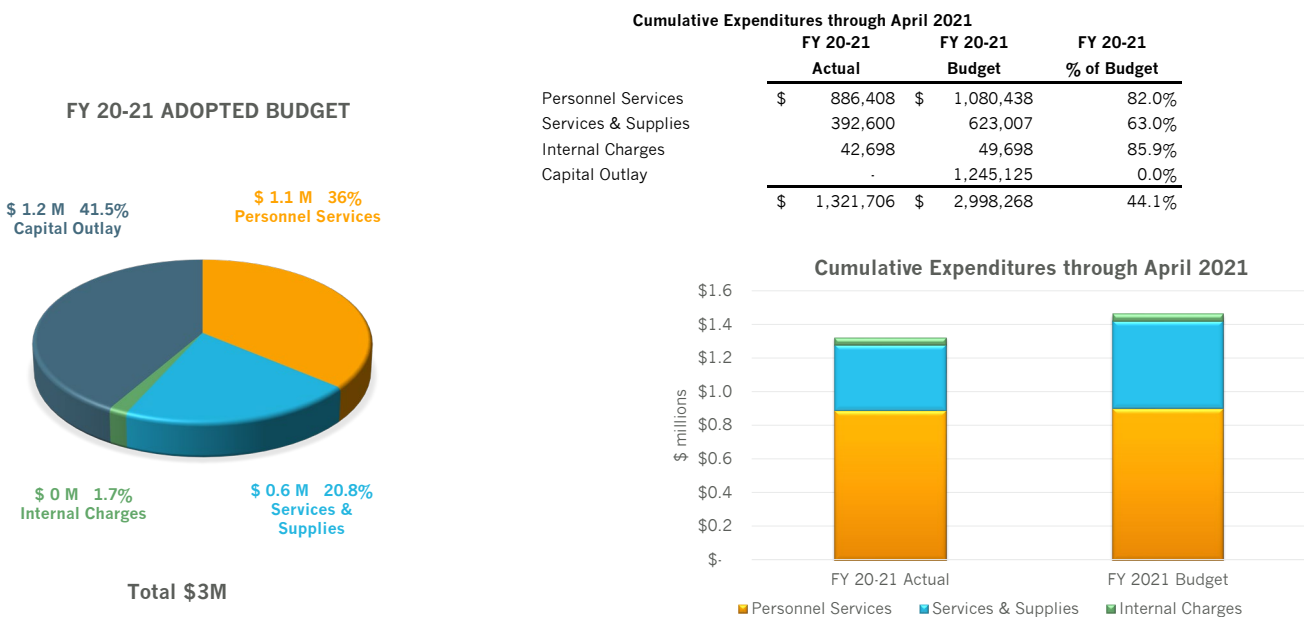
FY 20-21 Total Budget \$ 2,998,268			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 176,634	\$ 249,856	5.9%
Aug	89,269	249,856	8.9%
Sep	149,049	249,856	13.8%
Oct	86,296	249,856	16.7%
Nov	84,819	249,856	19.5%
Dec	157,145	249,856	24.8%
Jan	164,520	249,856	30.3%
Feb	96,882	249,856	33.5%
Mar	171,411	249,856	39.2%
Apr	145,681	249,856	44.1%
May			
Jun			
Total	\$ 1,321,706	\$ 2,498,557	44.1%

YTD Budget Variance		
<b>Favorable</b>	\$ 1,176,851	39.3%



Economic Development Expenditure by Category

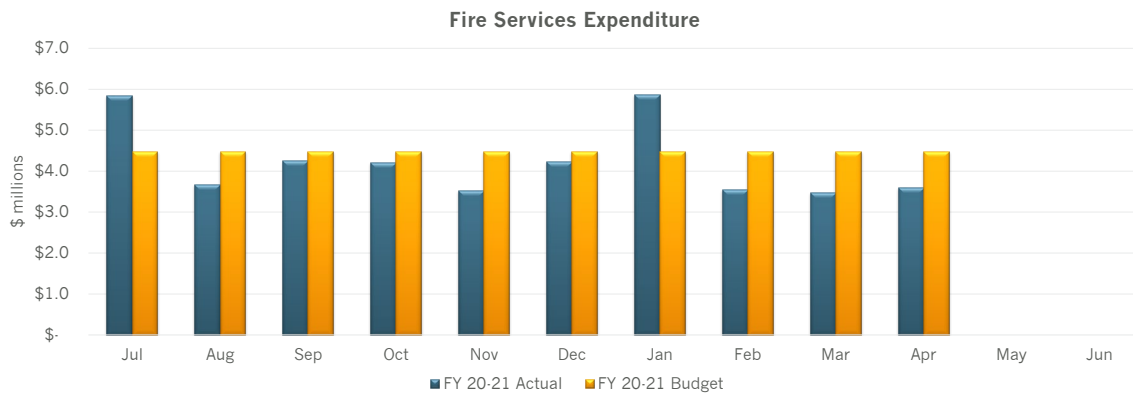


Through April 2021, the Fire Services Department spent \$42.2M or 78.4% of the annual budget, which is close to the year-to-date trend.

FY 20-21 Total Budget \$ 53,777,152			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 5,837,594	\$ 4,481,429	10.9%
Aug	3,663,696	4,481,429	17.7%
Sep	4,250,605	4,481,429	25.6%
Oct	4,204,989	4,481,429	33.4%
Nov	3,523,138	4,481,429	39.9%
Dec	4,218,084	4,481,429	47.8%
Jan	5,876,816	4,481,429	58.7%
Feb	3,540,124	4,481,429	65.3%
Mar	3,467,397	4,481,429	71.7%
Apr	3,604,635	4,481,429	78.4%
May			
Jun			
Total	\$ 42,187,080	\$ 44,814,293	78.4%

YTD Budget Variance		
<b>Favorable</b>	\$ 2,627,214	4.9%

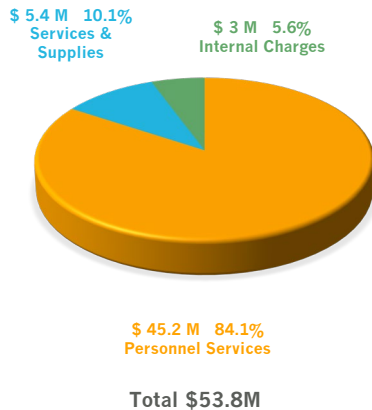


**Fire Services Expenditure by Category**

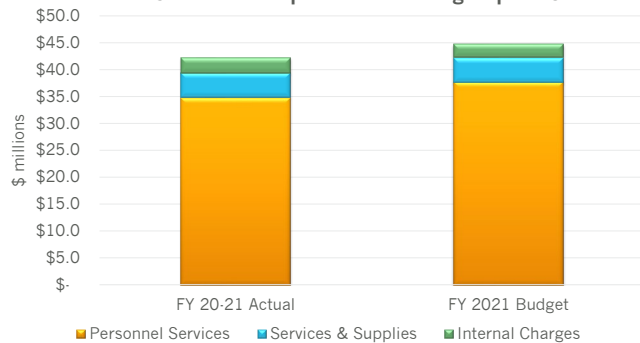
Cumulative Expenditures through April 2021

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 34,813,771	\$ 45,234,388	77.0%
Services & Supplies	4,574,533	5,444,100	84.0%
Internal Charges	2,798,776	3,025,608	92.5%
Total	\$ 42,187,080	\$ 53,777,152	78.4%

**FY 20-21 ADOPTED BUDGET**



Cumulative Expenditures through April 2021

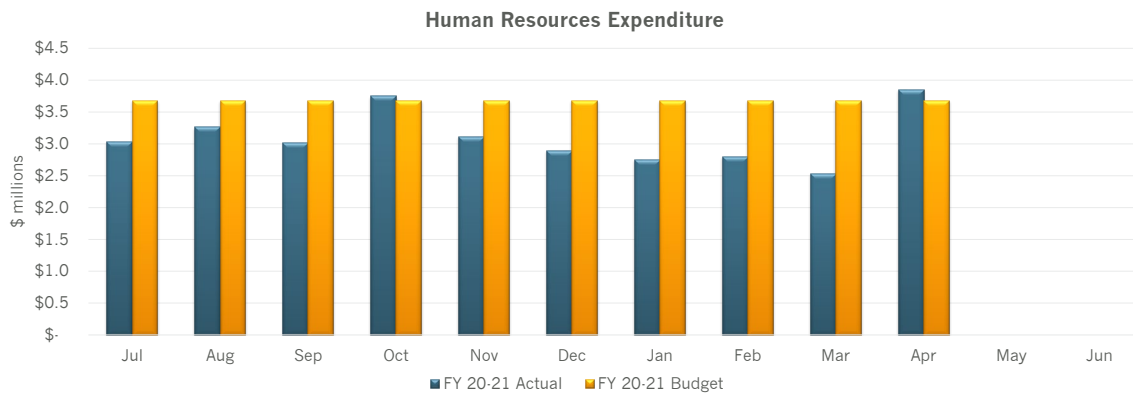




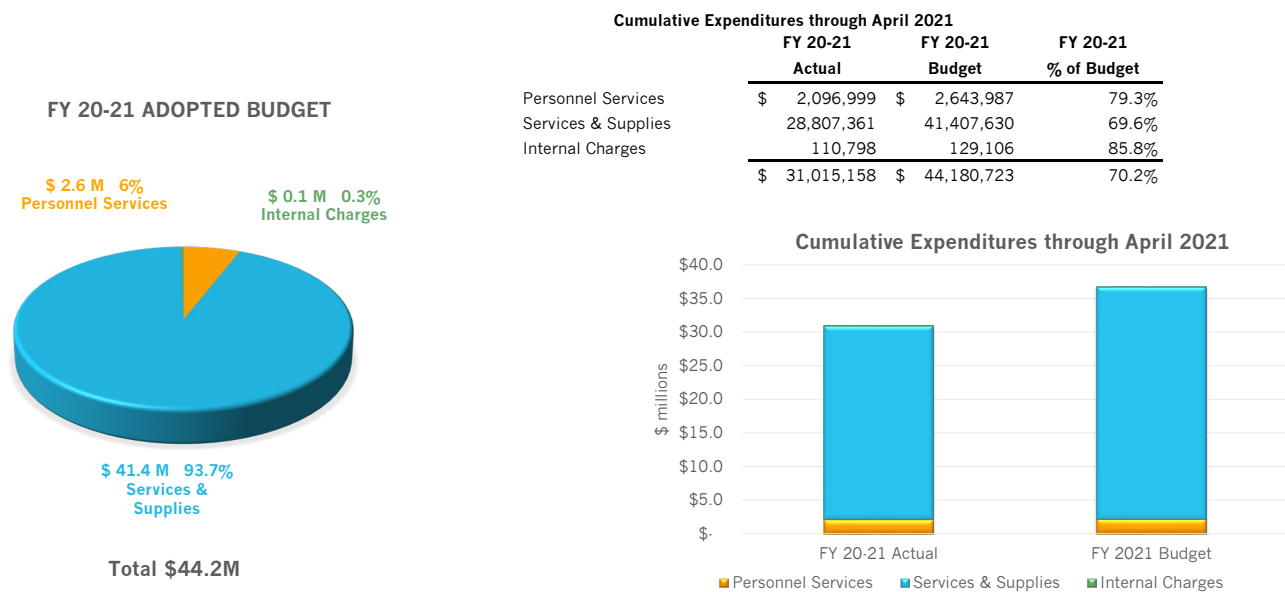
Through March 2021, the Human Resources Department spent \$31M or 70.2% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 44,180,723		
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget
		FY 20-21 YTD % of Budget
Jul	\$ 3,029,976	\$ 3,681,727 6.9%
Aug	3,261,397	3,681,727 14.2%
Sep	3,022,425	3,681,727 21.1%
Oct	3,747,724	3,681,727 29.6%
Nov	3,112,693	3,681,727 36.6%
Dec	2,896,804	3,681,727 43.2%
Jan	2,752,393	3,681,727 49.4%
Feb	2,802,392	3,681,727 55.7%
Mar	2,536,309	3,681,727 61.5%
Apr	3,853,045	3,681,727 70.2%
May		
Jun		
Total	\$ 31,015,158	\$ 36,817,269 70.2%

YTD Budget Variance  
**Favorable** \$ 5,802,111 13.1%



Human Resources Expenditure by Category

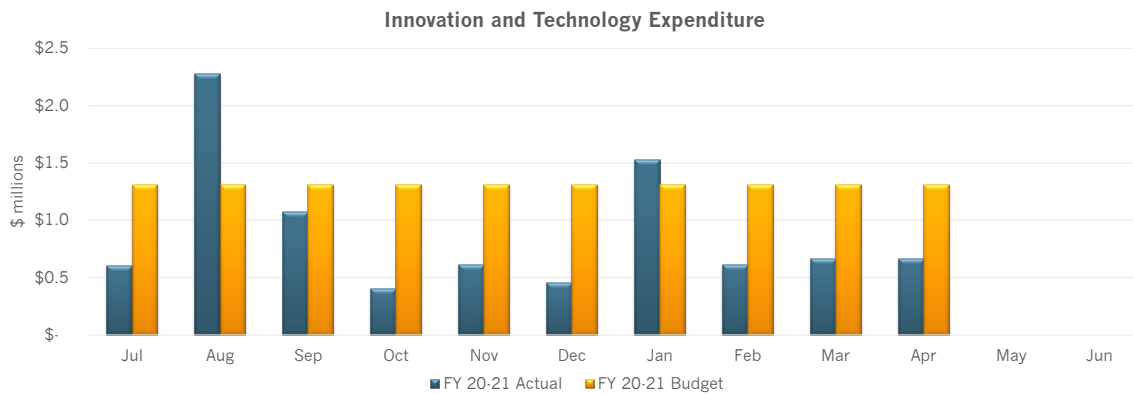


Through April 2021, the Innovation and Technology Department spent \$8.9M or 56.4% of the annual budget, which is below the year-to-date trend.

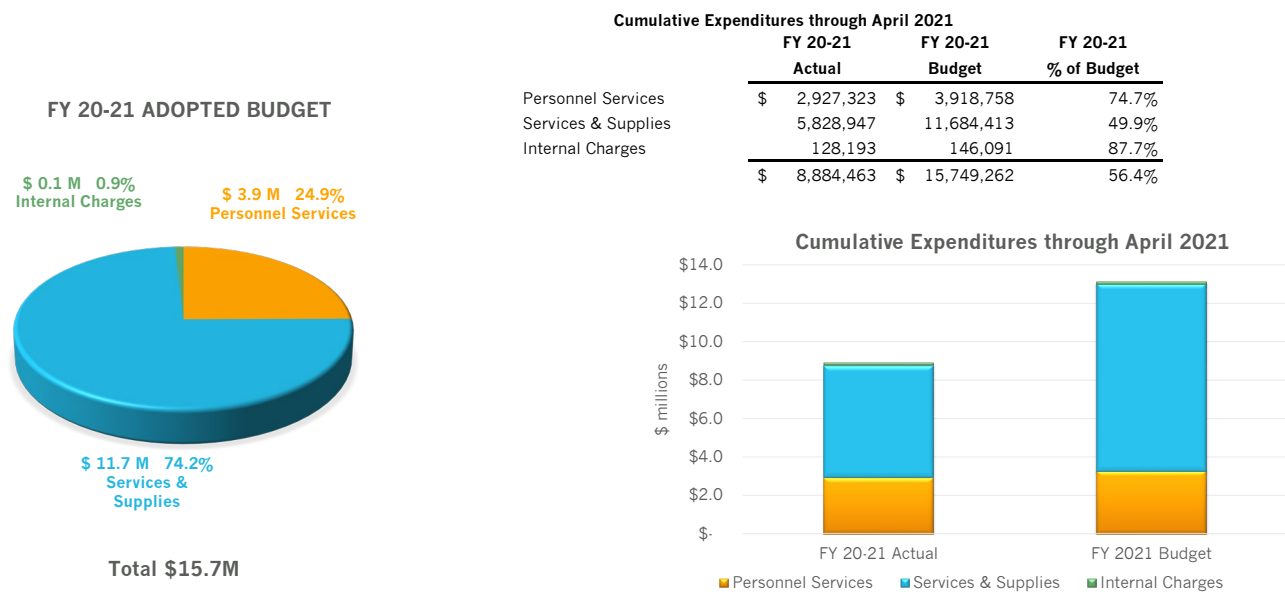
FY 20-21 Total Budget \$ 15,749,262			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 604,051	\$ 1,312,439	3.8%
Aug	2,277,423	1,312,439	18.3%
Sep	1,070,272	1,312,439	25.1%
Oct	404,467	1,312,439	27.7%
Nov	613,543	1,312,439	31.6%
Dec	451,594	1,312,439	34.4%
Jan	1,529,156	1,312,439	44.1%
Feb	608,476	1,312,439	48.0%
Mar	659,710	1,312,439	52.2%
Apr	665,770	1,312,439	56.4%
May			
Jun			
Total	\$ 8,884,463	\$ 13,124,385	56.4%

		YTD Budget Variance	
<b>Favorable</b>	\$	4,239,922	26.9%



Innovation and Technology Expenditure by Category

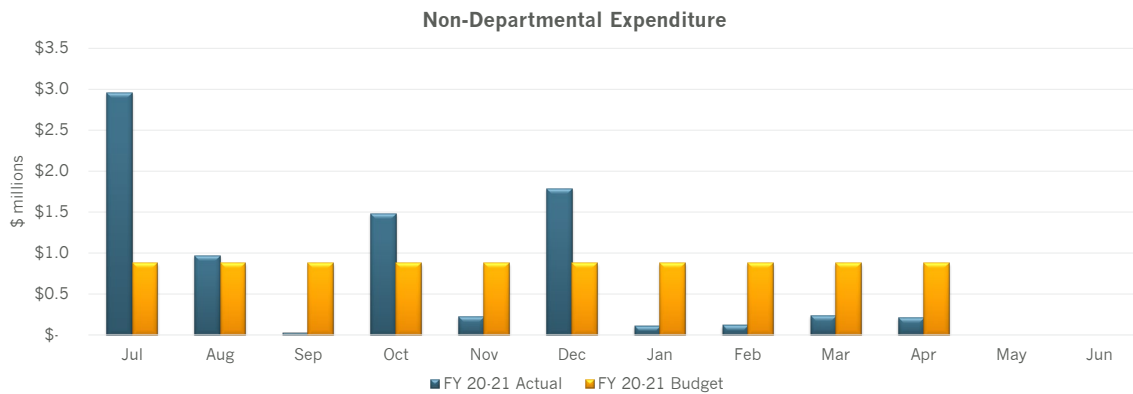


Through April 2021, Non-Departmental spent \$8.1M or 77.2% of the annual budget, which is below to the year-to-date trend.

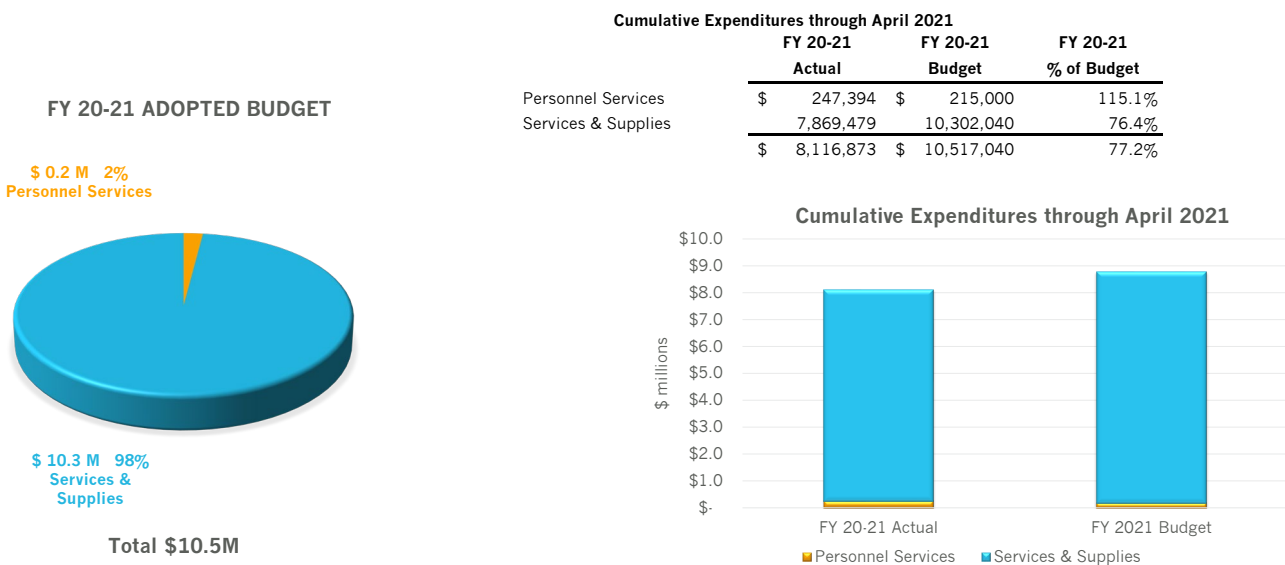
FY 20-21 Total Budget \$ 10,517,040			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 2,958,652	\$ 876,420	28.1%
Aug	966,499	876,420	37.3%
Sep	31,331	876,420	37.6%
Oct	1,476,360	876,420	51.7%
Nov	225,433	876,420	53.8%
Dec	1,786,424	876,420	70.8%
Jan	111,399	876,420	71.8%
Feb	117,415	876,420	73.0%
Mar	233,007	876,420	75.2%
Apr	210,355	876,420	77.2%
May			
Jun			
Total	\$ 8,116,873	\$ 8,764,200	77.2%

	YTD Budget Variance
<b>Favorable</b>	\$ 647,327 6.2%



Non-Departmental Expenditure by Category

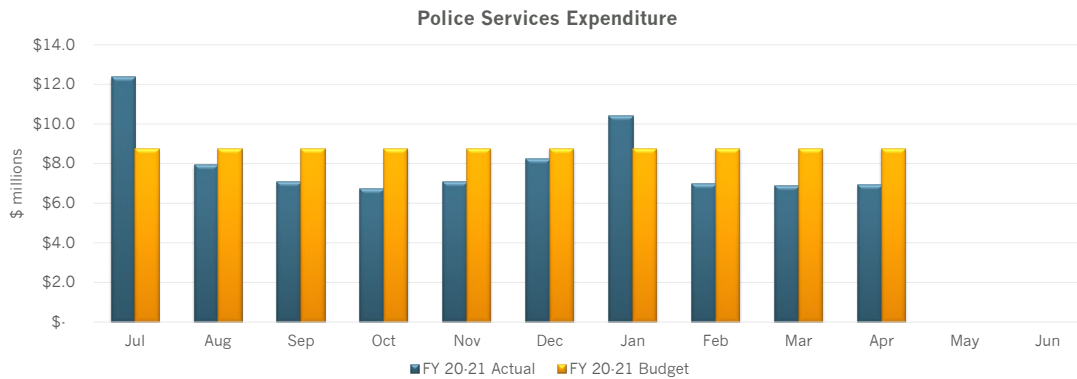


Through April 2021, the Police Services Department spent \$80.7M or 76.7% of the annual budget, which is below the year-to-date trend.

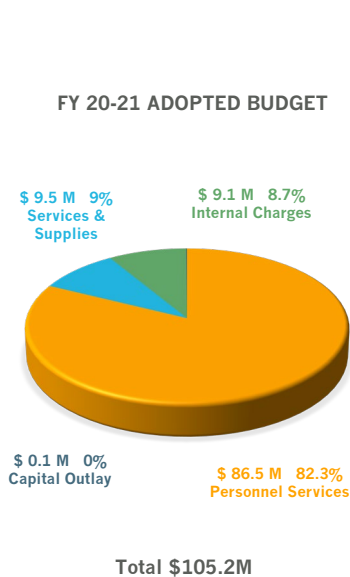
FY 20-21 Total Budget \$ 105,160,226			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 12,371,122	\$ 8,763,352	11.8%
Aug	7,938,249	8,763,352	19.3%
Sep	7,086,251	8,763,352	26.1%
Oct	6,717,443	8,763,352	32.4%
Nov	7,084,339	8,763,352	39.2%
Dec	8,232,370	8,763,352	47.0%
Jan	10,404,955	8,763,352	56.9%
Feb	6,991,843	8,763,352	63.5%
Mar	6,894,111	8,763,352	70.1%
Apr	6,912,528	8,763,352	76.7%
May			
Jun			
Total	\$ 80,633,210	\$ 87,633,522	76.7%

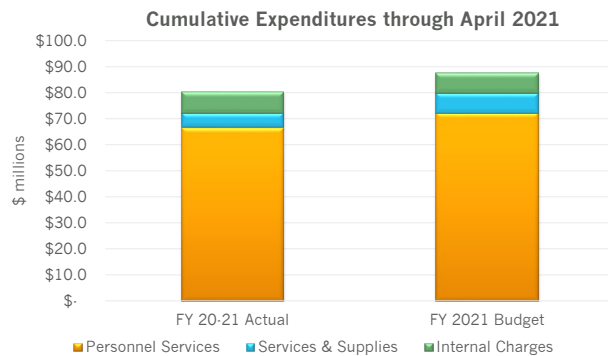
	YTD Budget Variance	
<b>Favorable</b>	\$ 7,000,312	6.7%



Police Services Expenditure by Category



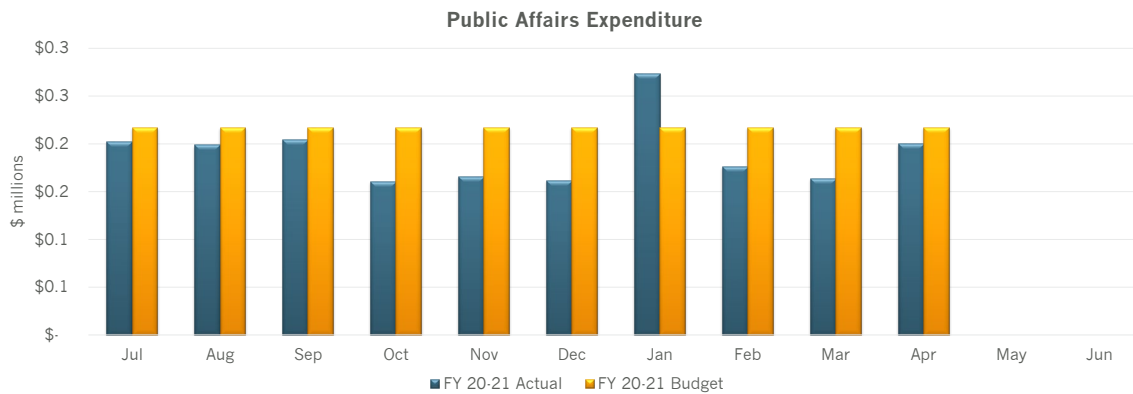
Cumulative Expenditures through April 2021			
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 66,593,679	\$ 86,506,595	77.0%
Services & Supplies	5,727,966	9,458,700	60.6%
Internal Charges	8,217,940	9,101,305	90.3%
Capital Outlay	93,626	93,626	100.0%
Total	\$ 80,633,210	\$ 105,160,226	76.7%



Through April 2021, the Public Affairs Department spent \$1.9M or 73.2% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 2,604,196			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 202,621	\$ 217,016	7.8%
Aug	198,567	217,016	15.4%
Sep	204,058	217,016	23.2%
Oct	160,420	217,016	29.4%
Nov	165,616	217,016	35.8%
Dec	161,537	217,016	42.0%
Jan	273,659	217,016	52.5%
Feb	175,831	217,016	59.2%
Mar	163,079	217,016	65.5%
Apr	200,033	217,016	73.2%
May			
Jun			
Total	\$ 1,905,422	\$ 2,170,163	73.2%

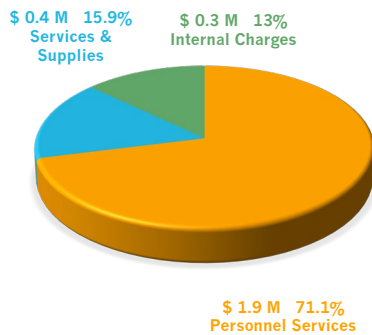
YTD Budget Variance  
**Favorable** \$ 264,742 10.2%



## Public Affairs Expenditure by Category

## Cumulative Expenditures through April 2021

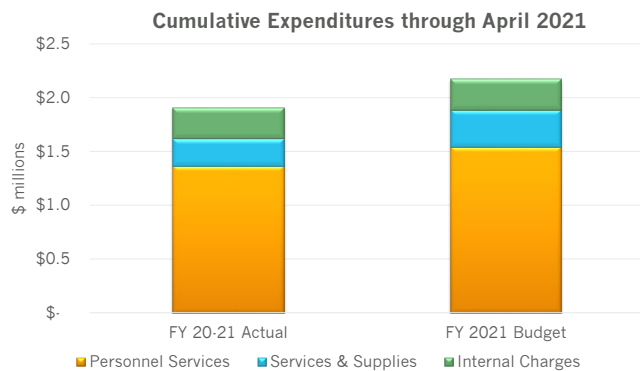
## FY 20-21 ADOPTED BUDGET



Total \$2.6M

Personnel Services  
 Services & Supplies  
 Internal Charges

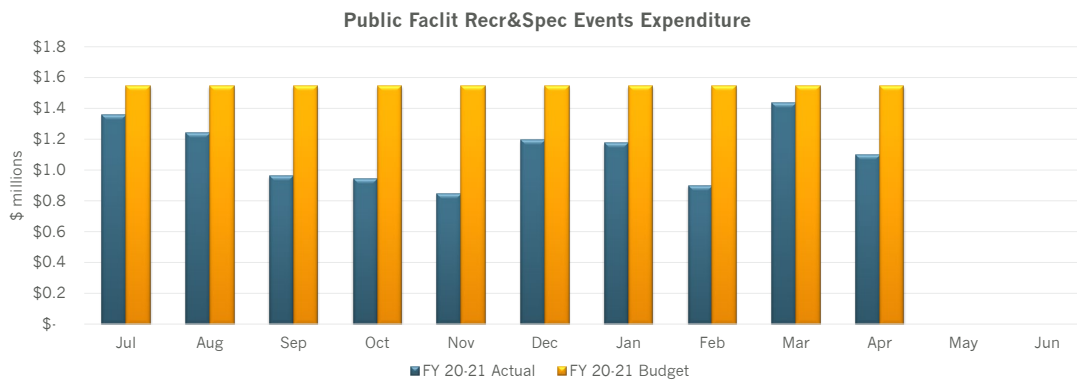
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 1,362,051	\$ 1,851,302	73.6%
Services & Supplies	258,923	414,775	62.4%
Internal Charges	284,448	338,119	84.1%
Total	\$ 1,905,422	\$ 2,604,196	73.2%



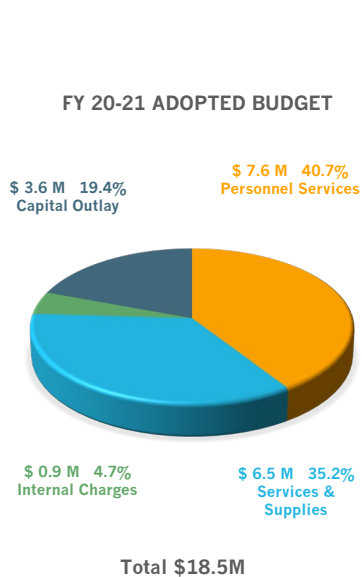
Through April 2021, the Public Facilities, Recreation and Special Events Department spent \$11.2M or 60.1% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 18,543,087			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 1,358,535	\$ 1,545,257	7.3%
Aug	1,244,594	1,545,257	14.0%
Sep	959,858	1,545,257	19.2%
Oct	946,099	1,545,257	24.3%
Nov	847,754	1,545,257	28.9%
Dec	1,192,745	1,545,257	35.3%
Jan	1,175,299	1,545,257	41.7%
Feb	897,791	1,545,257	46.5%
Mar	1,433,385	1,545,257	54.2%
Apr	1,095,383	1,545,257	60.1%
May			
Jun			
Total	\$ 11,151,444	\$ 15,452,572	60.1%

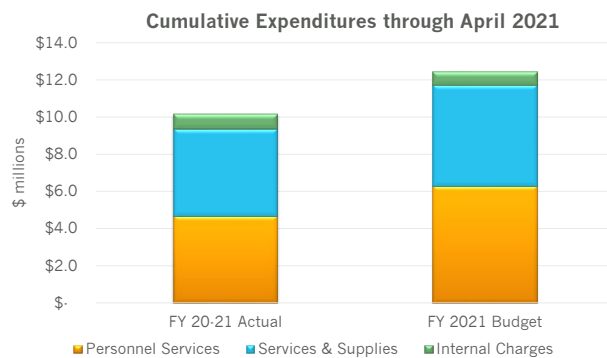
YTD Budget Variance  
**Favorable** \$ 4,301,128 23.2%



## Public Facilit Recr&amp;Spec Events Expenditure by Category



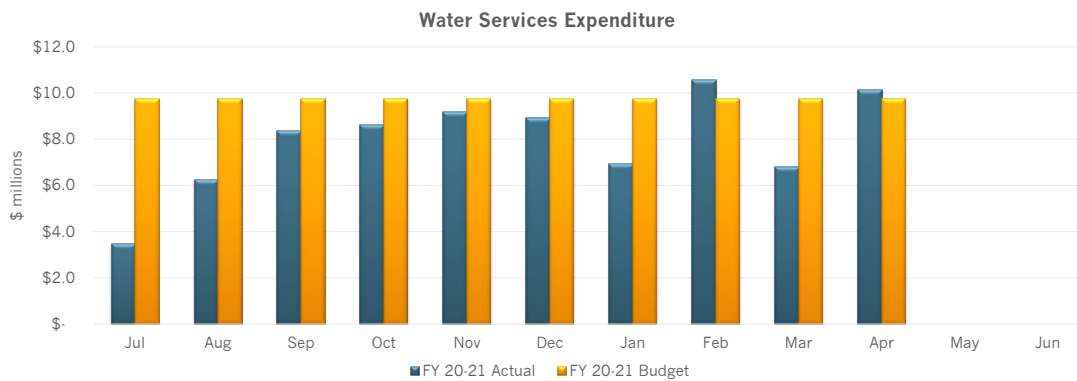
Cumulative Expenditures through April 2021			
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 4,673,118	\$ 7,550,160	61.9%
Services & Supplies	4,684,229	6,528,329	71.8%
Internal Charges	795,682	871,685	91.3%
Capital Outlay	998,415	3,592,913	27.8%
Total	\$ 11,151,444	\$ 18,543,087	60.1%



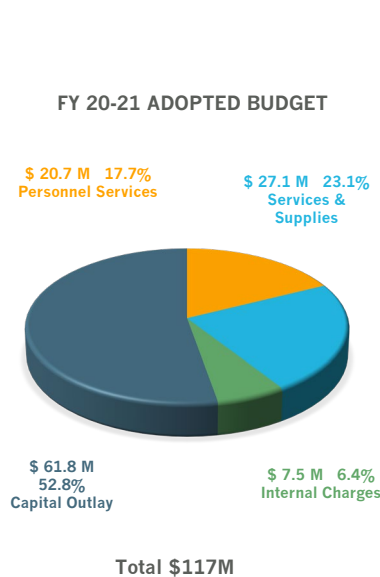
Through April 2021, the Water Services Department spent \$79.3M or 67.7% of the annual budget, which is below the year-to-date trend. This is due to capital expenditures which are typically spent unevenly throughout the year.

FY 20-21 Total Budget \$ 117,012,437			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 3,470,871	\$ 9,751,036	3.0%
Aug	6,254,654	9,751,036	8.3%
Sep	8,370,421	9,751,036	15.5%
Oct	8,629,794	9,751,036	22.8%
Nov	9,171,680	9,751,036	30.7%
Dec	8,930,895	9,751,036	38.3%
Jan	6,920,502	9,751,036	44.2%
Feb	10,563,403	9,751,036	53.3%
Mar	6,808,130	9,751,036	59.1%
Apr	10,141,594	9,751,036	67.7%
May			
Jun			
Total	\$ 79,261,943	\$ 97,510,364	67.7%

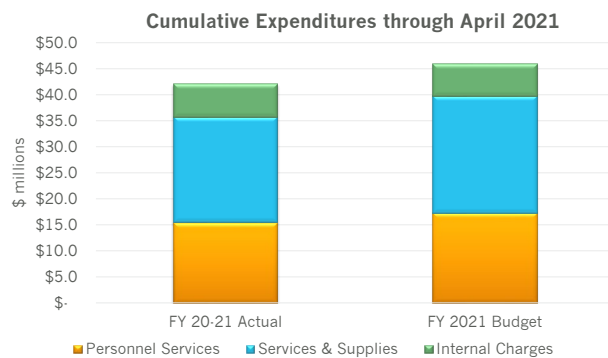
YTD Budget Variance  
**Favorable** \$ 18,248,421 15.6%



Water Services Expenditure by Category



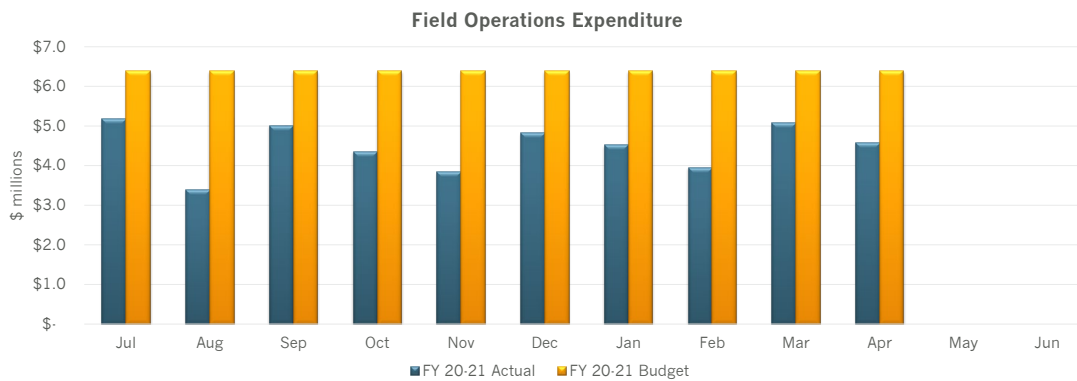
Cumulative Expenditures through April 2021			
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 15,456,982	\$ 20,670,165	74.8%
Services & Supplies	20,224,372	27,065,248	74.7%
Internal Charges	6,418,091	7,493,009	85.7%
Capital Outlay	37,162,497	61,784,014	60.1%
Total	\$ 79,261,943	\$ 117,012,437	67.7%



Through April 2021, the Field Operations Department spent \$44.7M or 58.3% of the annual budget, which is below the year-to-date trend. This is due to capital expenditures which are typically spent unevenly throughout the year.

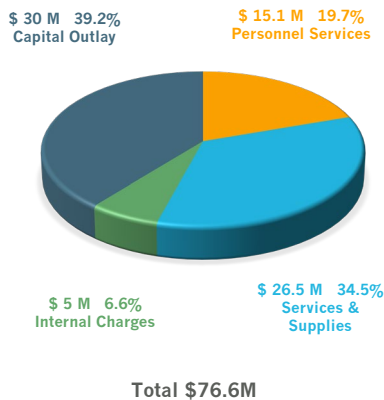
FY 20-21 Total Budget \$ 76,608,556			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 5,168,381	\$ 6,384,046	6.7%
Aug	3,387,925	6,384,046	11.2%
Sep	5,003,312	6,384,046	17.7%
Oct	4,357,400	6,384,046	23.4%
Nov	3,834,255	6,384,046	28.4%
Dec	4,818,670	6,384,046	34.7%
Jan	4,519,268	6,384,046	40.6%
Feb	3,946,855	6,384,046	45.7%
Mar	5,072,195	6,384,046	52.4%
Apr	4,581,861	6,384,046	58.3%
May			
Jun			
Total	\$ 44,690,121	\$ 63,840,463	58.3%

YTD Budget Variance  
**Favorable** \$ 19,150,342 25.0%



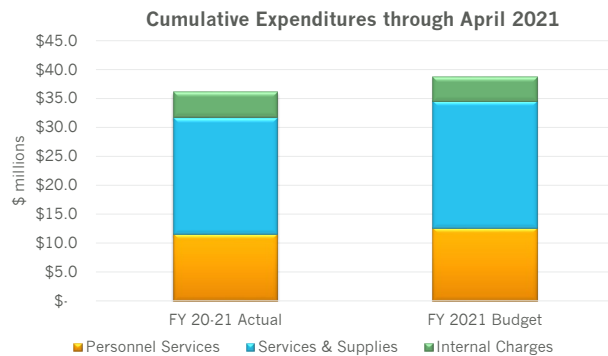
Field Operations Expenditure by Category

FY 20-21 ADOPTED BUDGET



Cumulative Expenditures through April 2021

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 11,518,179	\$ 15,088,731	76.3%
Services & Supplies	20,186,269	26,456,758	76.3%
Internal Charges	4,380,508	5,035,837	87.0%
Capital Outlay	8,605,165	30,027,229	28.7%
Total	\$ 44,690,121	\$ 76,608,556	58.3%

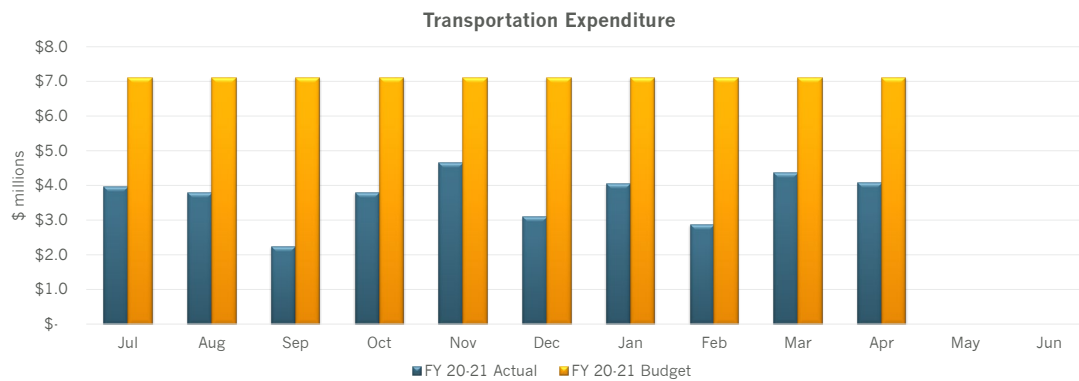




Through April 2021, the Transportation Department spent \$36.9M or 43.2% of the annual budget, which is below the year-to-date trend. This is due to capital expenditures which are typically spent unevenly throughout the year.

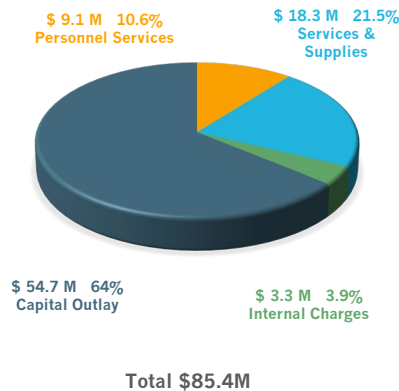
FY 20-21 Total Budget \$ 85,435,625			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 3,951,664	\$ 7,119,635	4.6%
Aug	3,789,454	7,119,635	9.1%
Sep	2,242,104	7,119,635	11.7%
Oct	3,791,153	7,119,635	16.1%
Nov	4,652,980	7,119,635	21.6%
Dec	3,099,330	7,119,635	25.2%
Jan	4,042,332	7,119,635	29.9%
Feb	2,867,516	7,119,635	33.3%
Mar	4,354,486	7,119,635	38.4%
Apr	4,082,166	7,119,635	43.2%
May			
Jun			
Total	\$ 36,873,184	\$ 71,196,354	43.2%

YTD Budget Variance  
**Favorable** \$ 34,323,170 40.2%



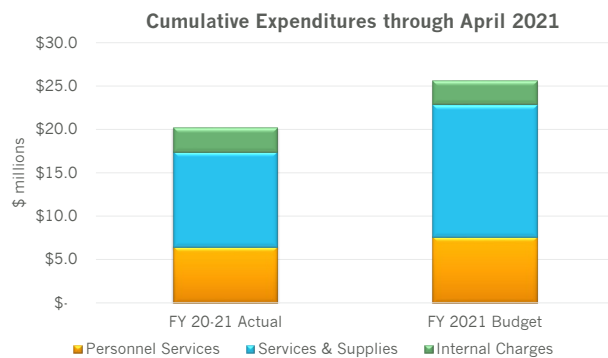
Transportation Expenditure by Category

FY 20-21 ADOPTED BUDGET



Cumulative Expenditures through April 2021

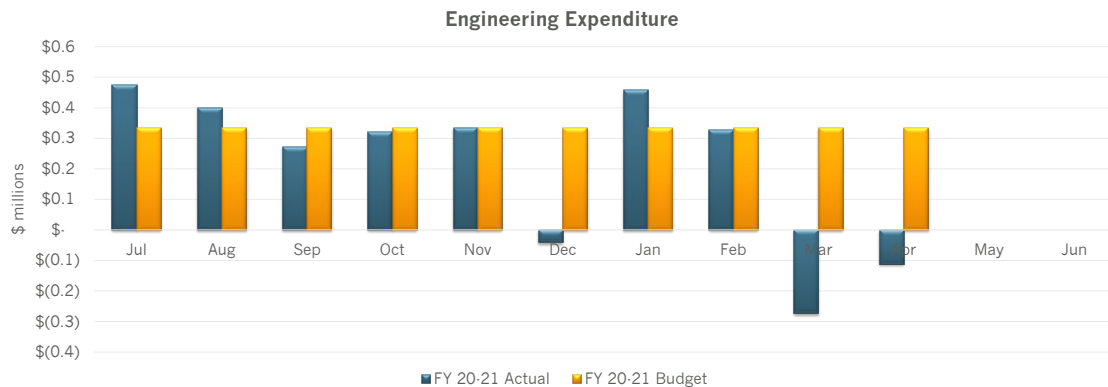
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 6,469,770	\$ 9,082,783	71.2%
Services & Supplies	10,902,123	18,344,422	59.4%
Internal Charges	2,852,180	3,294,171	86.6%
Capital Outlay	16,649,112	54,714,249	30.4%
Total	\$ 36,873,184	\$ 85,435,625	43.2%



Through April 2021, the Engineering Department spent \$2.2M or 54.3% of the annual budget, which is below the year-to-date trend. The decrease in expenditures in April is due to \$460K in engineering chargebacks for the quarter.

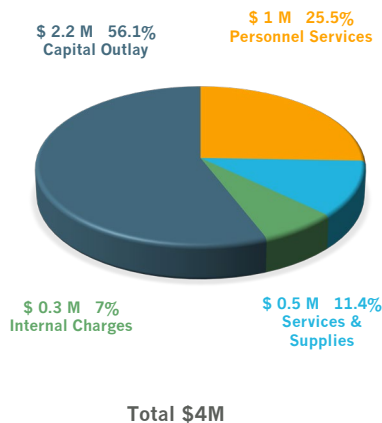
FY 20-21 Total Budget \$ 3,997,403			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 476,627	\$ 333,117	11.9%
Aug	400,767	333,117	21.9%
Sep	273,464	333,117	28.8%
Oct	321,057	333,117	36.8%
Nov	334,659	333,117	45.2%
Dec	(41,469)	333,117	44.2%
Jan	460,542	333,117	55.7%
Feb	327,473	333,117	63.9%
Mar	(273,335)	333,117	57.0%
Apr	(110,765)	333,117	54.3%
May			
Jun			
Total	\$ 2,169,021	\$ 3,331,169	54.3%

YTD Budget Variance  
**Favorable** \$ 1,162,149 29.1%



## Engineering Expenditure by Category

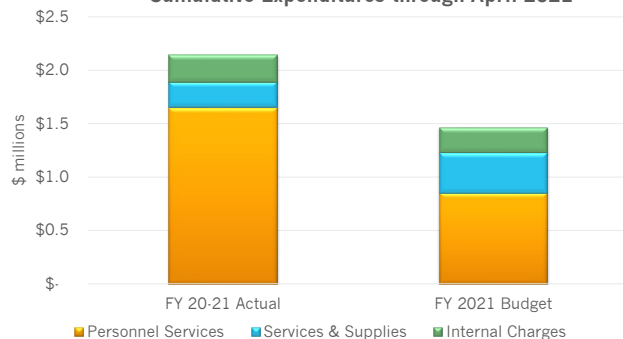
### FY 20-21 ADOPTED BUDGET



### Cumulative Expenditures through April 2021

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 1,652,559	\$ 1,020,819	161.9%
Services & Supplies	239,068	456,702	52.3%
Internal Charges	253,204	281,006	90.1%
Capital Outlay	24,190	2,238,877	1.1%
Total	\$ 2,169,021	\$ 3,997,403	54.3%

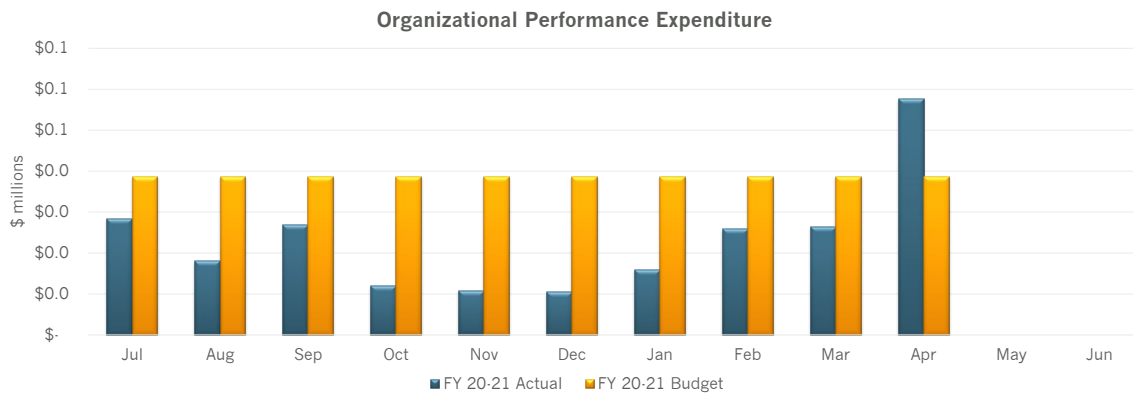
### Cumulative Expenditures through April 2021



Through April 2021, the Organizational Department spent \$232k or 50% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 464,729			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 28,428	\$ 38,727	6.1%
Aug	18,017	38,727	10.0%
Sep	27,015	38,727	15.8%
Oct	11,949	38,727	18.4%
Nov	10,750	38,727	20.7%
Dec	10,441	38,727	22.9%
Jan	15,860	38,727	26.4%
Feb	25,817	38,727	31.9%
Mar	26,345	38,727	37.6%
Apr	57,680	38,727	50.0%
May			
Jun			
Total	\$ 232,303	\$ 387,274	50.0%

YTD Budget Variance  
**Favorable** \$ 154,972 33.3%

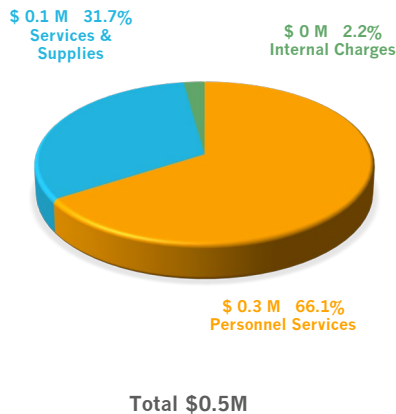


## Organizational Performance Expenditure by Category

### Cumulative Expenditures through April 2021

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 167,388	\$ 307,010	54.5%
Services & Supplies	56,206	147,500	38.1%
Internal Charges	8,709	10,219	85.2%
	\$ 232,303	\$ 464,729	50.0%

### FY 20-21 ADOPTED BUDGET



### Cumulative Expenditures through April 2021

