



FINANCE DEPARTMENT MEMORANDUM

PG1 of 1

Date: June 2, 2021
To: Mayor and Council
From: Lisette Camacho, Director, Budget and Finance
Subject: Monthly Financial Report for FY20-21

Mayor and Council:

Attached is the Monthly Financial Report for Fiscal Year 2020-21 through February 2021. This report contains budget to actual comparisons of all the major operating funds, year-to-date department expenditures, and highlights major variances that may require additional monitoring or action. As a general guideline, revenues and expenditures are on target through February if they are close to 67% of the annual budgeted amount.

REVENUE PERFORMANCE INDICATORS

In the table of contents, you will see Favorable, Unfavorable, or Monitor revenue performance indicators. A Favorable indicator means the actual year-to-date revenues are within 2% of their **3-year historical trend**. Monitor means revenues are 2% to 5% lower than the trend and Unfavorable means revenues are 5% or more lower than the trend.

EXPENDITURE PERFORMANCE INDICATORS

In the table of contents, you will also see Favorable, Unfavorable, or Monitor expenditure performance indicators. A Favorable indicator means the actual year-to-date expenditures are within 2% of the calculated **year-to-date budget**. Monitor means expenditures are 2% to 5% over the budget and Unfavorable means expenditures are 5% or more higher than budget.

SUMMARY

Overall, revenues for the major operating funds show consistent financial results when compared to the budget. City Sales Tax Revenues are above target as a result of growth in construction and retail sales tax revenues. Transportation sales tax revenues are above target when compared to the budget, but lower than the three-year historical year-to-date average. Expenditures either remain on track or are less than budgeted due primarily to unspent capital projects funding and salary savings from vacancies and a hiring freeze. Staff will continue to monitor the actual results and prepare a monthly financial analysis.

REPORT NAVIGATION

The report includes a quick-reference Table of Contents on the following page that will allow you to quickly navigate to areas of interest by clicking on the page numbers. The table of contents link at the bottom of every page will return you to the Table of Contents. The report can also be found on the City's internet page under financial reports.

Please let me know if you have questions about the information contained in this report.



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Through the Month Ended February 28, 2021

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Through February 2021, total General Fund revenues are above target at \$171M or 71.1% of the annual budget. Revenues are \$3.5M or 2.1% higher than the same time last year. The two largest components of General Fund revenues are City Sales Tax and State Shared Revenues. Together these two revenue sources represent \$137M or 80% of General Fund revenues.

General Fund City Sales Tax collections are above target at \$85.8M or 75.5% of the annual budget. City Sales Tax increased by \$1.4M or 1.7% over the same time last year. General Fund City Sales Tax details by category can be found on page 2 of this report.

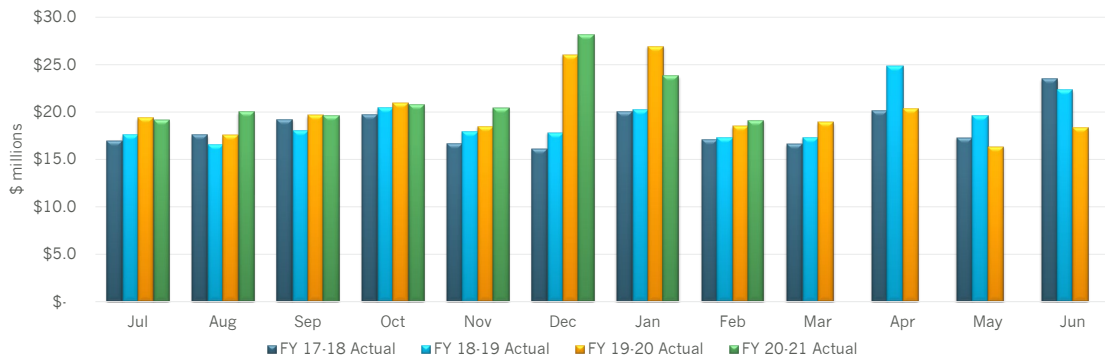
State Shared Revenues are above target at \$51M or 70.8% of the annual budget. Fees, Licenses and Permits are above target at \$14M or 78.1% of the annual budget. Arena Fees are \$878k or 46% of the annual budget due to reductions in arena security and facility rental fees from closure of city-owned facilities.

		FY 20-21 Total Budget			\$ 240,411,044		
	FY 17-18	FY 18-19	FY 19-20	FY 20-21			3-Year Avg
	Actual	Actual	Actual	Actual	FY 20-21 YTD	Historical	YTD % of
	Revenue	Revenue	Revenue	Revenue	% of Budget	YTD % of Budget	
Jul	\$ 16,977,770	\$ 17,585,021	\$ 19,354,393	\$ 19,182,753	8.0%		8.0%
Aug	17,592,596	16,518,152	17,571,494	20,022,096	16.3%		15.7%
Sep	19,232,407	18,065,277	19,663,007	19,581,107	24.5%		24.1%
Oct	19,682,206	20,432,697	20,952,191	20,789,663	33.1%		33.2%
Nov	16,671,649	17,954,831	18,472,782	20,458,910	41.6%		41.1%
Dec	16,070,572	17,832,321	26,078,781	28,124,086	53.3%		49.9%
Jan	20,050,547	20,244,885	26,913,294	23,801,248	63.2%		59.8%
Feb	17,116,102	17,255,981	18,505,060	19,080,781	71.1%		67.7%
Mar							
Apr							
May							
Jun							
Total	\$ 143,393,850	\$ 145,889,165	\$ 167,511,001	\$ 171,040,644	71.1%		67.7%

Favorable

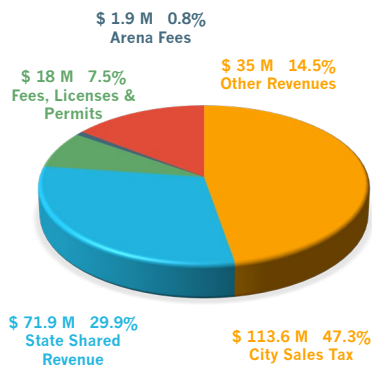
YTD Budget Variance \$ 10,766,615
Trend Variance 3.5%

General Fund Revenue



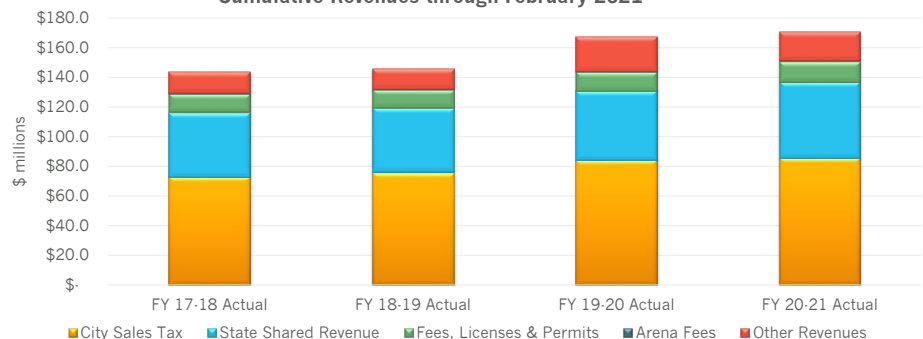
General Fund Revenue by Category

FY 20-21 ADOPTED BUDGET



	Cumulative Revenues through February 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
City Sales Tax	\$ 72,689,829	\$ 75,931,274	\$ 84,393,907	\$ 85,811,655	\$ 113,619,192	75.5%
State Shared Revenue	43,744,237	43,241,723	46,502,760	50,921,502	71,908,693	70.8%
Fees, Licenses & Permits	12,541,214	12,367,490	12,465,990	14,026,726	17,956,131	78.1%
Arena Fees	370,890	421,418	442,484	878,219	1,908,494	46.0%
Other Revenues	14,047,679	13,927,260	23,705,860	19,402,542	35,018,534	55.4%
	\$ 143,393,850	\$ 145,889,165	\$ 167,511,001	\$ 171,040,644	\$ 240,411,044	71.1%

Cumulative Revenues through February 2021

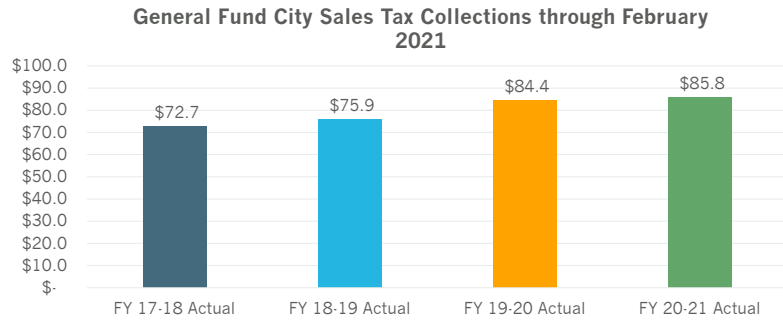


For each year, General Fund Sales Tax Revenue reported through February represents sales and business activity through January.

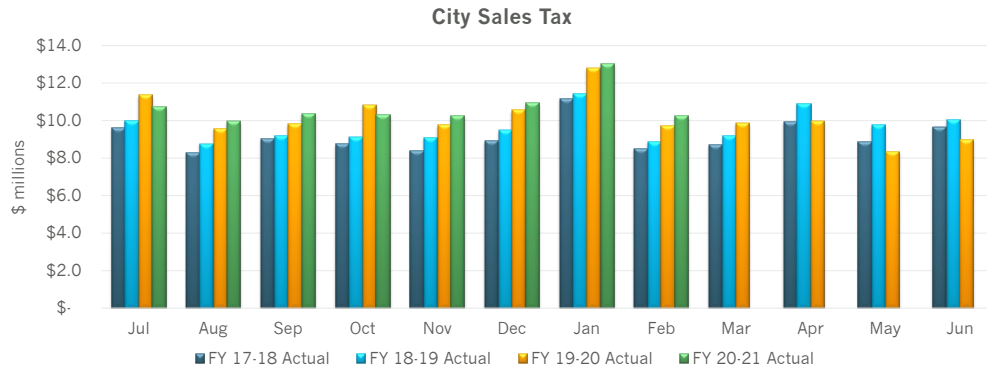
The graph to the right depicts historical year-to-date General Fund sales tax revenue from FY 2017-18 through FY 2020-21.

Through February 2021, General Fund sales tax revenues increased by \$1.4M or 1.7% over the same time last year.

For February 2021, General Fund sales tax revenues increased by \$516k or 5.3% over last year as a result of growth in retail (\$676k) and construction (\$173k) sales tax revenues. These increases were partially offset by losses in Amusement, Hotels, Rentals, and Retail over 5k.



The graph below compares monthly General Fund sales tax collections.



General Fund City Sales Tax Collections by Category

	Current Month - February 2021				Fiscal Year to Date - February 2021			
	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change
Tax Revenue by Business Activities								
Amusement	\$ 280,876	\$ 184,572	\$ 99,549	-46.1%	\$ 2,434,618	\$ 2,539,059	\$ 594,365	-76.6%
Construction	\$ 352,235	\$ 506,644	\$ 679,399	34.1%	\$ 3,051,850	\$ 5,200,620	\$ 7,040,350	35.4%
Hotels	\$ 288,692	\$ 393,797	\$ 269,846	-31.5%	\$ 2,081,067	\$ 2,429,133	\$ 1,774,750	-26.9%
Rentals	\$ 973,737	\$ 1,033,086	\$ 853,763	-17.4%	\$ 8,080,275	\$ 8,737,563	\$ 8,638,617	-1.1%
Restaurant/Bar	\$ 1,419,663	\$ 1,334,414	\$ 1,376,016	3.1%	\$ 10,586,861	\$ 11,423,454	\$ 9,946,953	-12.9%
Retail over 5K	\$ 314,046	\$ 577,802	\$ 472,243	-18.3%	\$ 2,975,668	\$ 3,775,801	\$ 3,528,097	-6.6%
Retail Sales	\$ 4,261,445	\$ 4,698,865	\$ 5,374,551	14.4%	\$ 38,019,320	\$ 41,885,793	\$ 45,617,790	8.9%
Utilities	\$ 420,399	\$ 389,646	\$ 416,392	6.9%	\$ 4,384,600	\$ 4,173,794	\$ 4,442,247	6.4%
Penalty & Interest	\$ 3,482	\$ 1,190	\$ -	-100.0%	\$ 52,009	\$ 27,938	\$ -	-100.0%
Other	\$ 543,560	\$ 596,926	\$ 690,915	15.7%	\$ 4,265,007	\$ 4,200,751	\$ 4,228,486	0.7%
Totals	\$ 8,858,135	\$ 9,716,942	\$ 10,232,672	5.3%	\$ 75,931,274	\$ 84,393,907	\$ 85,811,655	1.7%

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Through February 2021, General Fund expenditures are on target at \$146M or 64.7% of the annual budget. Expenditures are \$2.7M or 1.8% lower than the same time last year. Personnel Services are \$840K or 0.8% lower than last year. This is due to the hiring freeze the city implemented in response to the economic uncertainty resulting from the COVID-19 pandemic.

Services & Supplies are \$5M or 17.2% lower than last year. Last year's expenditures were higher due to the final payments to Arizona Sports and Tourism Authority and the Arizona Cardinals for the Stadium Parking.

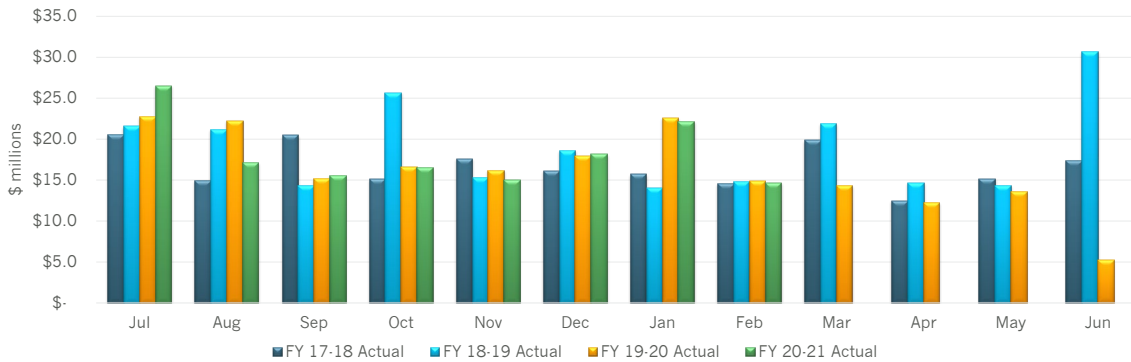
Internal Charges are \$3.2M or 32.8% higher than last year. The total annual Risk Management and Worker's Compensation internal charges were expensed in July.

	FY 20-21 Total Budget \$ 224,966,262					
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 20,544,452	\$ 21,581,263	\$ 22,702,479	\$ 26,508,667	11.8%	10.3%
Aug	14,877,877	21,150,147	22,282,867	17,153,758	19.4%	19.6%
Sep	20,493,285	14,358,337	15,150,938	15,508,001	26.3%	27.6%
Oct	15,090,455	25,718,715	16,655,684	16,555,305	33.7%	36.8%
Nov	17,592,188	15,279,851	16,146,057	15,016,259	40.3%	44.6%
Dec	16,103,569	18,592,045	17,902,438	18,144,268	48.4%	53.0%
Jan	15,729,101	14,059,667	22,618,605	22,096,639	58.2%	61.3%
Feb	14,571,710	14,839,524	14,843,701	14,645,043	64.7%	68.4%
Mar						
Apr						
May						
Jun						
Total	\$ 135,002,637	\$ 145,579,548	\$ 148,302,770	\$ 145,627,940	64.7%	68.4%

Favorable

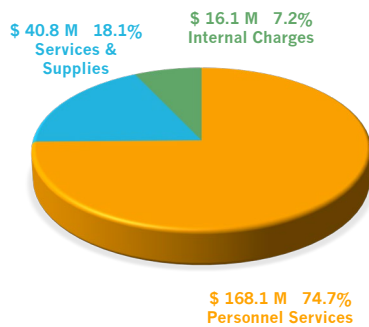
YTD Budget Variance
\$ 4,349,568 1.9%

General Fund Expenditure



General Fund Expenditure by Category

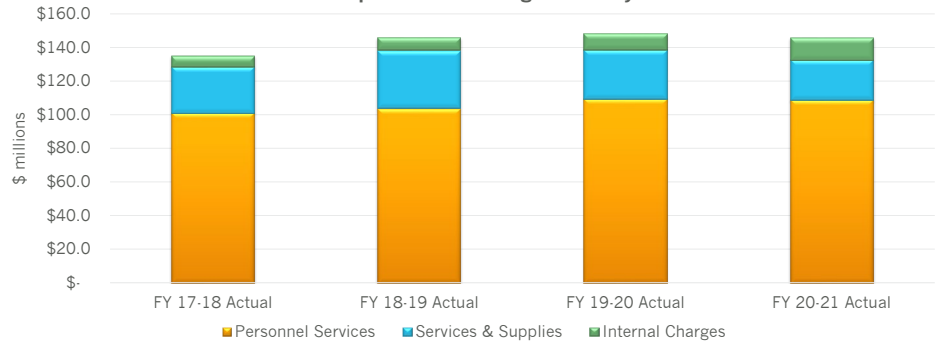
FY 20-21 ADOPTED BUDGET



Total \$225M

	Cumulative Expenditures through February 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 101,178,594	\$ 103,641,773	\$ 109,469,420	\$ 108,629,526	\$ 168,129,708	64.6%
Services & Supplies	27,374,746	34,467,133	29,126,196	24,106,761	40,750,808	59.2%
Internal Charges	6,449,297	7,470,642	9,707,154	12,891,653	16,085,746	80.1%
	\$ 135,002,637	\$ 145,579,548	\$ 148,302,770	\$ 145,627,940	\$ 224,966,262	64.7%

Cumulative Expenditures through February 2021



Through February 2021, Highway User Revenue Fund (HURF) revenues are above target at \$12M or 74.2% of the annual budget. The largest component of HURF revenues is gasoline tax which may be impacted by reduced commuting and traveling as a result of the COVID-19 pandemic.

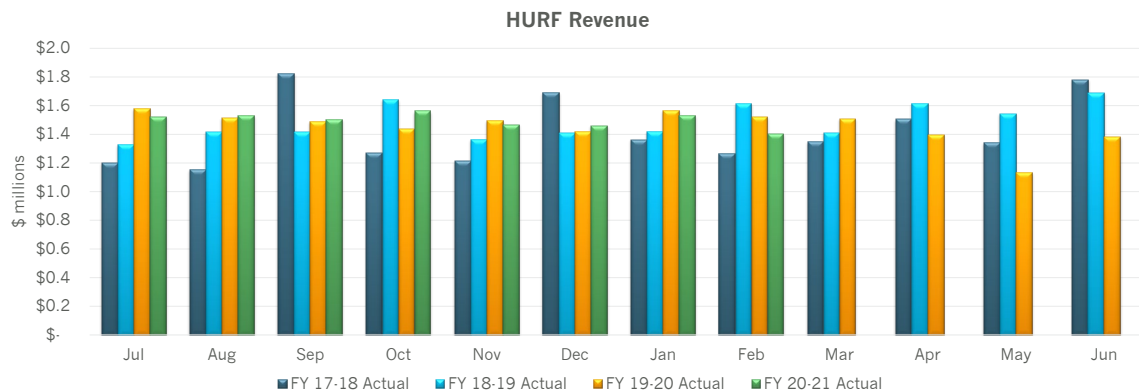
Through February 2021, combined HURF revenues are \$37k or 0.3% lower than last year. Fees, licenses and permits are \$157k or 35.5% higher than last year. This is due to an increase in barricade permit fees.

	FY 20-21 Total Budget \$ 16,141,537					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 1,202,437	\$ 1,325,928	\$ 1,577,993	\$ 1,524,002	9.4%	8.5%
Aug	1,151,037	1,415,845	1,515,423	1,529,936	18.9%	16.9%
Sep	1,820,011	1,420,556	1,485,904	1,503,340	28.2%	26.7%
Oct	1,272,949	1,638,784	1,439,853	1,561,124	37.9%	35.7%
Nov	1,216,710	1,364,537	1,495,596	1,469,746	47.0%	44.2%
Dec	1,691,906	1,407,902	1,415,482	1,459,932	56.1%	53.5%
Jan	1,363,394	1,418,840	1,565,159	1,530,168	65.5%	62.5%
Feb	1,266,677	1,615,972	1,523,207	1,403,580	74.2%	71.7%
Mar						
Apr						
May						
Jun						
Total	\$ 10,985,120	\$ 11,608,364	\$ 12,018,616	\$ 11,981,828	74.2%	71.7%

Favorable

YTD Budget Variance
\$ 1,220,803

Trend Variance
2.6%

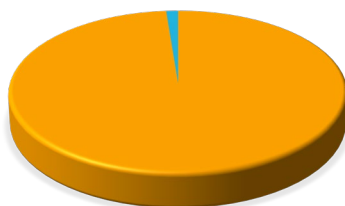


HURF Revenue by Category

FY 20-21 ADOPTED BUDGET

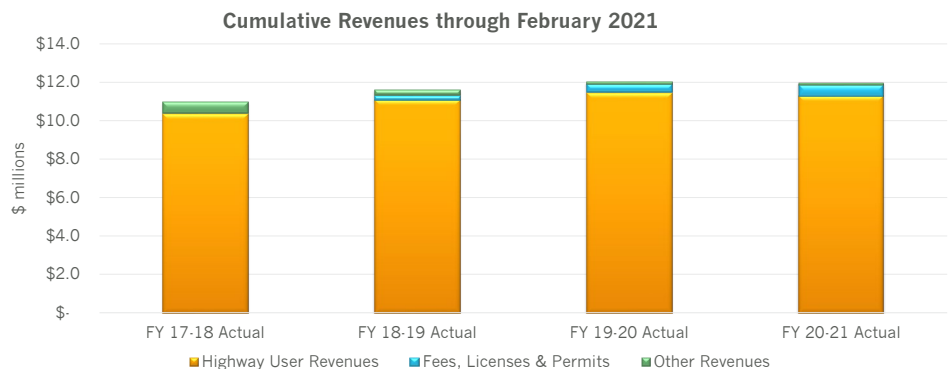
\$ 0.2 M 1.3%
Fees, Licenses & Permits

\$ 0 M 0%
Other Revenues



Total \$16.1M

	Cumulative Revenues through February 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Highway User Revenues	\$ 10,379,709	\$ 11,074,153	\$ 11,463,133	\$ 11,280,134	\$ 15,939,537	70.8%
Fees, Licenses & Permits	-	230,449	441,164	597,980	202,000	296.0%
Other Revenues	605,411	303,762	114,319	103,714	-	0.0%
	\$ 10,985,120	\$ 11,608,364	\$ 12,018,616	\$ 11,981,828	\$ 16,141,537	74.2%



Through February 2021, HURF expenditures are significantly below target at \$10.2M or 51.2% of the annual budget. This is primarily due to budgeted capital expenditures of \$7.9M, and only \$2.5M or 32% have been spent at the end of February. Expenditures are \$1.5M or 17.3% higher than the same time last year.

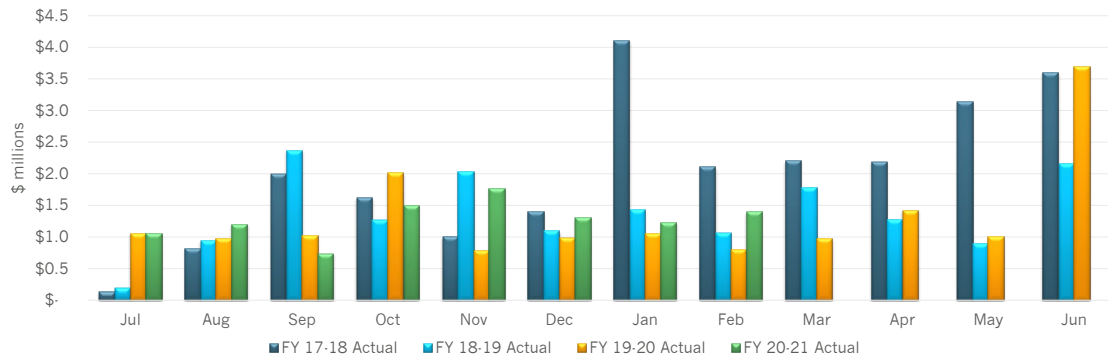
Internal charges are significantly above target at \$1M or 76.1% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were expensed in July.

	FY 20-21 Total Budget \$ 19,884,172					
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 130,053	\$ 192,291	\$ 1,055,328	\$ 1,058,470	5.3%	2.2%
Aug	812,762	934,917	974,319	1,197,217	11.3%	5.9%
Sep	1,995,534	2,365,184	1,019,838	739,952	15.1%	12.8%
Oct	1,613,846	1,264,821	2,008,832	1,493,139	22.6%	19.5%
Nov	994,331	2,036,906	782,050	1,765,007	31.5%	24.6%
Dec	1,394,808	1,091,785	991,988	1,299,058	38.0%	29.2%
Jan	4,106,033	1,429,003	1,049,878	1,231,495	44.2%	36.9%
Feb	2,103,862	1,072,837	794,918	1,391,983	51.2%	41.7%
Mar						
Apr						
May						
Jun						
Total	\$ 13,151,228	\$ 10,387,744	\$ 8,677,151	\$ 10,176,322	51.2%	41.7%

Favorable

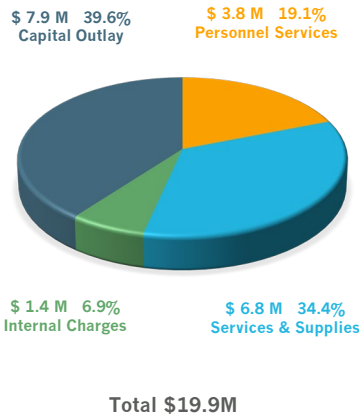
YTD Budget Variance
\$ 3,079,792 15.5%

HURF Expenditure



HURF Expenditure by Category

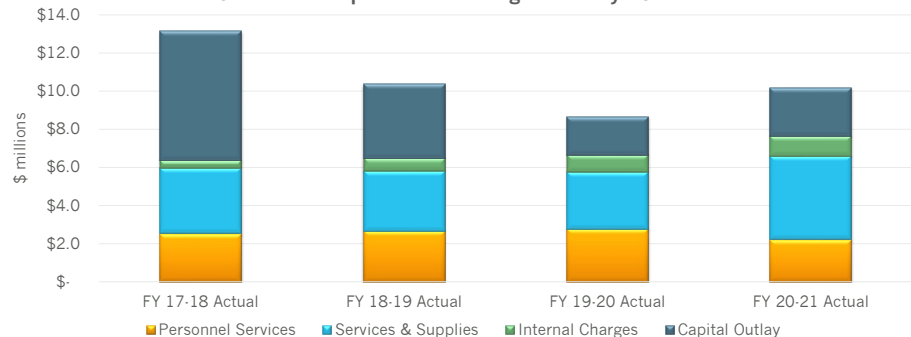
FY 20-21 ADOPTED BUDGET



Personnel Services
Services & Supplies
Internal Charges
Capital Outlay

	Cumulative Expenditures through February 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 2,526,093	\$ 2,657,878	\$ 2,761,403	\$ 2,218,564	\$ 3,795,168	58.5%
Services & Supplies	3,447,053	3,172,253	2,999,432	4,394,318	6,841,883	64.2%
Internal Charges	401,495	663,805	909,449	1,045,862	1,374,361	76.1%
Capital Outlay	6,776,586	3,893,807	2,006,867	2,517,578	7,872,760	32.0%
Total	\$ 13,151,228	\$ 10,387,744	\$ 8,677,151	\$ 10,176,322	\$ 19,884,172	51.2%

Cumulative Expenditures through February 2021



Through February 2021, Transportation Sales Tax Fund revenues are above target at \$23M or 78% of the annual budget. Revenues are \$11.1M or 32.7% lower than the same time last year, but revenues in FY2019-20 were high due to \$8.9M in grant revenue from the Federal Aviation Administration (FAA) for land acquisition at the Airport.

There are no transit revenues collected year to date due to a temporary decision not to collect transit revenue during the pandemic. The City plans reinstate fares in June 2021.

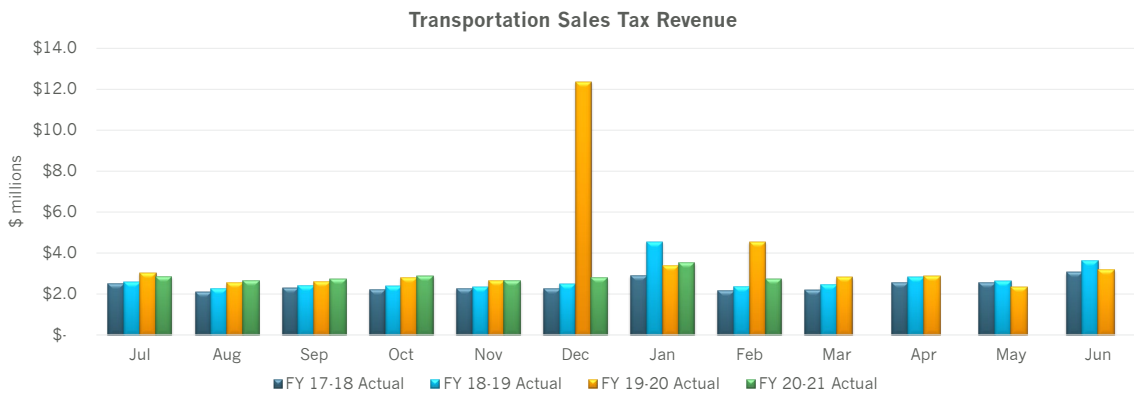
Transportation Sales Tax revenues are \$698k or 3.3% higher than the same time last year. Monthly Transportation Sales Tax detail by category can be found on page 7 of this report.

	FY 20-21 Total Budget \$ 29,236,525					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 2,491,135	\$ 2,589,298	\$ 3,029,982	\$ 2,859,713	9.8%	9.6%
Aug	2,098,626	2,270,395	2,526,038	2,643,897	18.8%	17.8%
Sep	2,319,692	2,401,201	2,581,641	2,724,675	28.1%	26.5%
Oct	2,211,217	2,384,313	2,801,746	2,878,500	38.0%	35.3%
Nov	2,269,661	2,354,585	2,643,637	2,644,909	47.0%	43.9%
Dec	2,235,435	2,504,687	12,388,650	2,807,478	56.6%	63.3%
Jan	2,900,039	4,571,558	3,371,054	3,514,924	68.7%	76.2%
Feb	2,147,461	2,336,982	4,544,824	2,730,856	78.0%	86.7%
Mar						
Apr						
May						
Jun						
Total	\$ 18,673,266	\$ 21,413,019	\$ 33,887,574	\$ 22,804,952	78.0%	86.7%

Unfavorable

YTD Budget Variance
\$ 3,313,935

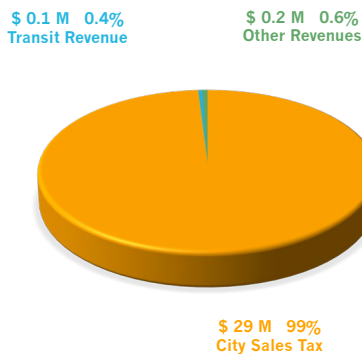
Trend Variance
-8.7%



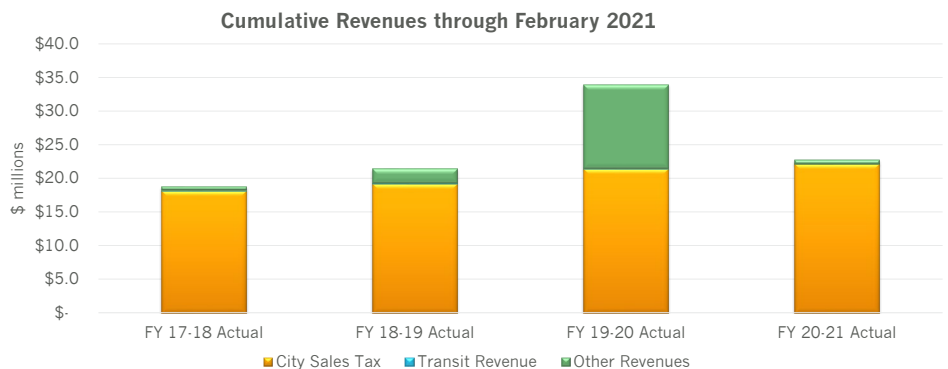
Transportation Sales Tax Revenue by Category

	Cumulative Revenues through February 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
City Sales Tax	\$ 18,142,308	\$ 19,191,840	\$ 21,426,094	\$ 22,123,970	\$ 28,952,525	76.4%
Transit Revenue	83,648	94,663	84,188	-	124,000	0.0%
Other Revenues	447,310	2,126,515	12,377,292	680,982	160,000	425.6%
	\$ 18,673,266	\$ 21,413,019	\$ 33,887,574	\$ 22,804,952	\$ 29,236,525	78.0%

FY 20-21 ADOPTED BUDGET



Total \$29.2M

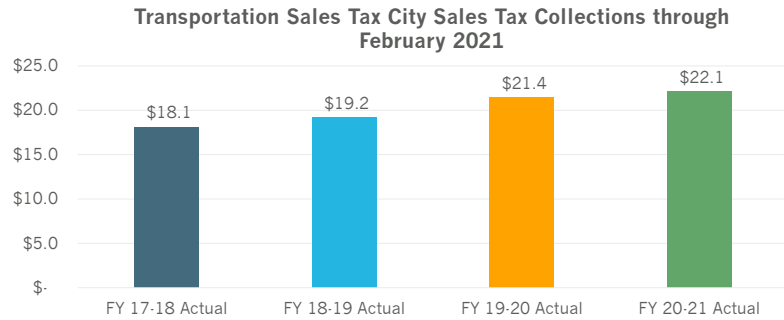


For each year, Transportation Sales Tax Revenue reported through February represents sales and business activity through January.

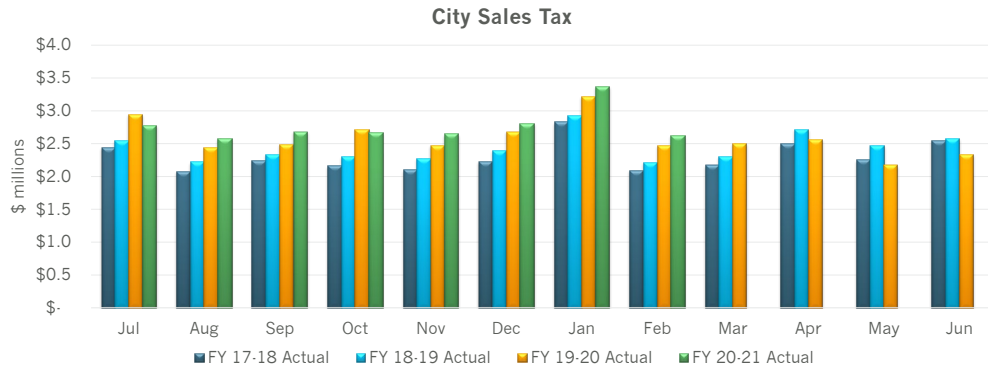
The graph to the right depicts historical year-to-date Transportation sales tax revenue from FY 2017-18 through FY 2020-21.

Through February 2021, Transportation sales tax revenues increased by \$698k or 3.3% over the same time last year.

For February 2021, Transportation sales tax revenues increased by \$150k or 6.1% over last year as a result of growth in retail (\$177k) and construction (\$46k) sales tax revenues. These increases were partially offset by losses in Amusement, Hotels, Rentals, and Retail over 5k.



The graph below compares monthly Transportation sales tax collections.



Transportation Sales Tax City Sales Tax Collections by Category

	Current Month - February 2021				Fiscal Year to Date - February 2021			
	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change
Tax Revenue by Business Activities								
Amusement	\$ 73,714	\$ 48,548	\$ 25,841	-46.8%	\$ 639,638	\$ 667,976	\$ 154,961	-76.8%
Construction	\$ 92,427	\$ 132,915	\$ 178,512	34.3%	\$ 799,660	\$ 1,359,514	\$ 1,846,573	35.8%
Hotels	\$ 25,940	\$ 29,237	\$ 20,070	-31.4%	\$ 159,499	\$ 174,599	\$ 133,662	-23.4%
Rentals	\$ 301,255	\$ 327,309	\$ 252,043	-23.0%	\$ 2,525,553	\$ 2,742,481	\$ 2,724,891	-0.6%
Restaurant/Bar	\$ 244,120	\$ 229,457	\$ 235,963	2.8%	\$ 1,819,352	\$ 1,960,628	\$ 1,707,922	-12.9%
Retail over 5K	\$ 130,677	\$ 240,743	\$ 196,765	-18.3%	\$ 1,238,698	\$ 1,569,511	\$ 1,466,428	-6.6%
Retail Sales	\$ 1,119,605	\$ 1,234,157	\$ 1,410,905	14.3%	\$ 9,993,591	\$ 11,002,439	\$ 11,978,633	8.9%
Utilities	\$ 110,631	\$ 102,538	\$ 109,577	6.9%	\$ 1,153,833	\$ 1,098,350	\$ 1,168,773	6.4%
Penalty & Interest	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%
Other	\$ 111,544	\$ 123,766	\$ 189,060	52.8%	\$ 862,017	\$ 850,596	\$ 942,126	10.8%
Totals	\$ 2,209,914	\$ 2,468,670	\$ 2,618,737	6.1%	\$ 19,191,840	\$ 21,426,094	\$ 22,123,970	3.3%

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Through February 2021, Transportation Sales Tax Fund expenditures are significantly below target at \$12.2M or 34.5% of the annual budget. Expenditures are \$2.7M or 18% lower than the same time last year. This is due to budgeted capital expenditures of \$21.1M, but only \$5.7M or 26.8% have been spent at the end of February.

Services & Supplies are only at \$2.7M or 34.5% of the annual budgeted expenditures. City of Phoenix transit invoices are reduced due to the CARES Act funding received by the City from the Federal Transit Administration.

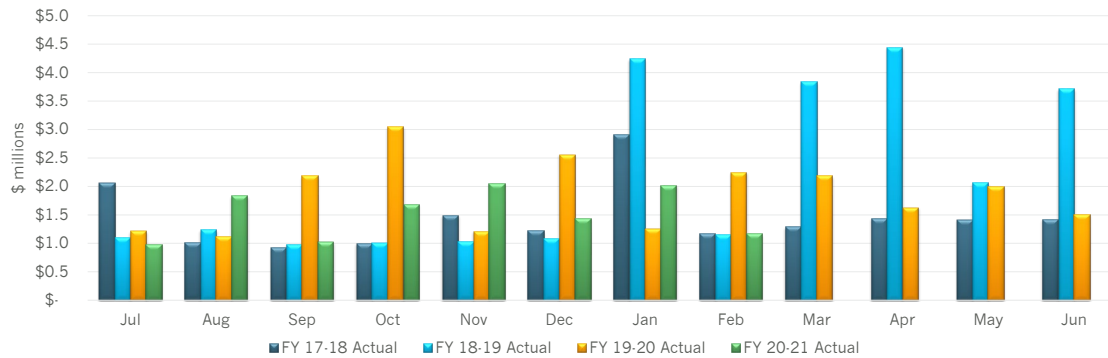
Internal charges are above target at \$1.2M or 70.8% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were recorded in July.

	FY 20-21 Total Budget \$ 35,222,397					
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 2,070,535	\$ 1,094,768	\$ 1,215,027	\$ 972,757	2.8%	5.7%
Aug	1,004,019	1,234,923	1,121,603	1,826,471	7.9%	10.0%
Sep	918,254	977,465	2,183,936	1,022,265	10.8%	15.2%
Oct	1,000,672	1,002,241	3,041,704	1,685,093	15.6%	21.7%
Nov	1,489,274	1,028,968	1,208,472	2,051,157	21.5%	26.5%
Dec	1,212,387	1,078,874	2,554,576	1,432,533	25.5%	32.7%
Jan	2,909,956	4,237,901	1,260,820	2,016,687	31.2%	43.2%
Feb	1,166,419	1,146,024	2,245,792	1,160,432	34.5%	49.1%
Mar						
Apr						
May						
Jun						
Total	\$ 11,771,517	\$ 11,801,164	\$ 14,831,930	\$ 12,167,394	34.5%	49.1%

Favorable

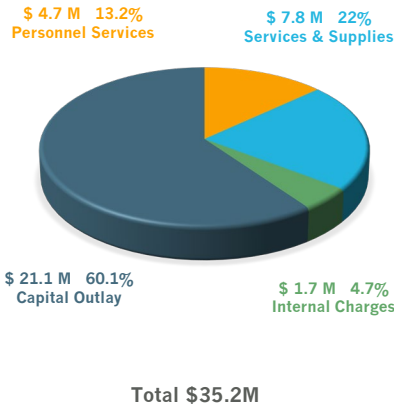
YTD Budget Variance
\$ 11,314,204 32.1%

Transportation Sales Tax Expenditure



Transportation Sales Tax Expenditure by Category

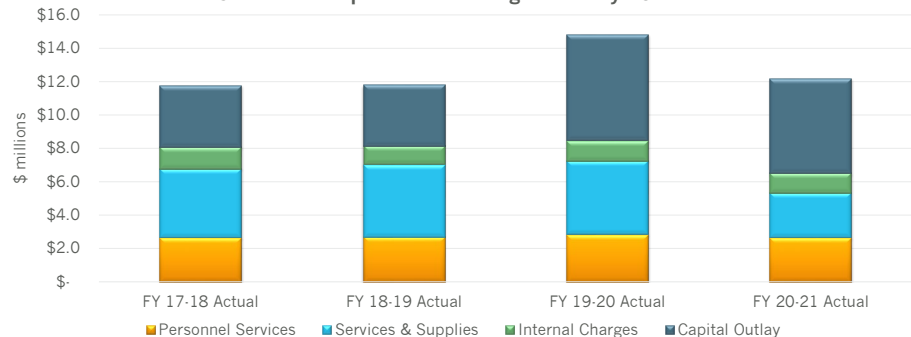
FY 20-21 ADOPTED BUDGET



Personnel Services
Services & Supplies
Internal Charges
Capital Outlay

	Cumulative Expenditures through February 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 2,651,973	\$ 2,692,938	\$ 2,831,591	\$ 2,649,143	\$ 4,666,525	56.8%
Services & Supplies	4,129,877	4,338,016	4,425,723	2,676,021	7,754,080	34.5%
Internal Charges	1,285,085	1,111,261	1,207,262	1,181,884	1,668,266	70.8%
Capital Outlay	3,704,582	3,658,949	6,367,354	5,660,346	21,133,526	26.8%
Total	\$ 11,771,517	\$ 11,801,164	\$ 14,831,930	\$ 12,167,394	\$ 35,222,397	34.5%

Cumulative Expenditures through February 2021



Through February 2021, Police Public Safety Sales Tax Fund revenues are above target at \$13.5M or 76.7% of the annual budget. Revenues are \$360k or 2.7% higher than the same time last year. Monthly Police Public Safety City Sales Tax detail by category can be found on page 10 of this report.

Due to the change in the method of accounting and budgeting for enhanced police services, there are no budgeted expenditures in this fund and all uses are accounted for as transfer to the General Fund.

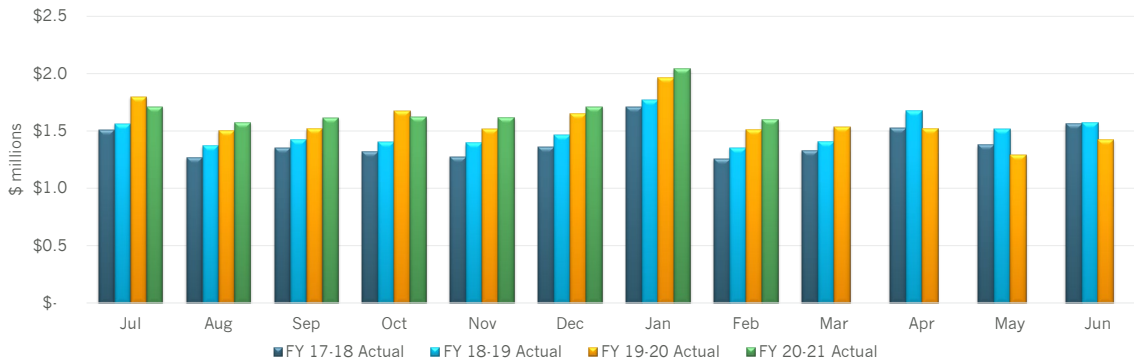
	FY 20-21 Total Budget \$ 17,580,130					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 1,507,334	\$ 1,565,286	\$ 1,799,722	\$ 1,709,136	9.7%	9.3%
Aug	1,265,812	1,372,758	1,500,587	1,571,959	18.7%	17.3%
Sep	1,356,469	1,423,084	1,516,973	1,618,905	27.9%	25.5%
Oct	1,315,860	1,409,446	1,674,905	1,620,238	37.1%	33.9%
Nov	1,274,477	1,392,921	1,518,708	1,618,177	46.3%	41.9%
Dec	1,357,509	1,470,468	1,646,359	1,708,306	56.0%	50.5%
Jan	1,715,022	1,776,214	1,962,492	2,045,624	67.6%	61.0%
Feb	1,261,391	1,351,076	1,510,985	1,598,591	76.7%	68.9%
Mar						
Apr						
May						
Jun						
Total	\$ 11,053,874	\$ 11,761,253	\$ 13,130,730	\$ 13,490,937	76.7%	68.9%

Favorable

YTD Budget Variance
\$ 1,770,851

Trend Variance
7.9%

Police Public Safety Sales Tax Revenue

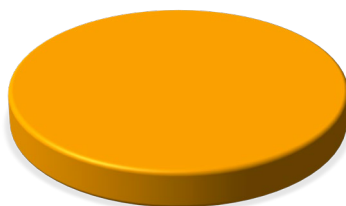


Police Public Safety Sales Tax Revenue by Category

FY 20-21 ADOPTED BUDGET

City Sales Tax
Other Revenues

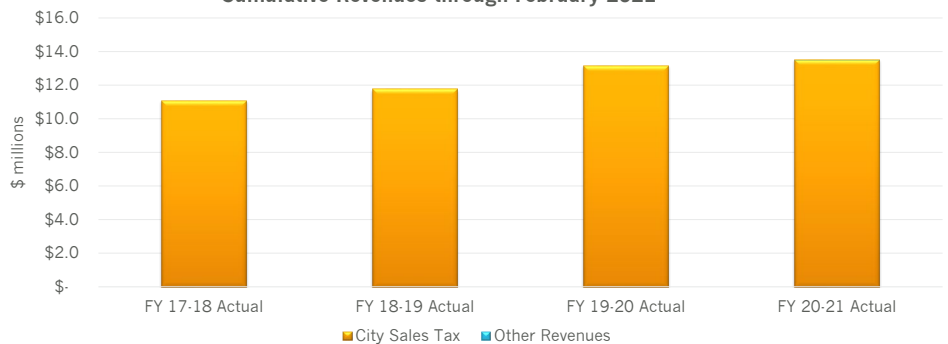
Cumulative Revenues through February 2021					
FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
\$ 11,053,874	\$ 11,761,253	\$ 13,130,730	\$ 13,490,627	\$ 17,580,130	76.7%
-	-	-	310	-	0.0%
\$ 11,053,874	\$ 11,761,253	\$ 13,130,730	\$ 13,490,937	\$ 17,580,130	76.7%



\$ 17.6 M 100%
City Sales Tax

Total \$17.6M

Cumulative Revenues through February 2021

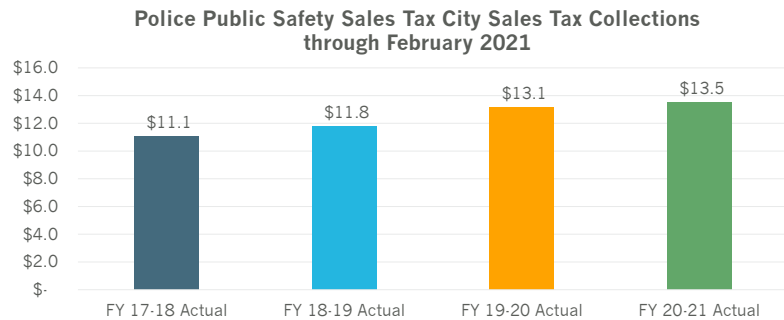


For each year, Police Public Safety Sales Tax Revenue reported through February represents sales and business activity through January.

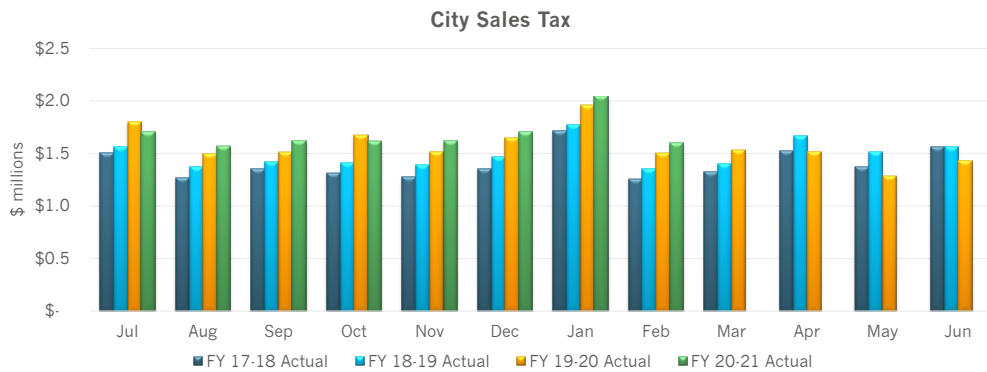
The graph to the right depicts historical year-to-date Police Public Safety sales tax revenue from FY 2017-18 through FY 2020-21.

Through February 2021, Police Public Safety sales tax revenues increased by \$360k or 2.7% over the same time last year.

For February 2021, Police Public Safety sales tax revenues increased by \$88k or 5.8% over last year as a result of growth in retail (\$105k) and construction (\$30k) sales tax revenues. These increases were partially offset by losses in Amusement, Hotels, Rentals, and Retail over 5k.



The graph below compares monthly Police Public Safety sales tax collections.



Police Public Safety Sales Tax City Sales Tax Collections by Category

	Current Month - February 2021				Fiscal Year to Date - February 2021			
	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change
Tax Revenue by Business Activities								
Amusement	\$ 49,153	\$ 32,372	\$ 17,231	-46.8%	\$ 426,510	\$ 445,406	\$ 103,328	-76.8%
Construction	\$ 61,631	\$ 88,628	\$ 119,032	34.3%	\$ 533,213	\$ 906,524	\$ 1,231,295	35.8%
Hotels	\$ 17,297	\$ 19,495	\$ 13,383	-31.4%	\$ 106,354	\$ 116,423	\$ 89,126	-23.4%
Rentals	\$ 200,877	\$ 218,249	\$ 168,063	-23.0%	\$ 1,684,039	\$ 1,828,687	\$ 1,816,957	-0.6%
Restaurant/Bar	\$ 162,779	\$ 153,002	\$ 157,340	2.8%	\$ 1,213,144	\$ 1,307,347	\$ 1,138,843	-12.9%
Retail over 5K	\$ 87,135	\$ 160,527	\$ 131,203	-18.3%	\$ 825,964	\$ 1,046,550	\$ 977,814	-6.6%
Retail Sales	\$ 624,045	\$ 687,788	\$ 793,216	15.3%	\$ 5,627,651	\$ 6,180,208	\$ 6,725,725	8.8%
Utilities	\$ 73,769	\$ 68,373	\$ 73,066	6.9%	\$ 769,376	\$ 732,380	\$ 779,338	6.4%
Penalty & Interest	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%
Other	\$ 74,391	\$ 82,552	\$ 126,058	52.7%	\$ 575,002	\$ 567,207	\$ 628,202	10.8%
Totals	\$ 1,351,076	\$ 1,510,985	\$ 1,598,591	5.8%	\$ 11,761,253	\$ 13,130,730	\$ 13,490,627	2.7%

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Through February 2021, Fire Public Safety Sales Tax Fund revenues are above target at \$6.7M or 76.7% of the annual budget. Revenues are \$180k or 2.7% higher than the same time last year. Monthly Fire Public Safety City Sales Tax detail by category can be found on page 12 of this report.

Due to the change in the method of accounting and budgeting for enhanced fire services, there are no budgeted expenditures in this fund and all uses are accounted for as transfer to the General Fund.

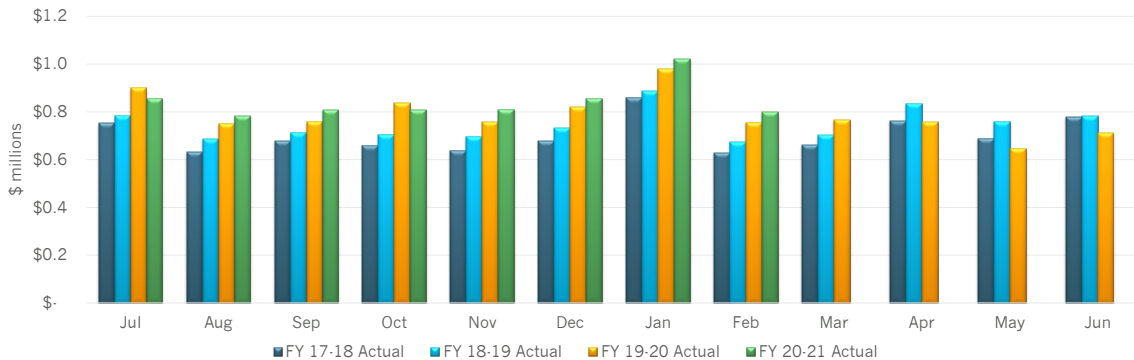
	FY 20-21 Total Budget \$ 8,784,639					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 753,208	\$ 782,162	\$ 899,304	\$ 854,040	9.7%	9.3%
Aug	632,522	685,959	749,830	785,492	18.7%	17.1%
Sep	677,816	711,102	758,017	808,948	27.9%	25.3%
Oct	657,529	704,289	836,935	809,616	37.1%	33.7%
Nov	636,850	696,031	758,896	808,587	46.3%	41.6%
Dec	678,340	734,779	822,670	853,622	56.0%	50.1%
Jan	856,984	887,556	980,638	1,022,021	67.6%	60.5%
Feb	630,312	675,121	755,025	798,810	76.7%	68.3%
Mar						
Apr						
May						
Jun						
Total	\$ 5,523,560	\$ 5,877,000	\$ 6,561,315	\$ 6,741,137	76.7%	68.3%

Favorable

YTD Budget Variance
\$ 884,711

Trend Variance
8.4%

Fire Public Safety Sales Tax Revenue

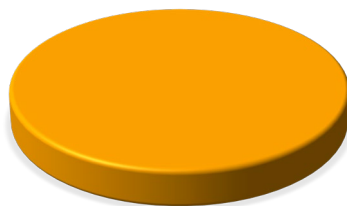


Fire Public Safety Sales Tax Revenue by Category

FY 20-21 ADOPTED BUDGET

City Sales Tax

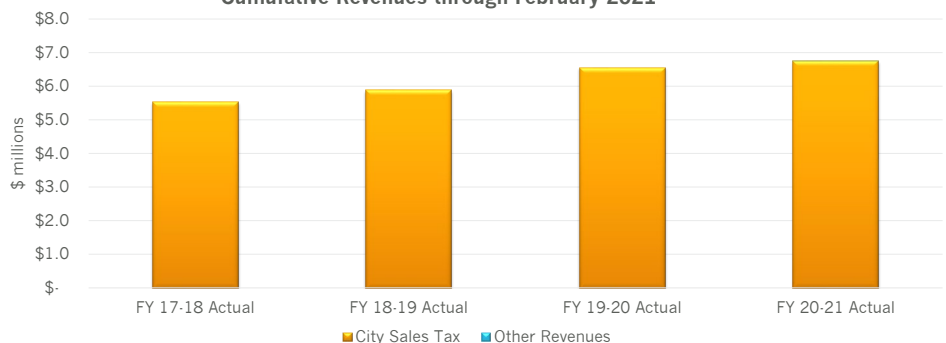
Cumulative Revenues through February 2021					
FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
\$ 5,523,560	\$ 5,877,000	\$ 6,561,315	\$ 6,741,137	\$ 8,784,639	76.7%
\$ 5,523,560	\$ 5,877,000	\$ 6,561,315	\$ 6,741,137	\$ 8,784,639	76.7%



\$ 8.8 M 100%
City Sales Tax

Total \$8.8M

Cumulative Revenues through February 2021

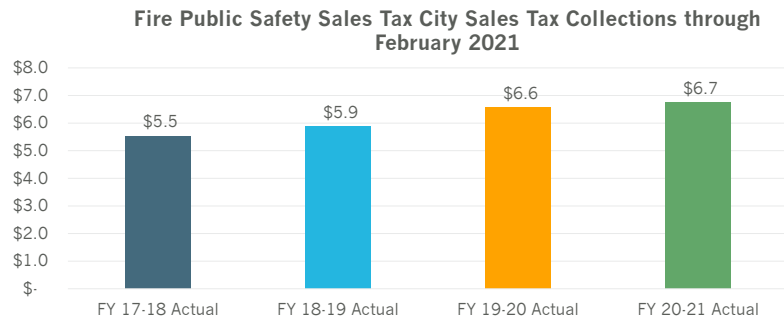


For each year, Fire Public Safety Sales Tax Revenue reported through February represents sales and business activity through January.

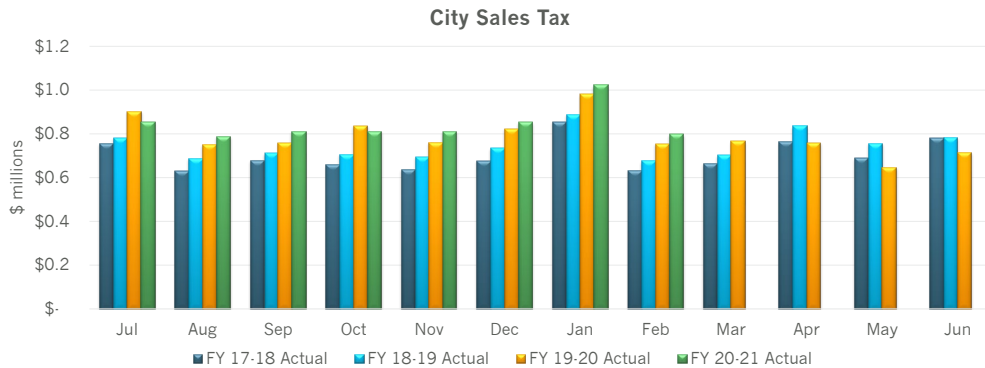
The graph to the right depicts historical year-to-date Fire Public Safety sales tax revenue from FY 2017-18 through FY 2020-21.

Through February 2021, Fire Public Safety sales tax revenues increased by \$180k or 2.7% over the same time last year.

For February 2021, Fire Public Safety sales tax revenues increased by \$44k or 5.8% over last year as a result of growth in retail (\$53k) and construction (\$15k) sales tax revenues. These increases were partially offset by losses in Amusement, Hotels, Rentals, and Retail over 5k.



The graph below compares monthly Fire Public Safety sales tax collections.



Fire Public Safety Sales Tax City Sales Tax Collections by Category

	Current Month - February 2021				Fiscal Year to Date - February 2021			
	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	% Change
Tax Revenue by Business Activities								
Amusement	\$ 24,562	\$ 16,176	\$ 8,610	-46.8%	\$ 213,127	\$ 222,570	\$ 51,633	-76.8%
Construction	\$ 30,797	\$ 44,287	\$ 59,480	34.3%	\$ 266,447	\$ 452,990	\$ 615,278	35.8%
Hotels	\$ 8,643	\$ 9,742	\$ 6,687	-31.4%	\$ 53,145	\$ 58,176	\$ 44,536	-23.4%
Rentals	\$ 100,378	\$ 109,059	\$ 83,981	-23.0%	\$ 841,514	\$ 913,795	\$ 907,934	-0.6%
Restaurant/Bar	\$ 81,341	\$ 76,455	\$ 78,623	2.8%	\$ 606,208	\$ 653,281	\$ 569,080	-12.9%
Retail over 5K	\$ 43,542	\$ 80,216	\$ 65,562	-18.3%	\$ 412,734	\$ 522,961	\$ 488,614	-6.6%
Retail Sales	\$ 311,821	\$ 343,672	\$ 396,354	15.3%	\$ 2,812,021	\$ 3,088,131	\$ 3,360,703	8.8%
Utilities	\$ 36,862	\$ 34,166	\$ 36,511	6.9%	\$ 384,457	\$ 365,970	\$ 389,435	6.4%
Penalty & Interest	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%
Other	\$ 37,175	\$ 41,252	\$ 63,002	52.7%	\$ 287,346	\$ 283,441	\$ 313,924	10.8%
Totals	\$ 675,121	\$ 755,025	\$ 798,810	5.8%	\$ 5,877,000	\$ 6,561,315	\$ 6,741,137	2.7%

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Through February 2021, combined Water and Sewer revenues are above target at \$69.8M, or 74% of the annual budget. Total revenues are \$6.3M or 10% higher than the same time last year. Water and sewer revenues are \$5.9M or 9.8% higher than last year at \$66M or 75.2% of the annual budget. This is due to an increase in consumption, from a very dry summer and above average temperatures.

Fees, Licenses and Permits are significantly above target at \$2.6M, or 132.4% of the annual budget. Other Revenues, which include late and collection fees, are significantly below target at \$1.4M, or 29.6% of the budget due to the suspension of late fees and disconnect fees during the pandemic. The spike in revenues in March FY 17-18 is due to the \$5.7M sale of a parcel of land at 99th Avenue and Bethany Home Road.

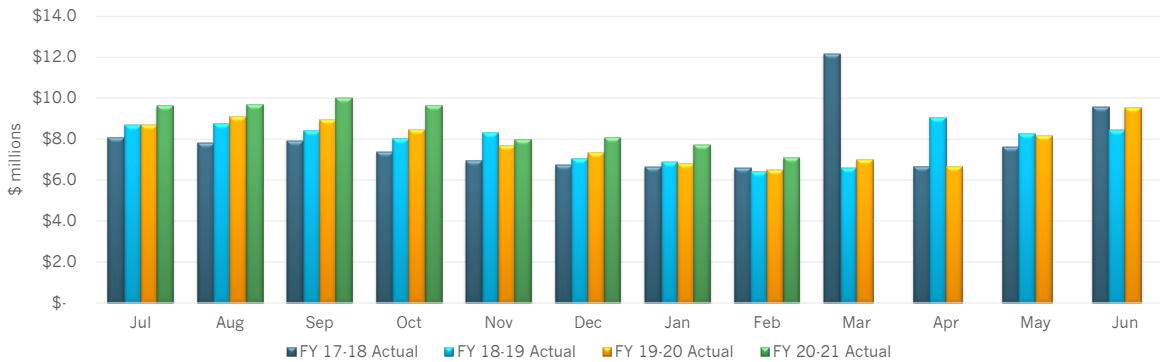
	FY 20-21 Total Budget \$ 94,311,760					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 8,056,936	\$ 8,727,245	\$ 8,727,230	\$ 9,614,921	10.2%	9.5%
Aug	7,823,688	8,740,360	9,091,694	9,674,924	20.5%	19.1%
Sep	7,944,971	8,430,060	8,934,907	10,012,461	31.1%	28.5%
Oct	7,380,360	8,027,136	8,434,219	9,649,200	41.3%	37.4%
Nov	6,928,051	8,327,443	7,686,524	7,959,867	49.7%	46.0%
Dec	6,757,011	7,050,953	7,313,150	8,088,127	58.3%	53.9%
Jan	6,663,310	6,889,304	6,780,996	7,729,261	66.5%	61.5%
Feb	6,579,182	6,400,177	6,508,406	7,090,710	74.0%	68.8%
Mar						
Apr						
May						
Jun						
Total	\$ 58,133,509	\$ 62,592,679	\$ 63,477,126	\$ 69,819,472	74.0%	68.8%

Favorable

YTD Budget Variance
\$ 6,944,965

Trend Variance
5.2%

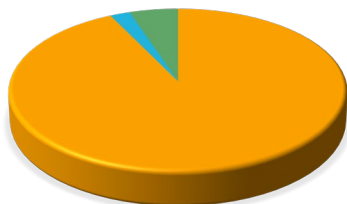
Water Services Revenue



Water Services Revenue by Category

FY 20-21 ADOPTED BUDGET

\$ 2 M 2.1% Fees, Licenses & Permits
\$ 4.9 M 5.2% Other Revenues

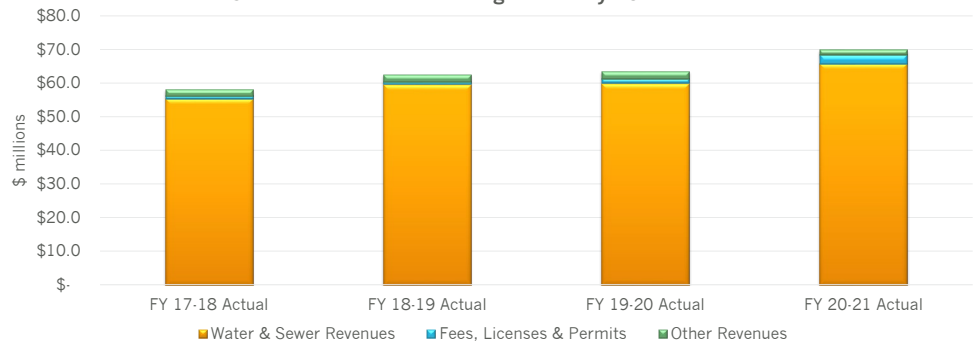


Total \$94.3M

Water & Sewer Revenues
Fees, Licenses & Permits
Other Revenues

Cumulative Revenues through February 2021						
FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget	
\$ 55,163,938	\$ 59,550,311	\$ 59,845,520	\$ 65,730,749	\$ 87,443,037	75.2%	
921,323	763,677	1,441,998	2,647,273	2,000,000	132.4%	
2,048,248	2,278,691	2,189,608	1,441,450	4,868,723	29.6%	
\$ 58,133,509	\$ 62,592,679	\$ 63,477,126	\$ 69,819,472	\$ 94,311,760	74.0%	

Cumulative Revenues through February 2021



Through February 2021, Water Service expenditures are significantly below target at \$64.6M, or 53.6% of the annual budget. This is primarily due to \$61.8M in budgeted capital expenditures, but only \$28.7M or 46.4% have been spent at the end of February. Capital expenditures are typically spent unevenly throughout the fiscal year.

Personnel Services are below target at \$14.1M or 61.5% of the annual budget. This is due to vacant positions, and the hiring freeze the city implemented in response to the economic uncertainty resulting from the COVID-19 pandemic. Services and supplies are also below target at \$16.3M or 58.1% of the annual budget.

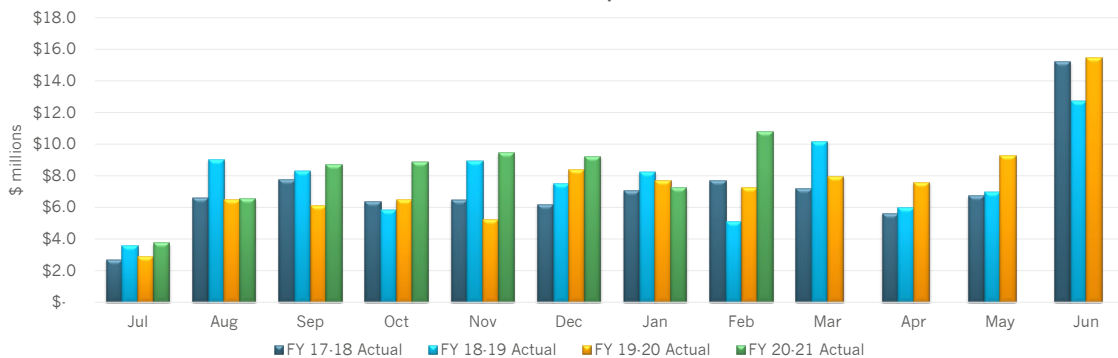
Internal Charges are above target at \$5.5M or 71.3% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were recorded in July.

	FY 20-21 Total Budget \$ 120,478,316					
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 2,710,767	\$ 3,559,142	\$ 2,873,226	\$ 3,732,633	3.1%	2.6%
Aug	6,641,398	9,034,219	6,453,568	6,540,525	8.5%	8.9%
Sep	7,765,371	8,306,071	6,103,095	8,711,575	15.8%	15.3%
Oct	6,383,088	5,831,818	6,475,370	8,911,131	23.2%	20.5%
Nov	6,476,936	8,947,214	5,207,880	9,422,908	31.0%	26.5%
Dec	6,178,272	7,509,900	8,343,534	9,215,795	38.6%	32.6%
Jan	7,050,075	8,226,273	7,702,648	7,243,441	44.6%	39.1%
Feb	7,655,631	5,106,359	7,270,111	10,795,604	53.6%	44.8%
Mar						
Apr						
May						
Jun						
Total	\$ 50,861,538	\$ 56,520,997	\$ 50,429,433	\$ 64,573,611	53.6%	44.8%

Favorable

YTD Budget Variance
\$ 15,745,266 13.1%

Water Services Expenditure

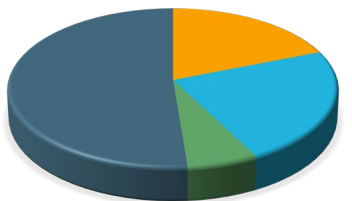


Water Services Expenditure by Category

FY 20-21 ADOPTED BUDGET

\$ 61.8 M 51.3%
Capital Outlay

\$ 22.9 M 19%
Personnel Services



\$ 7.7 M 6.4%
Internal Charges

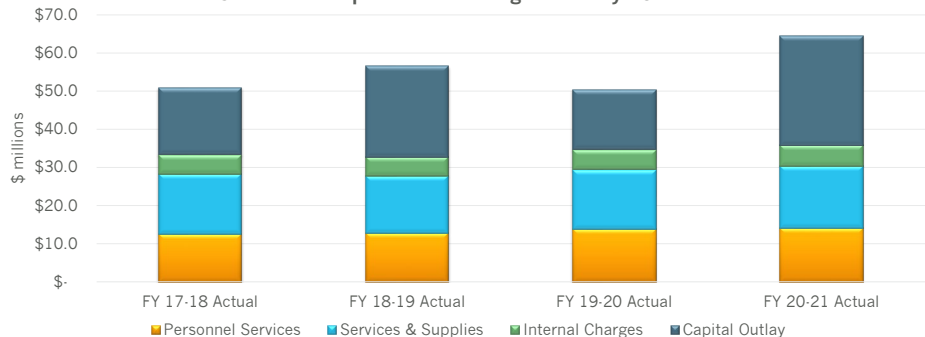
\$ 28.1 M 23.3%
Services & Supplies

Total \$120.5M

Personnel Services
Services & Supplies
Internal Charges
Capital Outlay

	Cumulative Expenditures through February 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 12,550,649	\$ 12,784,171	\$ 13,868,469	\$ 14,074,959	\$ 22,895,620	61.5%
Services & Supplies	15,727,196	15,011,103	15,550,934	16,338,845	28,114,268	58.1%
Internal Charges	5,091,774	4,967,326	5,252,414	5,473,951	7,677,245	71.3%
Capital Outlay	17,491,918	23,758,397	15,757,615	28,685,856	61,791,183	46.4%
Total	\$ 50,861,538	\$ 56,520,997	\$ 50,429,433	\$ 64,573,611	\$ 120,478,316	53.6%

Cumulative Expenditures through February 2021

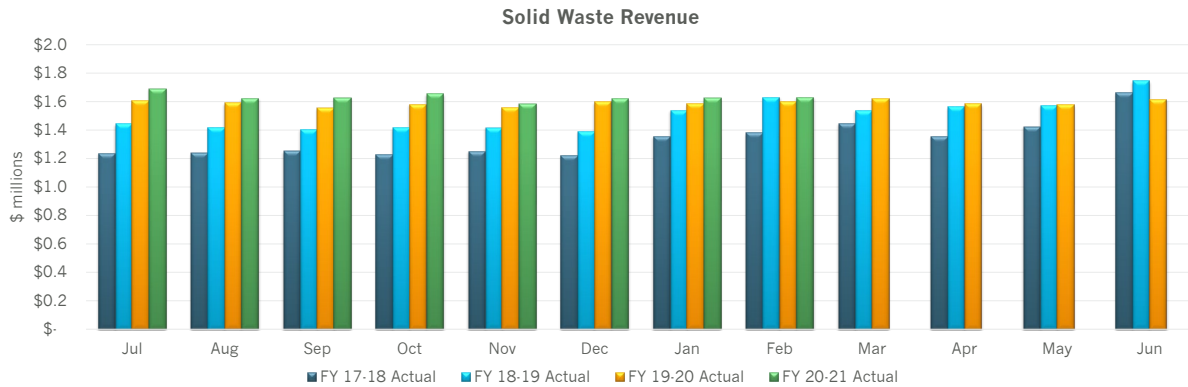


Through February 2021, combined Solid Waste revenues are on target at \$13.1M or 66.8% of the annual budget. Revenues are \$396K or 3.1% higher than the same time last year.

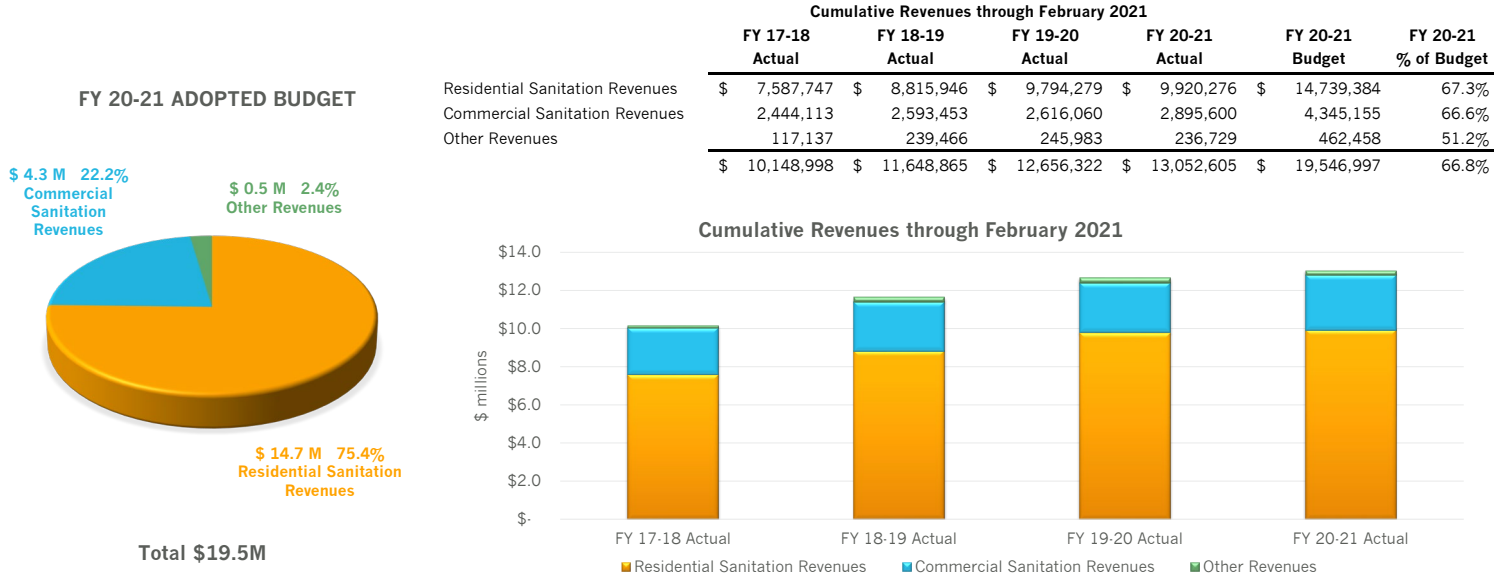
Residential Sanitation revenue is on target at \$9.9M or 67.3% of the annual budget, and \$126K or 1.3% higher than the same time last year. Commercial Sanitation revenue is also on target at \$2.9M or 66.6% of the annual budget, and \$280K or 10.7% higher than the same time last year.

Other revenues are below target at \$237K or 51.2% of the annual budget.

		FY 20-21 Total Budget \$ 19,546,997					
	FY 17-18	FY 18-19	FY 19-20	FY 20-21		3-Year Avg	
	Actual	Actual	Actual	Actual	FY 20-21 YTD	Historical	
	Revenue	Revenue	Revenue	Revenue	% of Budget	YTD % of Budget	
Jul	\$ 1,235,558	\$ 1,442,847	\$ 1,602,458	\$ 1,692,245	8.7%	8.1%	
Aug	1,237,128	1,415,859	1,589,509	1,620,682	16.9%	16.2%	
Sep	1,251,304	1,404,102	1,555,991	1,628,200	25.3%	24.2%	
Oct	1,226,073	1,414,451	1,578,696	1,653,070	33.7%	32.3%	
Nov	1,247,966	1,416,827	1,553,747	1,587,310	41.9%	40.3%	
Dec	1,220,236	1,388,297	1,599,062	1,617,048	50.1%	48.3%	
Jan	1,351,769	1,536,728	1,581,681	1,624,109	58.4%	56.8%	
Feb	1,378,963	1,629,755	1,595,178	1,629,940	66.8%	65.6%	
Mar							
Apr							
May							
Jun							
Total	\$ 10,148,998	\$ 11,648,865	\$ 12,656,322	\$ 13,052,605	66.8%	65.6%	
				YTD Budget Variance	Trend Variance		
Favorable				\$ 21,273	1.1%		



Solid Waste Revenue by Category



Through February 2021, Solid Waste expenditures are below target at \$12.9M or 57.3% of the annual budget.

Personnel Services are on target at \$4.2M or 66.4% of the annual budget. Services and Supplies are slightly above target at \$5.2M or 71.4% of the annual budget.

Internal Charges are above target at \$2M or 74.1% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were recorded in July.

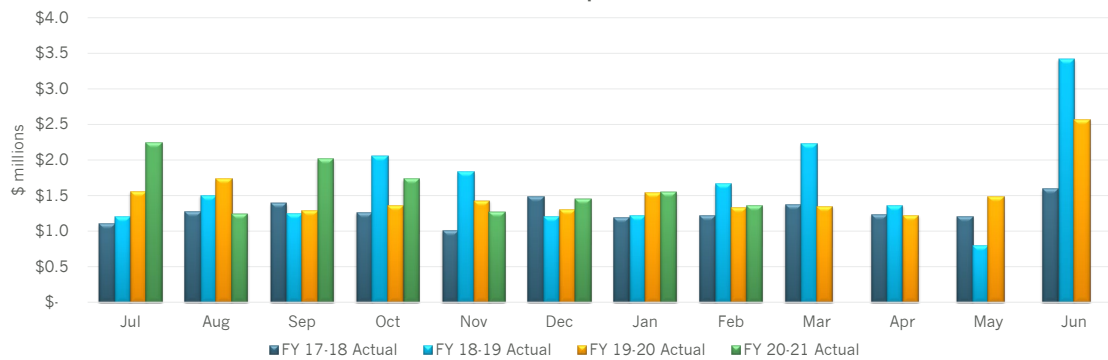
Capital expenditures are significantly below target at \$1.5M or 24.5% of the annual budget. Capital expenditures are typically spent unevenly throughout the fiscal year.

	FY 20-21 Total Budget \$ 22,455,721					
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 1,100,503	\$ 1,194,621	\$ 1,558,064	\$ 2,247,968	10.0%	7.4%
Aug	1,273,950	1,498,683	1,733,656	1,249,955	15.6%	16.1%
Sep	1,395,882	1,247,044	1,281,548	2,009,961	24.5%	23.8%
Oct	1,260,795	2,061,499	1,359,735	1,732,100	32.2%	32.8%
Nov	1,006,849	1,829,489	1,431,242	1,267,685	37.9%	41.0%
Dec	1,485,901	1,207,185	1,303,950	1,458,313	44.4%	48.9%
Jan	1,190,463	1,215,889	1,536,982	1,549,531	51.3%	56.5%
Feb	1,219,094	1,662,440	1,328,259	1,356,917	57.3%	64.7%
Mar						
Apr						
May						
Jun						
Total	\$ 9,933,437	\$ 11,916,850	\$ 11,533,437	\$ 12,872,430	57.3%	64.7%

Favorable

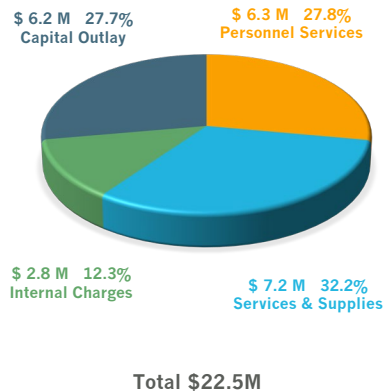
YTD Budget Variance
\$ 2,098,051 9.3%

Solid Waste Expenditure



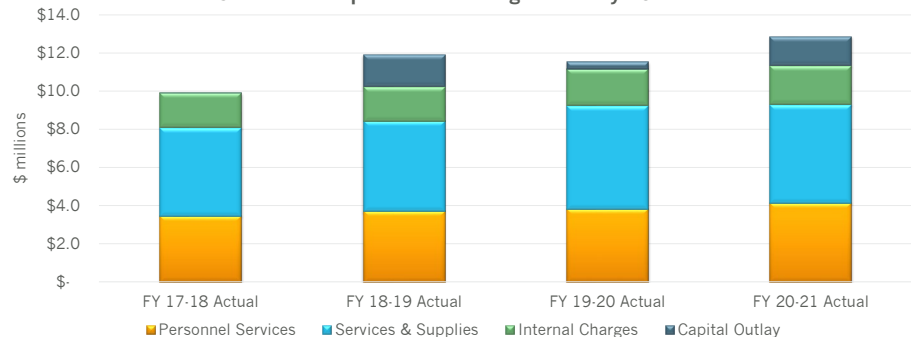
Solid Waste Expenditure by Category

FY 20-21 ADOPTED BUDGET



	Cumulative Expenditures through February 2021					
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 3,464,516	\$ 3,708,301	\$ 3,829,473	\$ 4,152,715	\$ 6,252,947	66.4%
Services & Supplies	4,632,541	4,720,742	5,423,617	5,154,662	7,222,273	71.4%
Internal Charges	1,821,065	1,811,431	1,898,196	2,039,945	2,753,713	74.1%
Capital Outlay	15,316	1,676,377	382,151	1,525,108	6,226,788	24.5%
Total	\$ 9,933,437	\$ 11,916,850	\$ 11,533,437	\$ 12,872,430	\$ 22,455,721	57.3%

Cumulative Expenditures through February 2021



Through February 2021, combined Landfill revenues are slightly above target at \$8.4M, or 73.1% of the annual budget. Revenues are \$1.6M or 23.8% higher than the same time last year.

Tipping fees are above target at \$5M, or 78.7% of the annual budget, and \$1.0M or 25.4% higher than this time last year.

Recycling sales are significantly above target at \$707k or 96.1% of the annual budget.

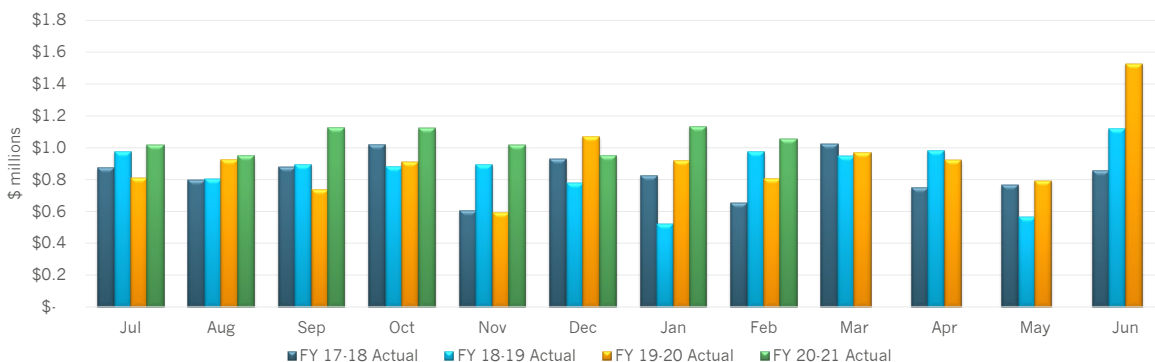
Other revenues are slightly below target at \$2.6M or 60.9% of the annual budget.

	FY 20-21 Total Budget \$ 11,458,574					
	FY 17-18 Actual Revenue	FY 18-19 Actual Revenue	FY 19-20 Actual Revenue	FY 20-21 Actual Revenue	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 870,596	\$ 974,430	\$ 812,149	\$ 1,021,500	8.9%	8.2%
Aug	796,835	805,425	924,592	946,571	17.2%	16.1%
Sep	880,881	894,862	737,968	1,124,659	27.0%	23.9%
Oct	1,018,593	883,150	909,786	1,122,627	36.8%	32.6%
Nov	605,181	895,100	588,781	1,021,380	45.7%	39.1%
Dec	933,012	777,628	1,070,891	951,779	54.0%	47.7%
Jan	822,371	520,213	920,017	1,132,435	63.9%	54.8%
Feb	656,395	971,973	806,233	1,057,896	73.1%	62.3%
Mar						
Apr						
May						
Jun						
Total	\$ 6,583,864	\$ 6,722,781	\$ 6,770,418	\$ 8,378,848	73.1%	62.3%

Favorable

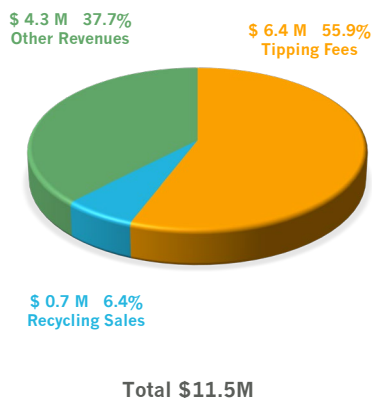
YTD Budget Variance \$ 739,798
Trend Variance 10.8%

Landfill Revenue



Landfill Revenue by Category

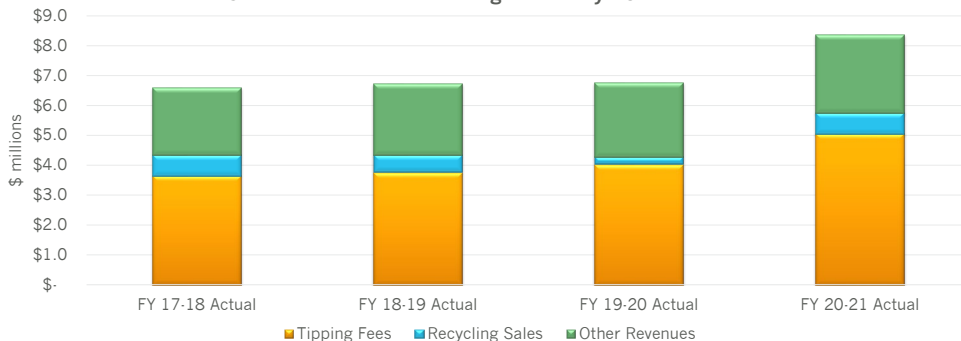
FY 20-21 ADOPTED BUDGET



Tipping Fees
Recycling Sales
Other Revenues

Cumulative Revenues through February 2021						
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Tipping Fees	\$ 3,646,478	\$ 3,756,356	\$ 4,024,368	\$ 5,045,844	\$ 6,408,900	78.7%
Recycling Sales	691,111	580,176	245,474	707,196	735,564	96.1%
Other Revenues	2,246,275	2,386,248	2,500,576	2,625,807	4,314,110	60.9%
Total	\$ 6,583,864	\$ 6,722,781	\$ 6,770,418	\$ 8,378,848	\$ 11,458,574	73.1%

Cumulative Revenues through February 2021



Through February 2021, Landfill expenditures are significantly below target at \$7.1M or 34% of the annual budget. This is primarily due to the \$11.1M in budgeted capital expenditures, but only \$1.4M or 12.5% have been spent at the end of February. Capital expenditures are typically spent unevenly throughout the year.

Personnel services are below target at \$2.3M or 59.2% of the annual budget. This is due to the hiring freeze the city implemented in response to the economic uncertainty resulting from the COVID-19 pandemic. Services and Supplies are below target at \$2.3M, or 52.6% of the annual budget.

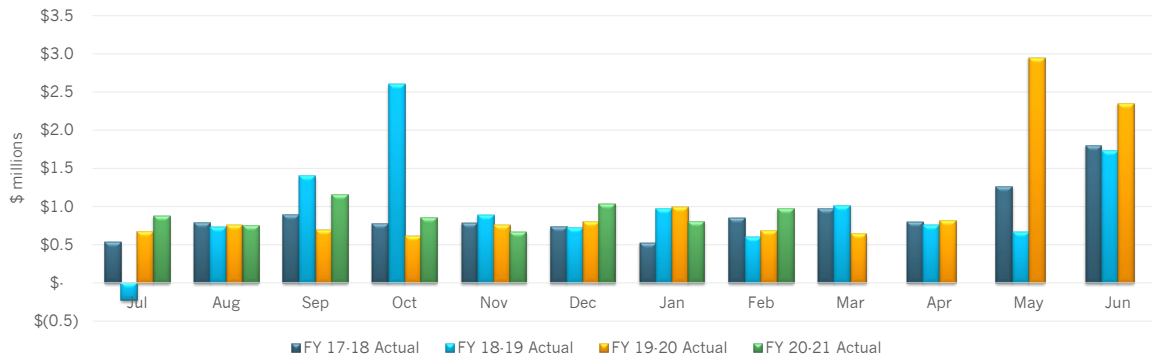
Internal Charges are above target at \$1.2M or 70.8% of the annual budget. The total annual Risk Management and Worker's Compensation internal charges were recorded in July.

FY 20-21 Total Budget \$ 20,910,236						
	FY 17-18 Actual Expenditure	FY 18-19 Actual Expenditure	FY 19-20 Actual Expenditure	FY 20-21 Actual Expenditure	FY 20-21 YTD % of Budget	3-Year Avg Historical YTD % of Budget
Jul	\$ 531,048	\$ (229,031)	\$ 670,629	\$ 874,774	4.2%	1.9%
Aug	785,221	732,832	754,703	752,755	7.8%	6.4%
Sep	888,153	1,400,236	698,080	1,153,300	13.3%	12.4%
Oct	769,494	2,602,079	614,993	852,231	17.4%	20.4%
Nov	783,011	891,218	756,794	664,314	20.6%	25.2%
Dec	729,384	719,425	796,591	1,035,385	25.5%	29.7%
Jan	522,273	971,018	993,180	803,931	29.3%	34.7%
Feb	855,973	607,578	677,736	970,529	34.0%	38.9%
Mar						
Apr						
May						
Jun						
Total	\$ 5,864,556	\$ 7,695,354	\$ 5,962,707	\$ 7,107,220	34.0%	38.9%

Favorable

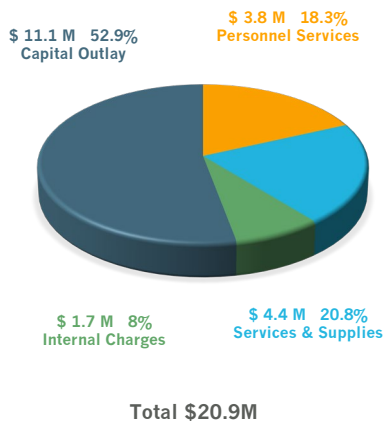
YTD Budget Variance
\$ 6,832,937 32.7%

Landfill Expenditure



Landfill Expenditure by Category

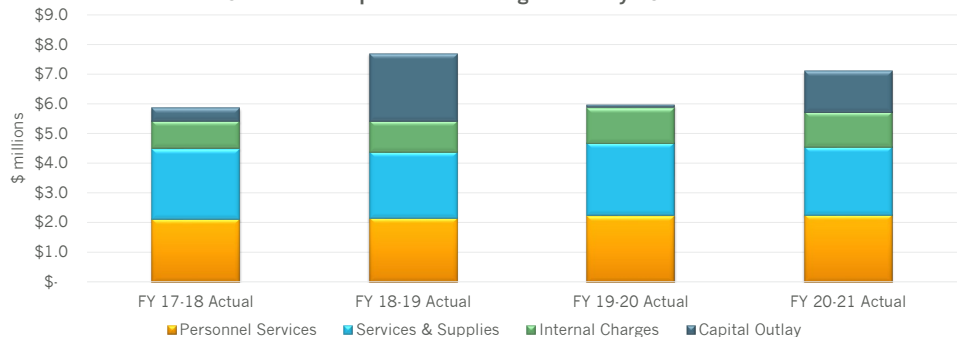
FY 20-21 ADOPTED BUDGET



Personnel Services
Services & Supplies
Internal Charges
Capital Outlay

Cumulative Expenditures through February 2021						
	FY 17-18 Actual	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 2,108,497	\$ 2,141,822	\$ 2,237,387	\$ 2,259,124	\$ 3,817,377	59.2%
Services & Supplies	2,385,188	2,236,204	2,434,553	2,287,124	4,352,223	52.6%
Internal Charges	920,464	1,039,940	1,204,859	1,178,227	1,664,468	70.8%
Capital Outlay	450,407	2,277,388	85,908	1,382,745	11,076,168	12.5%
Total	\$ 5,864,556	\$ 7,695,354	\$ 5,962,707	\$ 7,107,220	\$ 20,910,236	34.0%

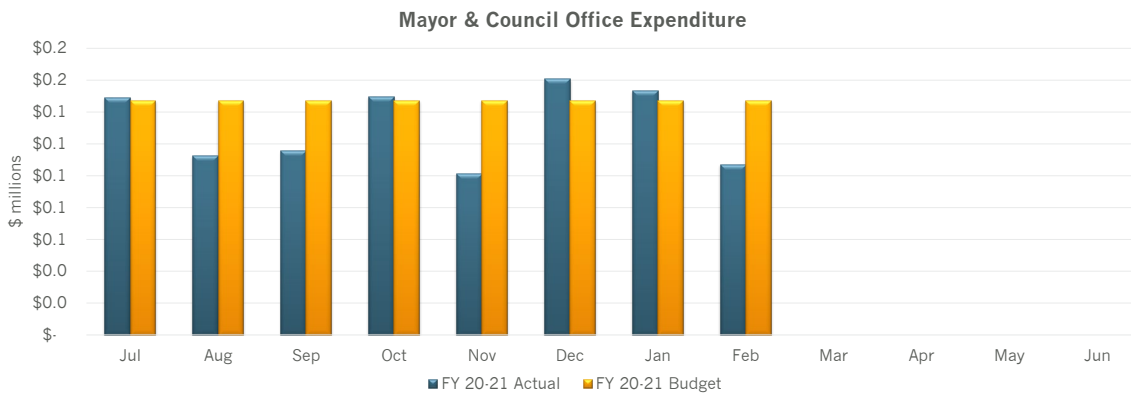
Cumulative Expenditures through February 2021



Through February 2021, the Mayor and Council Office spent \$1M or 59.5% of the annual budget, which is below the year-to-date trend.

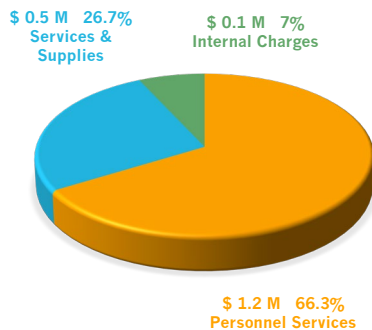
FY 20-21 Total Budget \$ 1,763,393			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 149,258	\$ 146,949	8.5%
Aug	112,673	146,949	14.9%
Sep	115,528	146,949	21.4%
Oct	149,482	146,949	29.9%
Nov	101,024	146,949	35.6%
Dec	160,626	146,949	44.7%
Jan	153,489	146,949	53.4%
Feb	106,943	146,949	59.5%
Mar			
Apr			
May			
Jun			
Total	\$ 1,049,024	\$ 1,175,595	59.5%

	YTD Budget Variance
Favorable	\$ 126,571 7.2%



Mayor & Council Office Expenditure by Category

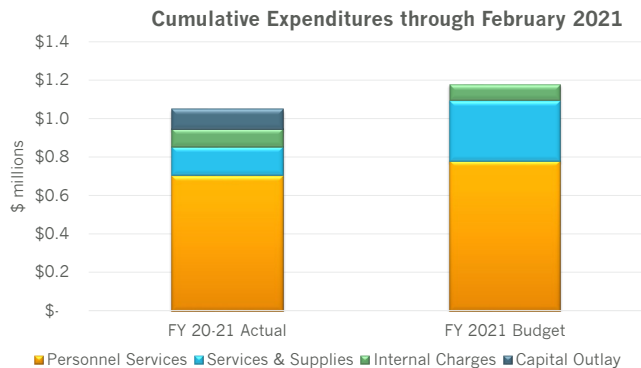
FY 20-21 ADOPTED BUDGET



Total \$1.8M

Cumulative Expenditures through February 2021

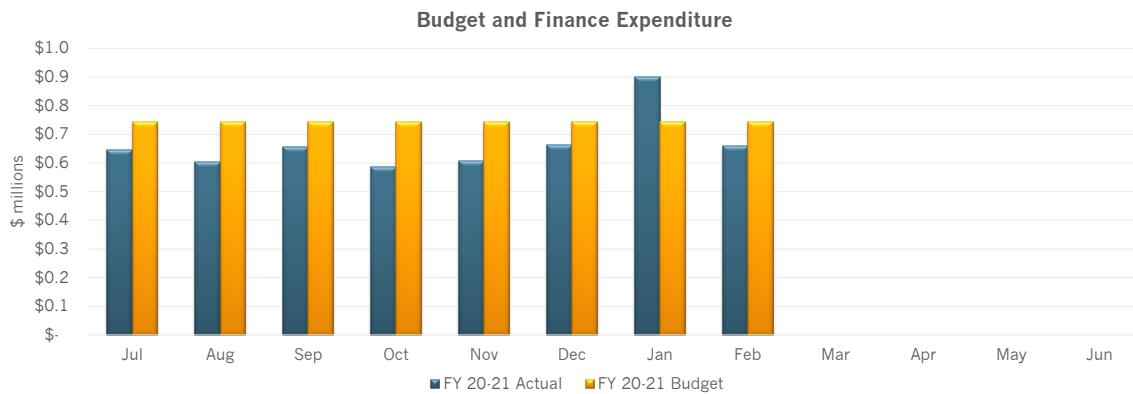
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 704,366	\$ 1,169,891	60.2%
Services & Supplies	147,158	470,503	31.3%
Internal Charges	94,366	122,999	76.7%
Capital Outlay	103,134	-	0.0%
Total	\$ 1,049,024	\$ 1,763,393	59.5%



Through February 2021, the Budget and Finance Department spent \$5.3M or 59.7% of the annual budget, which is below the year-to-date trend.

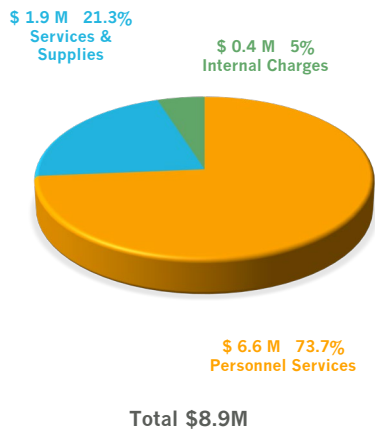
FY 20-21 Total Budget \$ 8,922,255			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 646,706	\$ 743,521	7.2%
Aug	604,067	743,521	14.0%
Sep	657,357	743,521	21.4%
Oct	587,838	743,521	28.0%
Nov	606,957	743,521	34.8%
Dec	664,070	743,521	42.2%
Jan	899,463	743,521	52.3%
Feb	658,298	743,521	59.7%
Mar			
Apr			
May			
Jun			
Total	\$ 5,324,755	\$ 5,948,170	59.7%

	YTD Budget Variance
Favorable	\$ 623,415 7.0%



Budget and Finance Expenditure by Category

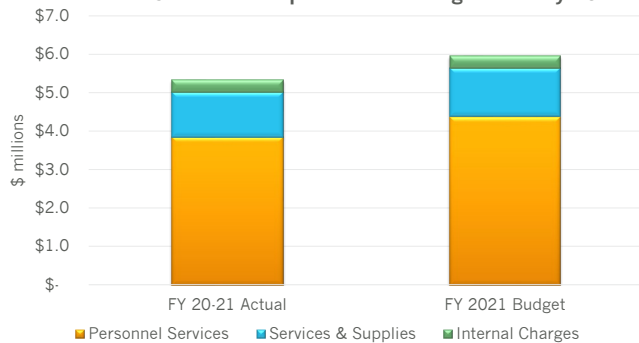
FY 20-21 ADOPTED BUDGET



Cumulative Expenditures through February 2021

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 3,847,000	\$ 6,574,418	58.5%
Services & Supplies	1,161,725	1,902,586	61.1%
Internal Charges	316,030	445,251	71.0%
	\$ 5,324,755	\$ 8,922,255	59.7%

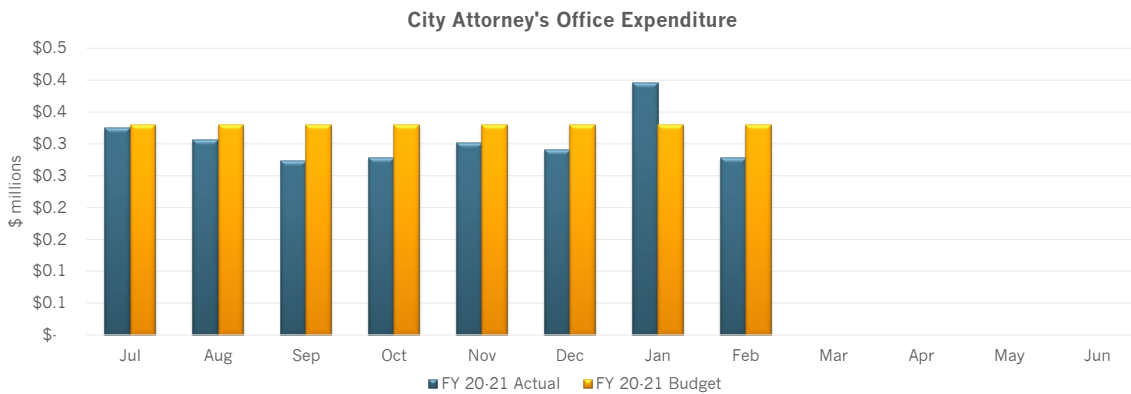
Cumulative Expenditures through February 2021



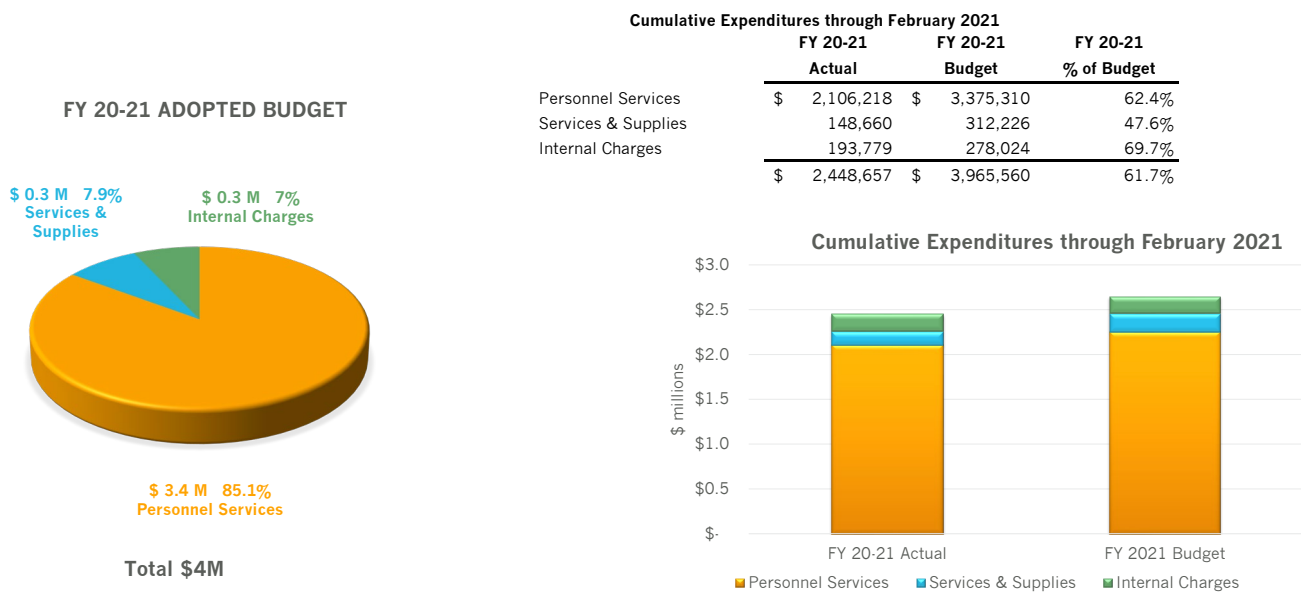
Through February 2021, the City Attorney's Office spent \$2.4M or 61.7% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 3,965,560			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 325,004	\$ 330,463	8.2%
Aug	306,897	330,463	15.9%
Sep	272,904	330,463	22.8%
Oct	278,266	330,463	29.8%
Nov	300,998	330,463	37.4%
Dec	290,373	330,463	44.7%
Jan	396,565	330,463	54.7%
Feb	277,650	330,463	61.7%
Mar			
Apr			
May			
Jun			
Total	\$ 2,448,657	\$ 2,643,707	61.7%

	YTD Budget Variance
Favorable	\$ 195,050 4.9%



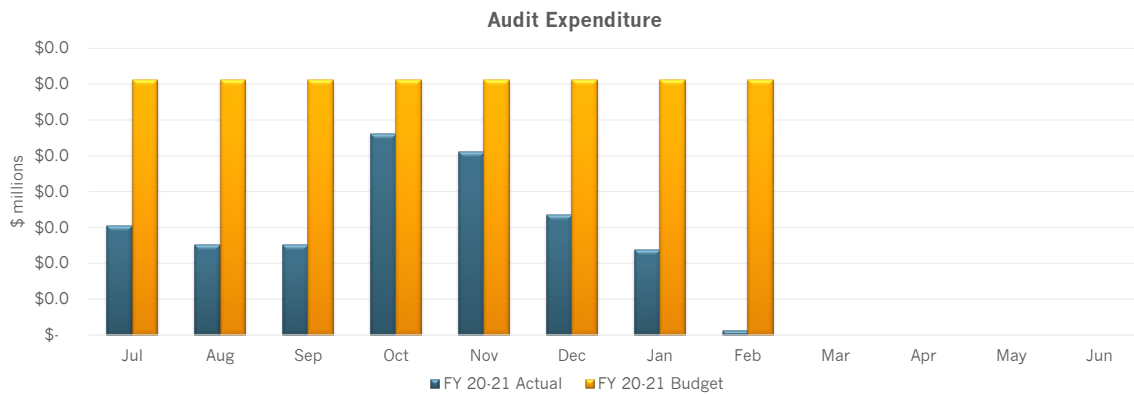
City Attorney's Office Expenditure by Category



Through February 2021, the Audit Department spent \$123k or 28.8% of the annual budget, which is below the year-to-date trend.

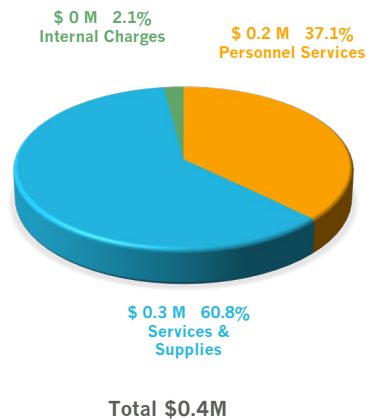
FY 20-21 Total Budget \$ 427,713			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 15,277	\$ 35,643	3.6%
Aug	12,597	35,643	6.5%
Sep	12,602	35,643	9.5%
Oct	28,032	35,643	16.0%
Nov	25,609	35,643	22.0%
Dec	16,719	35,643	25.9%
Jan	11,828	35,643	28.7%
Feb	624	35,643	28.8%
Mar			
Apr			
May			
Jun			
Total	\$ 123,288	\$ 285,142	28.8%

YTD Budget Variance
Favorable \$ 161,854 37.8%



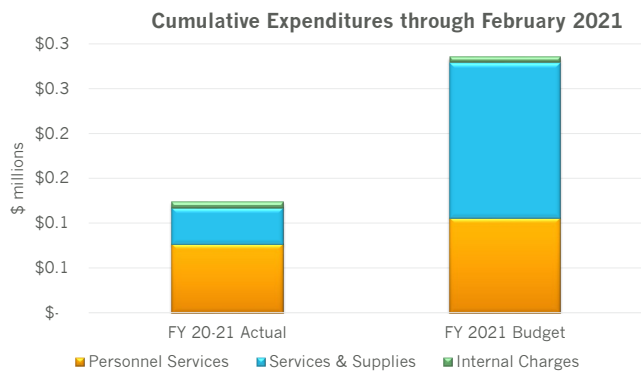
Audit Expenditure by Category

FY 20-21 ADOPTED BUDGET



Cumulative Expenditures through February 2021

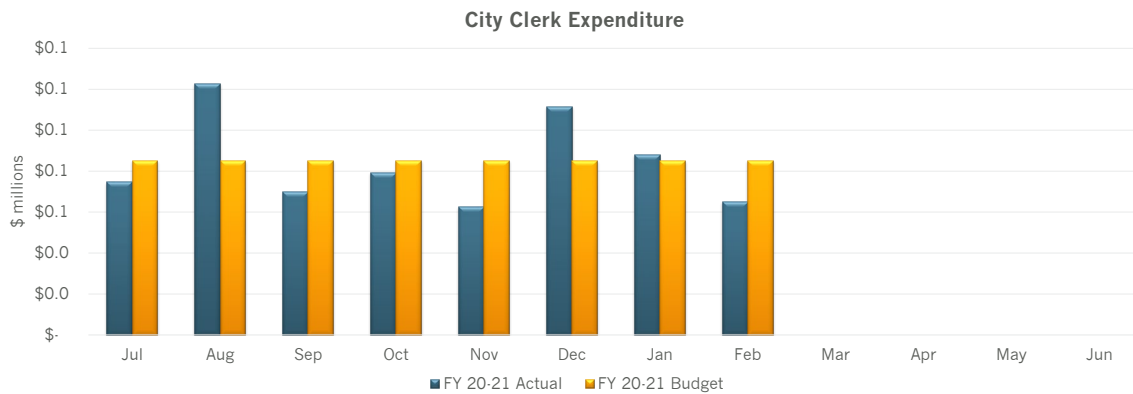
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 76,488	\$ 158,838	48.2%
Services & Supplies	40,413	260,016	15.5%
Internal Charges	6,387	8,859	72.1%
Total	\$ 123,288	\$ 427,713	28.8%



Through February 2021, the City Clerk's Office spent \$673k or 65.9% of the annual budget, which is close to the year-to-date trend.

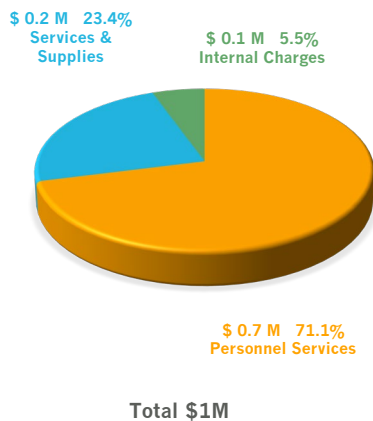
FY 20-21 Total Budget \$ 1,021,911			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 74,591	\$ 85,159	7.3%
Aug	122,781	85,159	19.3%
Sep	69,817	85,159	26.1%
Oct	79,070	85,159	33.9%
Nov	62,528	85,159	40.0%
Dec	111,601	85,159	50.9%
Jan	88,142	85,159	59.5%
Feb	64,896	85,159	65.9%
Mar			
Apr			
May			
Jun			
Total	\$ 673,427	\$ 681,274	65.9%

	YTD Budget Variance		
Favorable	\$ 7,847	0.8%	



City Clerk Expenditure by Category

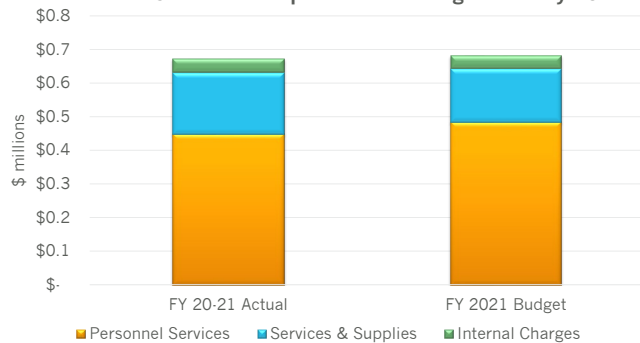
FY 20-21 ADOPTED BUDGET



Cumulative Expenditures through February 2021

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 447,776	\$ 726,359	61.6%
Services & Supplies	183,762	239,047	76.9%
Internal Charges	41,889	56,505	74.1%
Total	\$ 673,427	\$ 1,021,911	65.9%

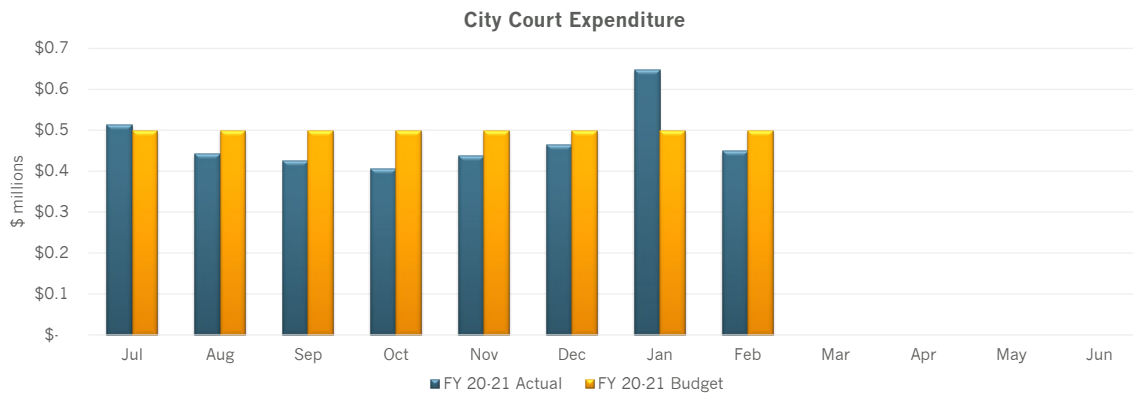
Cumulative Expenditures through February 2021



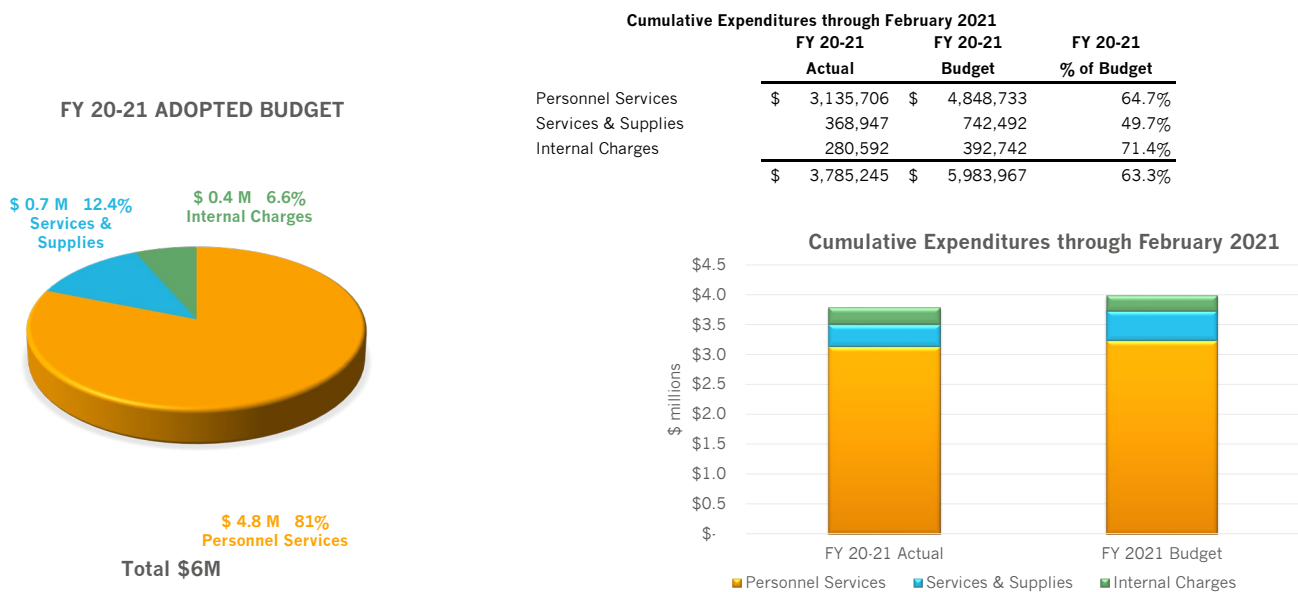
Through February 2021, the City Court spent \$3.8M or 63.3% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 5,983,967			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 514,031	\$ 498,664	8.6%
Aug	443,226	498,664	16.0%
Sep	424,741	498,664	23.1%
Oct	405,095	498,664	29.9%
Nov	437,625	498,664	37.2%
Dec	465,354	498,664	45.0%
Jan	646,380	498,664	55.8%
Feb	448,792	498,664	63.3%
Mar			
Apr			
May			
Jun			
Total	\$ 3,785,245	\$ 3,989,311	63.3%

	YTD Budget Variance		
Favorable	\$ 204,066	3.4%	



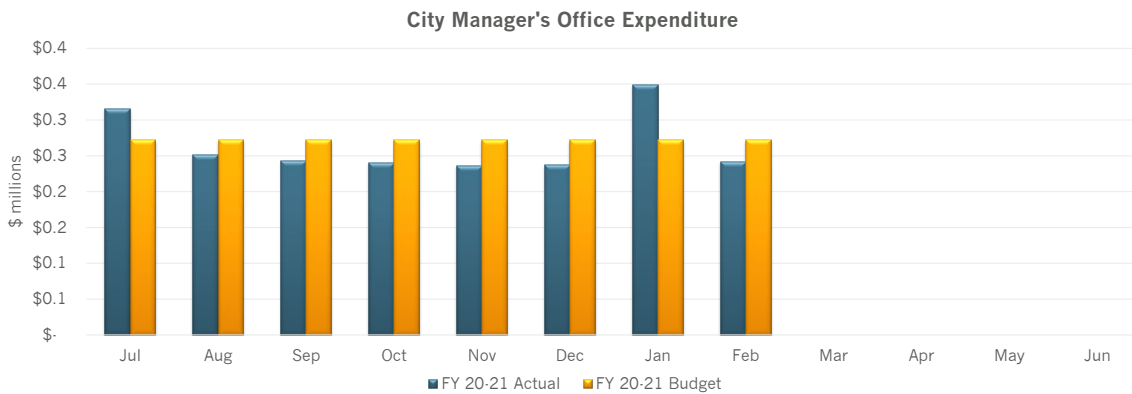
City Court Expenditure by Category



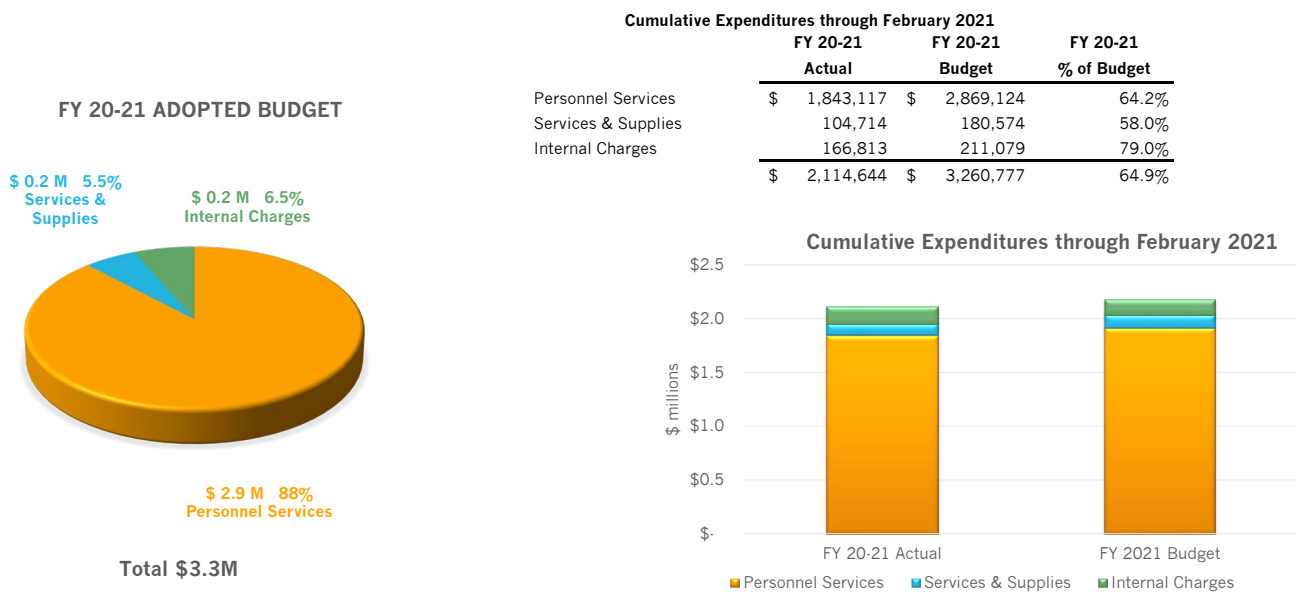
Through February 2021, the City Manager's Office spent \$2.1M or 64.9% of the annual budget, which is close to the year-to-date trend.

FY 20-21 Total Budget \$ 3,260,777			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 315,665	\$ 271,731	9.7%
Aug	251,051	271,731	17.4%
Sep	243,565	271,731	24.8%
Oct	239,847	271,731	32.2%
Nov	236,781	271,731	39.5%
Dec	236,846	271,731	46.7%
Jan	348,739	271,731	57.4%
Feb	242,149	271,731	64.9%
Mar			
Apr			
May			
Jun			
Total	\$ 2,114,644	\$ 2,173,851	64.9%

YTD Budget Variance		
Favorable	\$ 59,208	1.8%



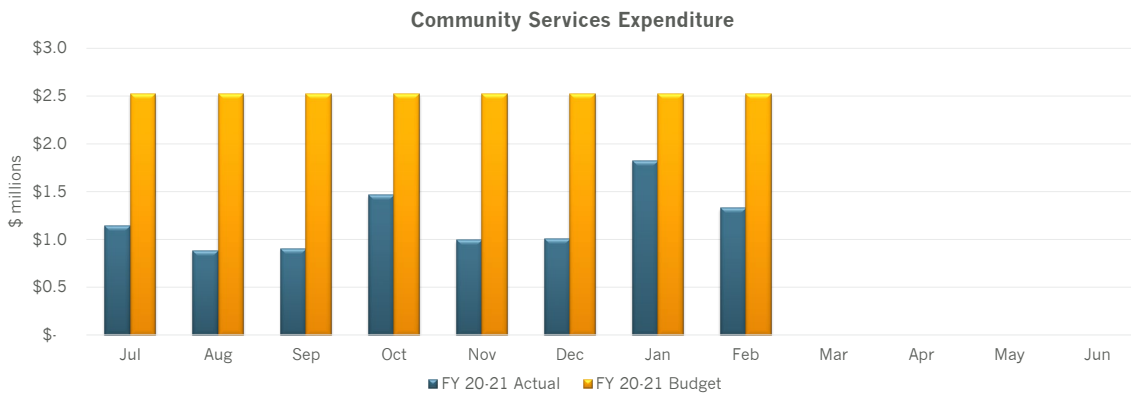
City Manager's Office Expenditure by Category



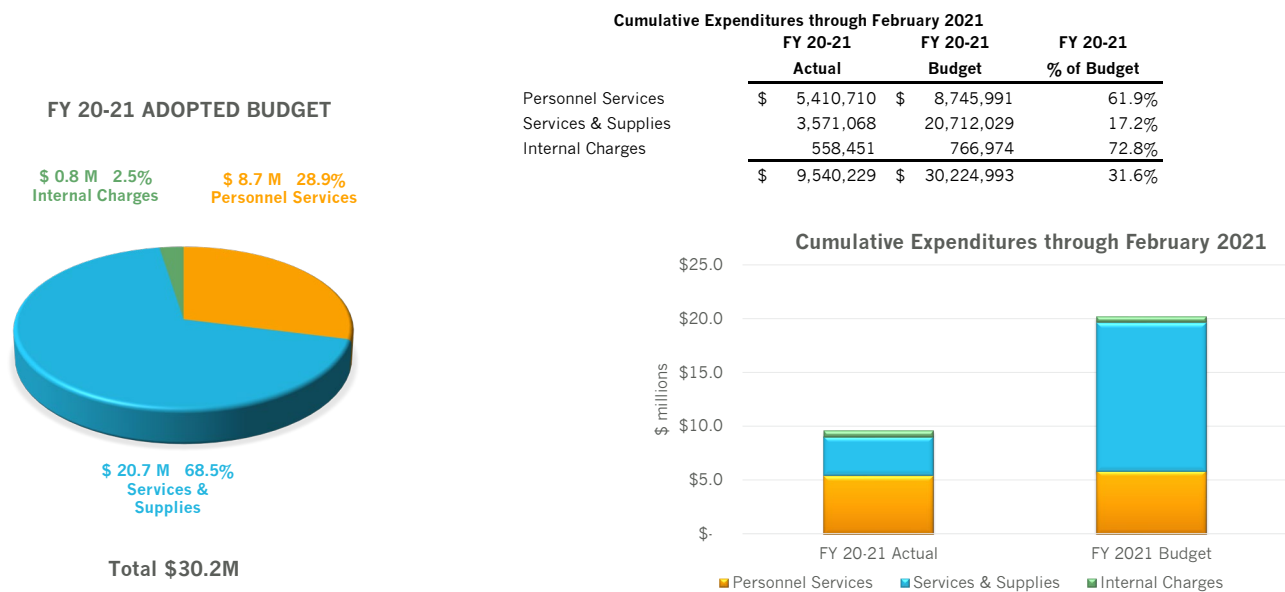
Through February 2021, the Community Services Department spent \$9.5M or 31.6% of the annual budget, which is below the year-to-date trend. Grant expenditures are typically spent unevenly throughout the year.

FY 20-21 Total Budget \$ 30,224,993			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 1,139,963	\$ 2,518,749	3.8%
Aug	885,039	2,518,749	6.7%
Sep	900,030	2,518,749	9.7%
Oct	1,461,179	2,518,749	14.5%
Nov	993,236	2,518,749	17.8%
Dec	1,008,869	2,518,749	21.1%
Jan	1,825,168	2,518,749	27.2%
Feb	1,326,745	2,518,749	31.6%
Mar			
Apr			
May			
Jun			
Total	\$ 9,540,229	\$ 20,149,996	31.6%

YTD Budget Variance		
Favorable	\$ 10,609,766	35.1%



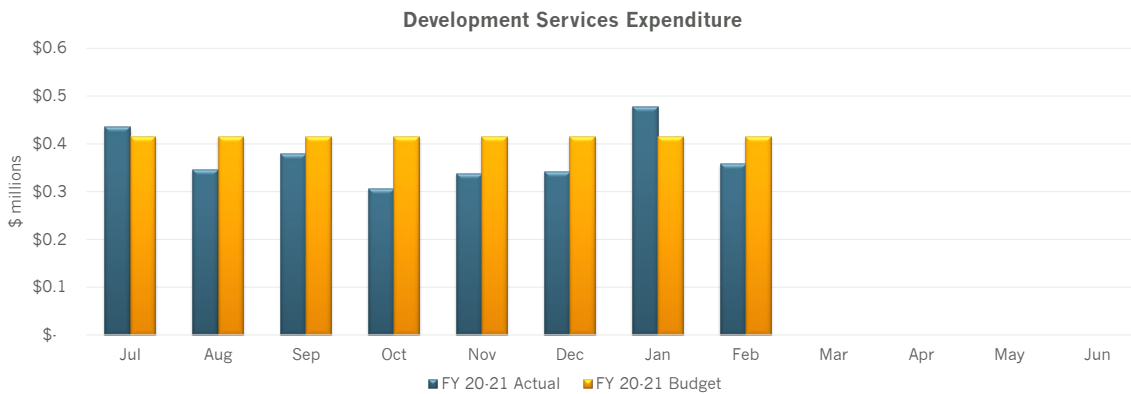
Community Services Expenditure by Category



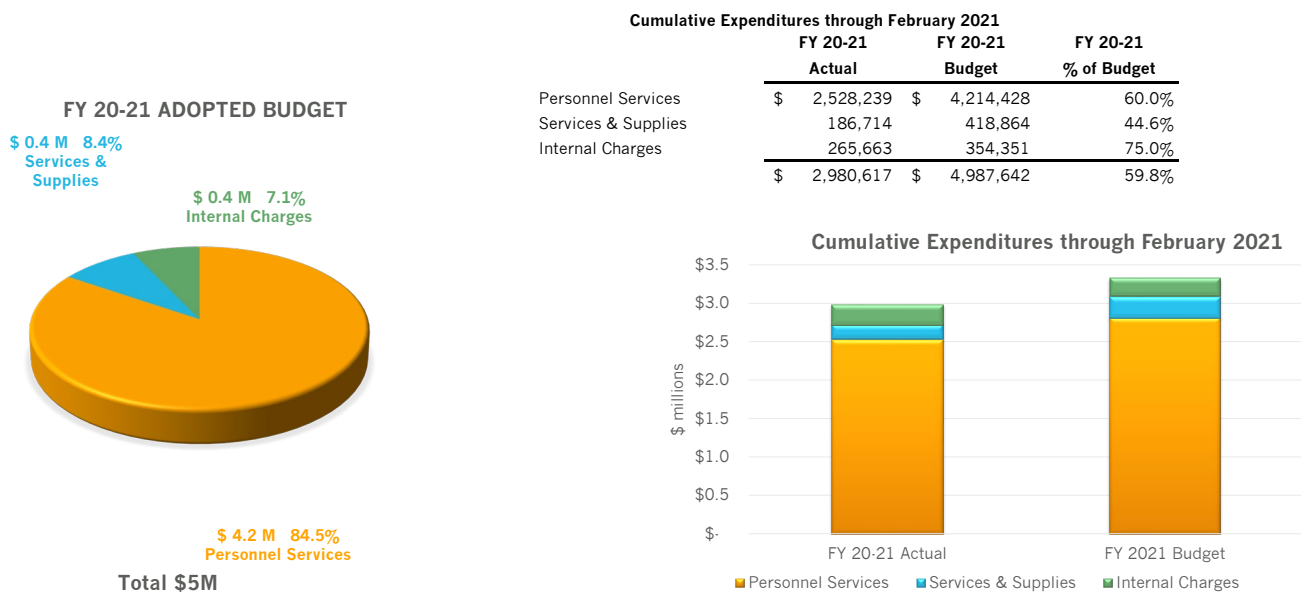
Through February 2021, the Development Services Department spent \$3M or 59.8% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 4,987,642			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 435,063	\$ 415,637	8.7%
Aug	346,438	415,637	15.7%
Sep	378,354	415,637	23.3%
Oct	306,158	415,637	29.4%
Nov	337,766	415,637	36.2%
Dec	341,586	415,637	43.0%
Jan	477,850	415,637	52.6%
Feb	357,401	415,637	59.8%
Mar			
Apr			
May			
Jun			
Total	\$ 2,980,617	\$ 3,325,095	59.8%

	YTD Budget Variance		
Favorable	\$	344,478	6.9%



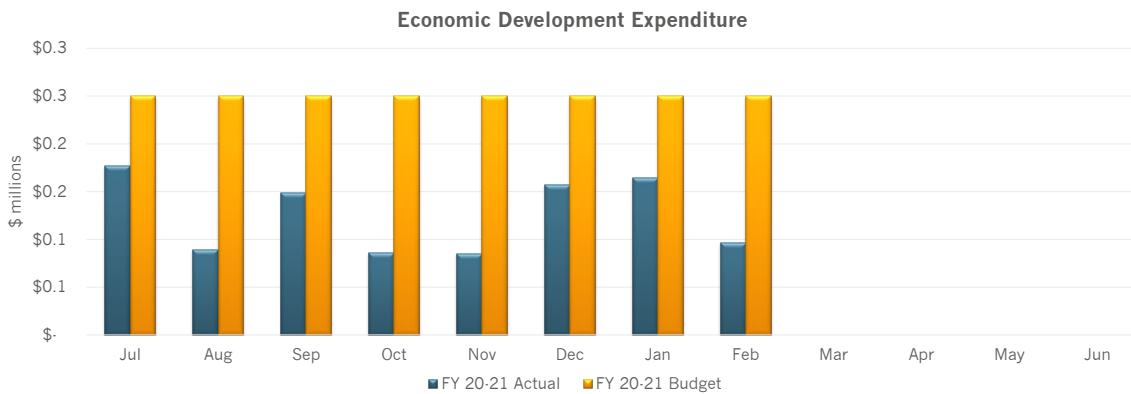
Development Services Expenditure by Category



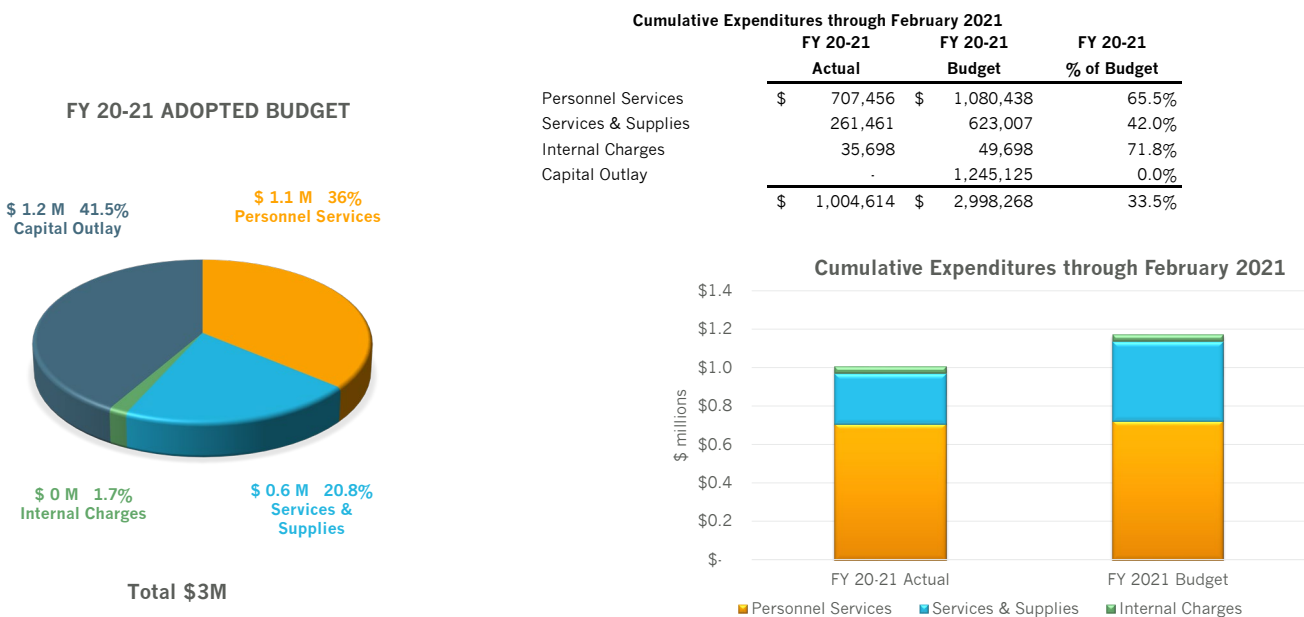
Through February 2021, the Economic Development Department spent \$1M or 33.5% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 2,998,268			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 176,634	\$ 249,856	5.9%
Aug	89,269	249,856	8.9%
Sep	149,049	249,856	13.8%
Oct	86,296	249,856	16.7%
Nov	84,819	249,856	19.5%
Dec	157,145	249,856	24.8%
Jan	164,520	249,856	30.3%
Feb	96,882	249,856	33.5%
Mar			
Apr			
May			
Jun			
Total	\$ 1,004,614	\$ 1,998,845	33.5%

YTD Budget Variance	
Favorable	\$ 994,231 33.2%



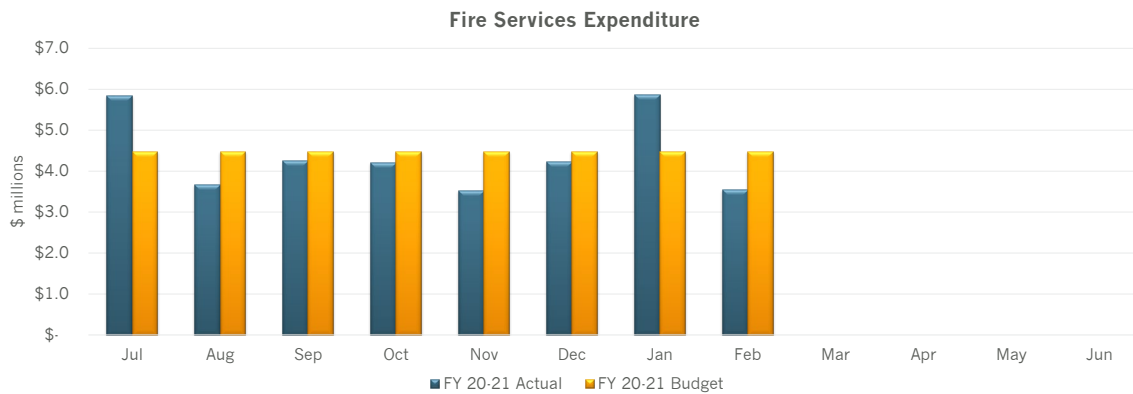
Economic Development Expenditure by Category



Through February 2021, the Fire Services Department spent \$35.1M or 65.3% of the annual budget, which is close to the year-to-date trend.

FY 20-21 Total Budget \$ 53,777,152			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 5,837,594	\$ 4,481,429	10.9%
Aug	3,663,696	4,481,429	17.7%
Sep	4,250,605	4,481,429	25.6%
Oct	4,204,989	4,481,429	33.4%
Nov	3,523,138	4,481,429	39.9%
Dec	4,218,084	4,481,429	47.8%
Jan	5,876,816	4,481,429	58.7%
Feb	3,540,124	4,481,429	65.3%
Mar			
Apr			
May			
Jun			
Total	\$ 35,115,047	\$ 53,777,152	65.3%

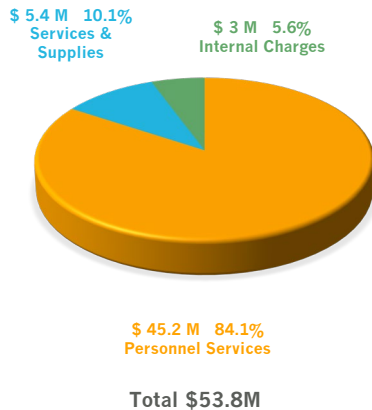
YTD Budget Variance
Favorable \$ 736,388 1.4%



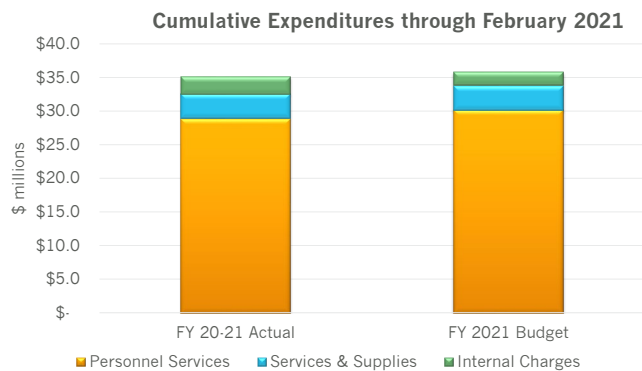
Fire Services Expenditure by Category

Cumulative Expenditures through February 2021

FY 20-21 ADOPTED BUDGET



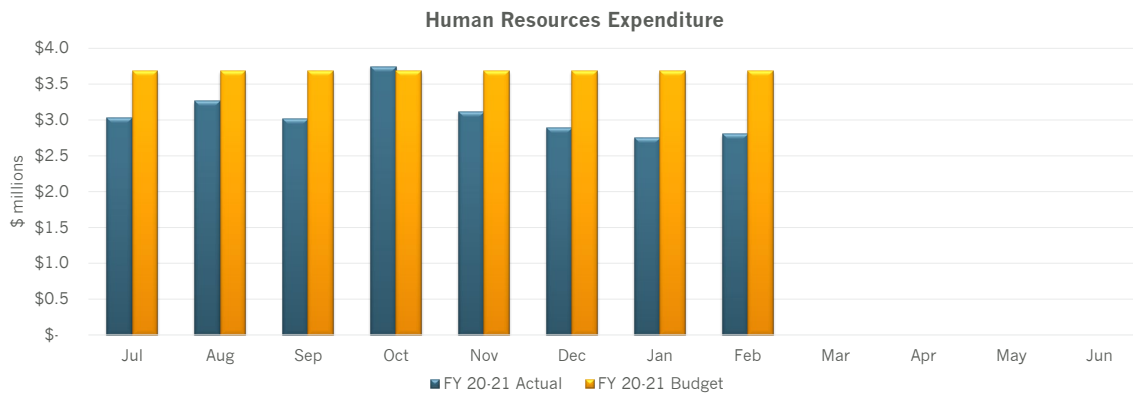
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 28,883,050	\$ 45,234,388	63.9%
Services & Supplies	3,660,053	5,444,100	67.2%
Internal Charges	2,571,944	3,025,608	85.0%
	\$ 35,115,047	\$ 53,777,152	65.3%



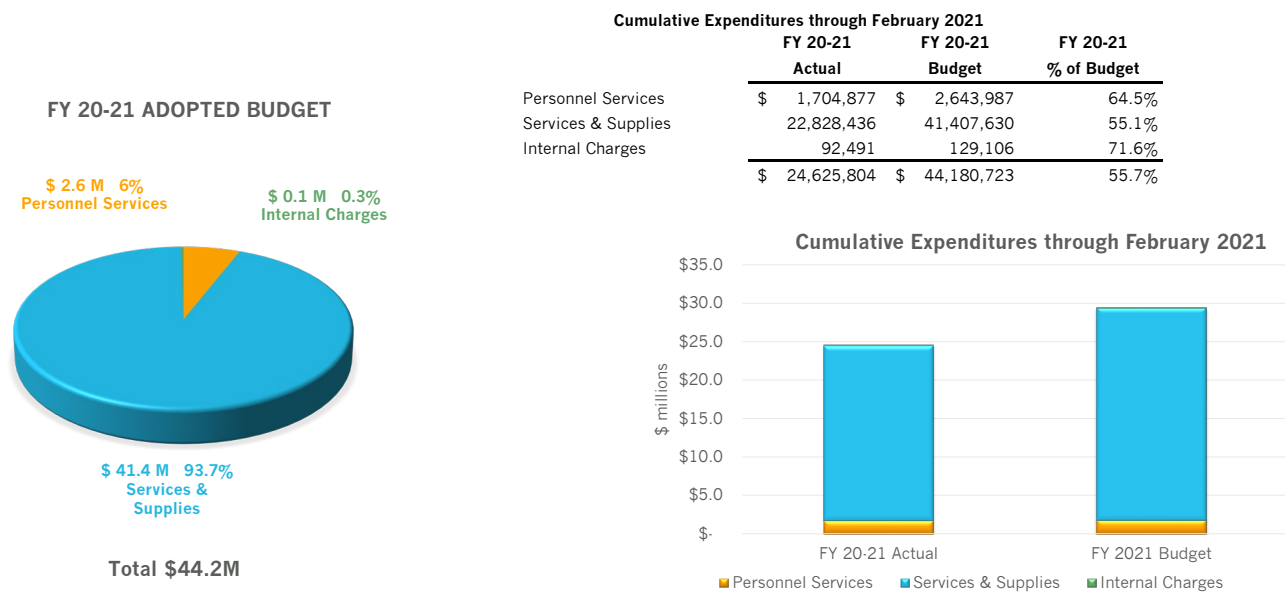
Through February 2021, the Human Resources Department spent \$24.6M or 55.7% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 44,180,723			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 3,029,976	\$ 3,681,727	6.9%
Aug	3,261,397	3,681,727	14.2%
Sep	3,022,425	3,681,727	21.1%
Oct	3,747,724	3,681,727	29.6%
Nov	3,112,693	3,681,727	36.6%
Dec	2,896,804	3,681,727	43.2%
Jan	2,752,393	3,681,727	49.4%
Feb	2,802,392	3,681,727	55.7%
Mar			
Apr			
May			
Jun			
Total	\$ 24,625,804	\$ 29,453,815	55.7%

	YTD Budget Variance		
Favorable	\$ 4,828,012	10.9%	



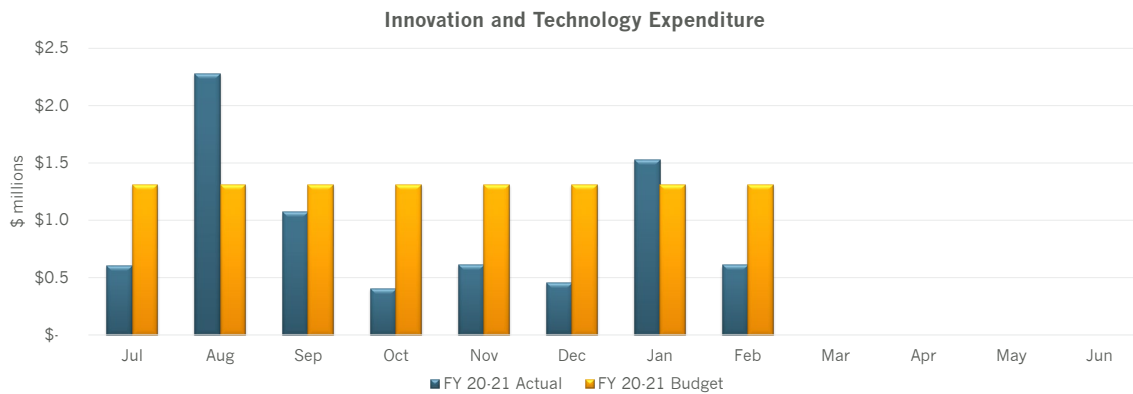
Human Resources Expenditure by Category



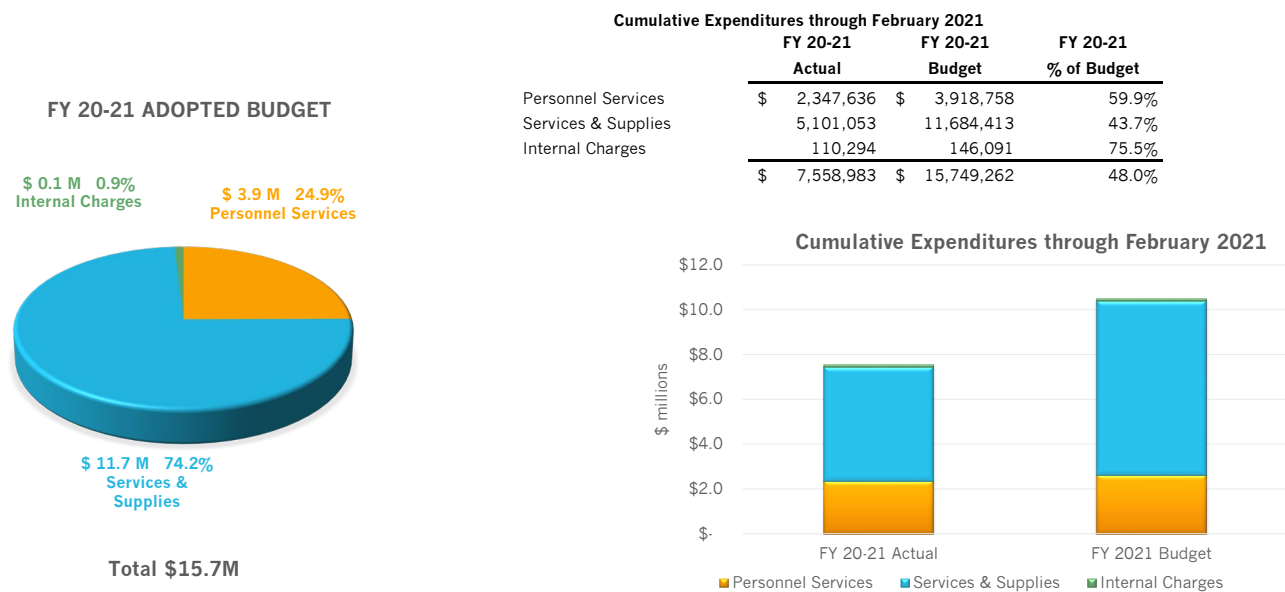
Through February 2021, the Innovation and Technology Department spent \$7.6M or 48% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 15,749,262			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 604,051	\$ 1,312,439	3.8%
Aug	2,277,423	1,312,439	18.3%
Sep	1,070,272	1,312,439	25.1%
Oct	404,467	1,312,439	27.7%
Nov	613,543	1,312,439	31.6%
Dec	451,594	1,312,439	34.4%
Jan	1,529,156	1,312,439	44.1%
Feb	608,476	1,312,439	48.0%
Mar			
Apr			
May			
Jun			
Total	\$ 7,558,983	\$ 10,499,508	48.0%

		YTD Budget Variance	
Favorable	\$	2,940,525	18.7%



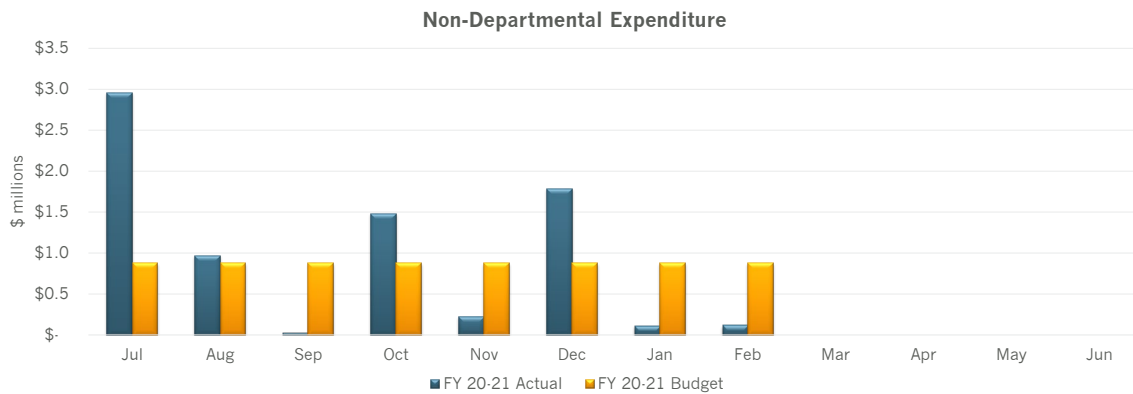
Innovation and Technology Expenditure by Category



Through February 2021, Non-Departmental spent \$7.7M or 73% of the annual budget, which is above the year-to-date trend. Payments for the annual Transaction Privilege Tax (TPT) administration fees and membership fees to the Arizona League of Cities and Towns have been paid in advance for the entire year. The annual arena management fee has been paid in full, in three separate payments on July 1, October 1, and January 1 as required by the agreement.

FY 20-21 Total Budget \$ 10,517,040			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 2,958,652	\$ 876,420	28.1%
Aug	966,499	876,420	37.3%
Sep	31,331	876,420	37.6%
Oct	1,476,360	876,420	51.7%
Nov	225,433	876,420	53.8%
Dec	1,786,424	876,420	70.8%
Jan	111,399	876,420	71.8%
Feb	117,415	876,420	73.0%
Mar			
Apr			
May			
Jun			
Total	\$ 7,673,512	\$ 7,011,360	73.0%

YTD Budget Variance
Unfavorable \$ (662,152) -6.3%

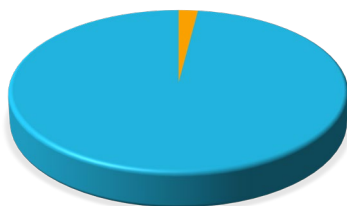


Non-Departmental Expenditure by Category

Cumulative Expenditures through February 2021			
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 163,417	\$ 215,000	76.0%
Services & Supplies	7,510,095	10,302,040	72.9%
	\$ 7,673,512	\$ 10,517,040	73.0%

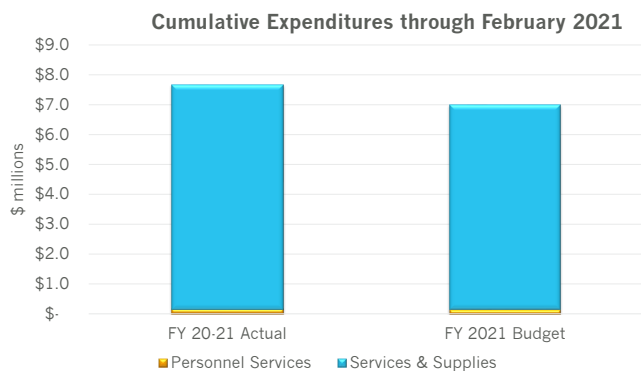
FY 20-21 ADOPTED BUDGET

\$ 0.2 M 2%
Personnel Services



\$ 10.3 M 98%
Services & Supplies

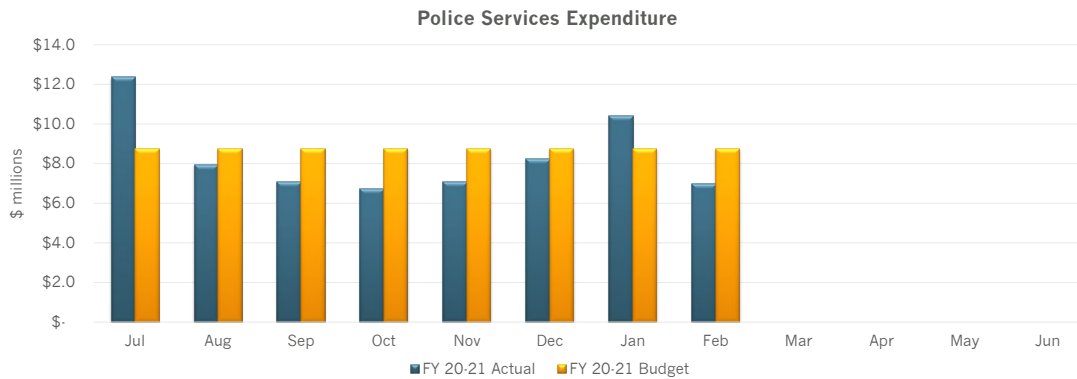
Total \$10.5M



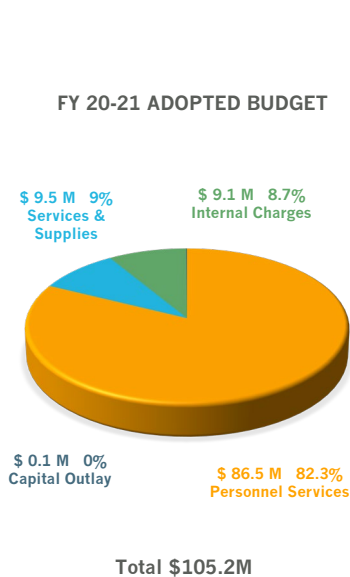
Through February 2021, the Police Services Department spent \$66.8M or 63.5% of the annual budget, which is below to the year-to-date trend.

FY 20-21 Total Budget \$ 105,160,226			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 12,371,122	\$ 8,763,352	11.8%
Aug	7,938,249	8,763,352	19.3%
Sep	7,086,251	8,763,352	26.1%
Oct	6,717,443	8,763,352	32.4%
Nov	7,084,339	8,763,352	39.2%
Dec	8,232,370	8,763,352	47.0%
Jan	10,404,955	8,763,352	56.9%
Feb	6,991,843	8,763,352	63.5%
Mar			
Apr			
May			
Jun			
Total	\$ 66,826,571	\$ 70,106,817	63.5%

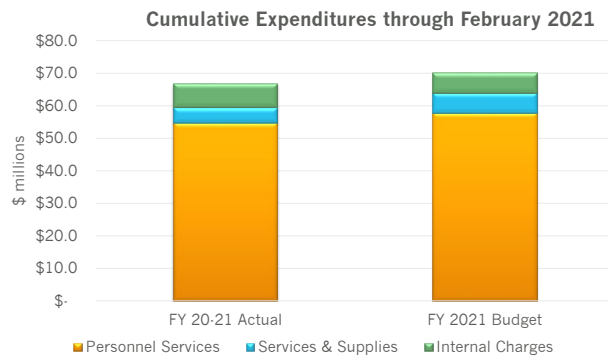
YTD Budget Variance
Favorable \$ 3,280,246 3.1%



Police Services Expenditure by Category



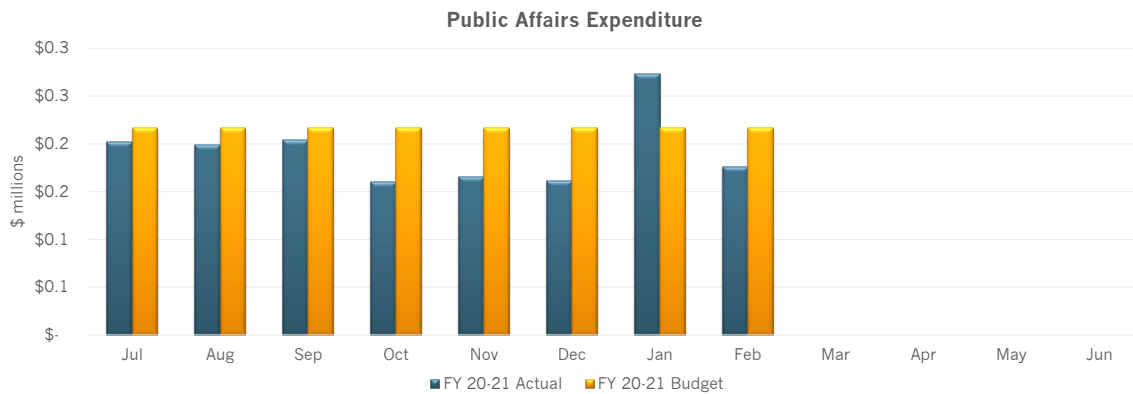
Cumulative Expenditures through February 2021			
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 54,751,103	\$ 86,506,595	63.3%
Services & Supplies	4,647,268	9,458,700	49.1%
Internal Charges	7,334,575	9,101,305	80.6%
Capital Outlay	93,626	93,626	100.0%
	\$ 66,826,571	\$ 105,160,226	63.5%



Through February 2021, the Public Affairs Department spent \$1.5M or 59.2% of the annual budget, which is below the year-to-date trend.

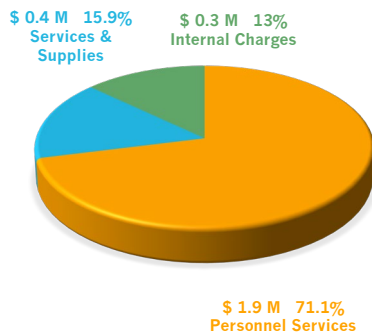
FY 20-21 Total Budget \$ 2,604,196			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 202,621	\$ 217,016	7.8%
Aug	198,567	217,016	15.4%
Sep	204,058	217,016	23.2%
Oct	160,420	217,016	29.4%
Nov	165,616	217,016	35.8%
Dec	161,537	217,016	42.0%
Jan	273,659	217,016	52.5%
Feb	175,831	217,016	59.2%
Mar			
Apr			
May			
Jun			
Total	\$ 1,542,309	\$ 1,736,131	59.2%

YTD Budget Variance
Favorable \$ 193,822 7.4%



Public Affairs Expenditure by Category

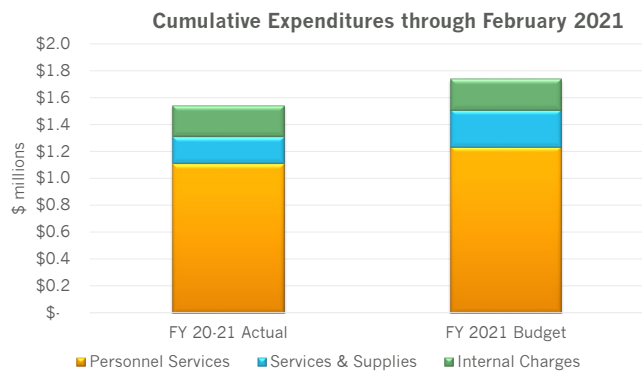
FY 20-21 ADOPTED BUDGET



Total \$2.6M

Cumulative Expenditures through February 2021

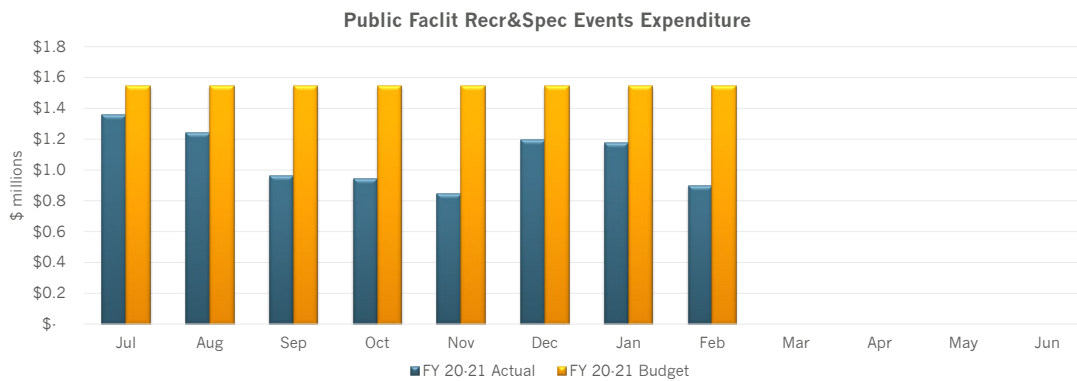
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 1,109,062	\$ 1,851,302	59.9%
Services & Supplies	202,470	414,775	48.8%
Internal Charges	230,777	338,119	68.3%
	\$ 1,542,309	\$ 2,604,196	59.2%



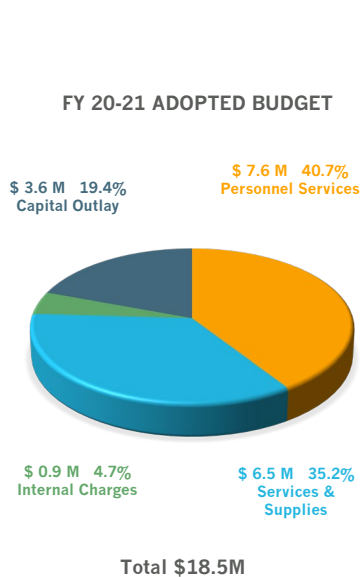
Through February 2021, the Public Facilities, Recreation and Special Events Department spent \$8.6M or 46.5% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 18,543,087			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 1,358,535	\$ 1,545,257	7.3%
Aug	1,244,594	1,545,257	14.0%
Sep	959,858	1,545,257	19.2%
Oct	946,099	1,545,257	24.3%
Nov	847,754	1,545,257	28.9%
Dec	1,192,745	1,545,257	35.3%
Jan	1,175,299	1,545,257	41.7%
Feb	897,791	1,545,257	46.5%
Mar			
Apr			
May			
Jun			
Total	\$ 8,622,675	\$ 12,362,058	46.5%

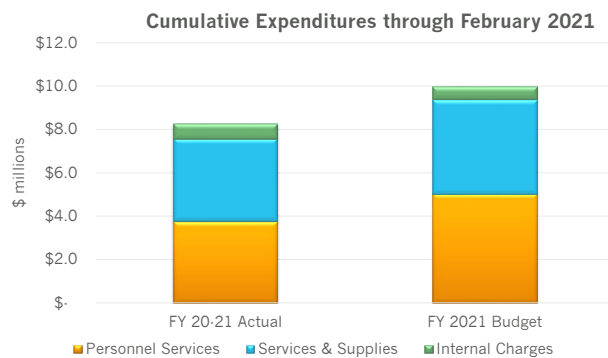
	YTD Budget Variance		
Favorable	\$	3,739,382	20.2%



Public Facilit Recr&Spec Events Expenditure by Category



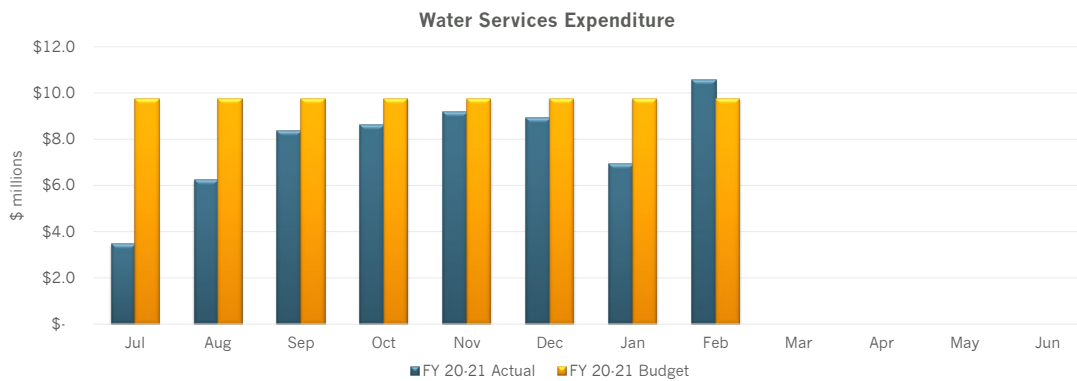
Cumulative Expenditures through February 2021			
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 3,754,329	\$ 7,550,160	49.7%
Services & Supplies	3,805,337	6,528,329	58.3%
Internal Charges	719,680	871,685	82.6%
Capital Outlay	343,330	3,592,913	9.6%
Total	\$ 8,622,675	\$ 18,543,087	46.5%



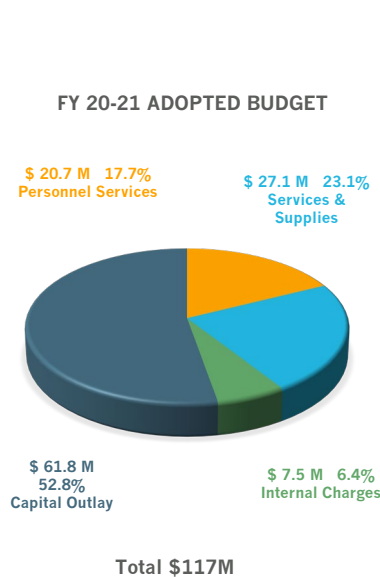
Through February 2021, the Water Services Department spent \$62.3M or 53.3% of the annual budget, which is below the year-to-date trend. This is due to capital expenditures which are typically spent unevenly throughout the year.

FY 20-21 Total Budget \$ 117,012,437			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 3,470,871	\$ 9,751,036	3.0%
Aug	6,254,654	9,751,036	8.3%
Sep	8,370,421	9,751,036	15.5%
Oct	8,630,144	9,751,036	22.8%
Nov	9,171,645	9,751,036	30.7%
Dec	8,930,895	9,751,036	38.3%
Jan	6,920,502	9,751,036	44.2%
Feb	10,563,403	9,751,036	53.3%
Mar			
Apr			
May			
Jun			
Total	\$ 62,312,534	\$ 117,012,437	53.3%

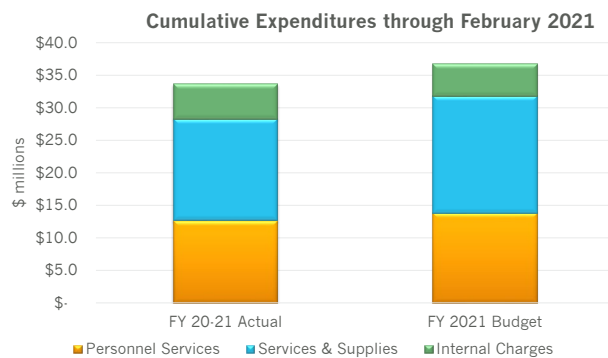
	YTD Budget Variance		
Favorable	\$ 15,695,757	13.4%	



Water Services Expenditure by Category



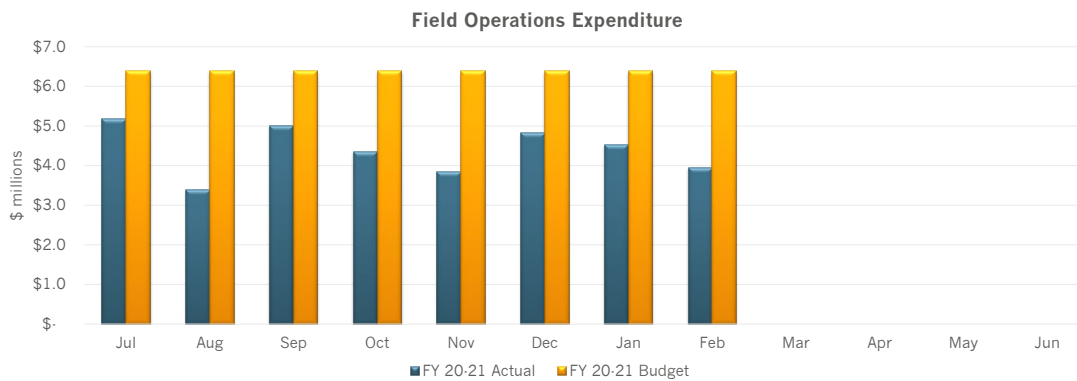
Cumulative Expenditures through February 2021			
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 12,663,545	\$ 20,670,165	61.3%
Services & Supplies	15,619,959	27,065,248	57.7%
Internal Charges	5,343,174	7,493,009	71.3%
Capital Outlay	28,685,856	61,784,014	46.4%
Total	\$ 62,312,534	\$ 117,012,437	53.3%



Through February 2021, the Field Operations Department spent \$35M or 45.7% of the annual budget, which is below the year-to-date trend. This is due to capital expenditures which are typically spent unevenly throughout the year.

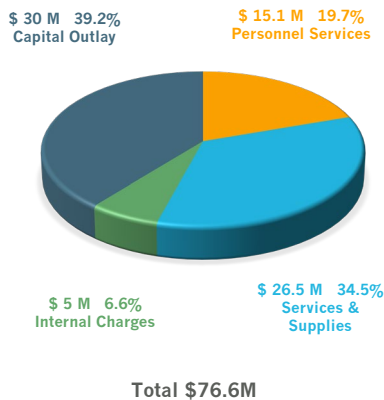
FY 20-21 Total Budget \$ 76,608,556			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 5,168,381	\$ 6,384,046	6.7%
Aug	3,387,925	6,384,046	11.2%
Sep	5,003,312	6,384,046	17.7%
Oct	4,357,400	6,384,046	23.4%
Nov	3,834,255	6,384,046	28.4%
Dec	4,818,670	6,384,046	34.7%
Jan	4,519,268	6,384,046	40.6%
Feb	3,946,855	6,384,046	45.7%
Mar			
Apr			
May			
Jun			
Total	\$ 35,036,065	\$ 76,608,556	45.7%

YTD Budget Variance
Favorable \$ 16,036,305 20.9%



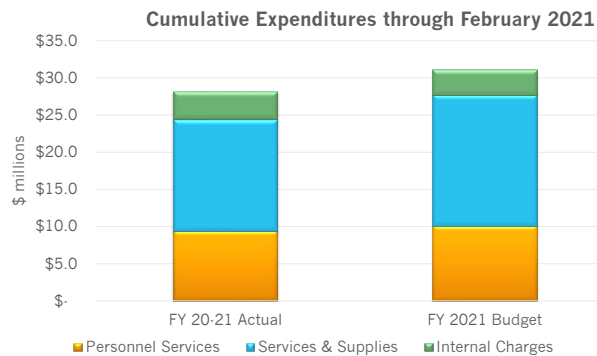
Field Operations Expenditure by Category

FY 20-21 ADOPTED BUDGET



Cumulative Expenditures through February 2021

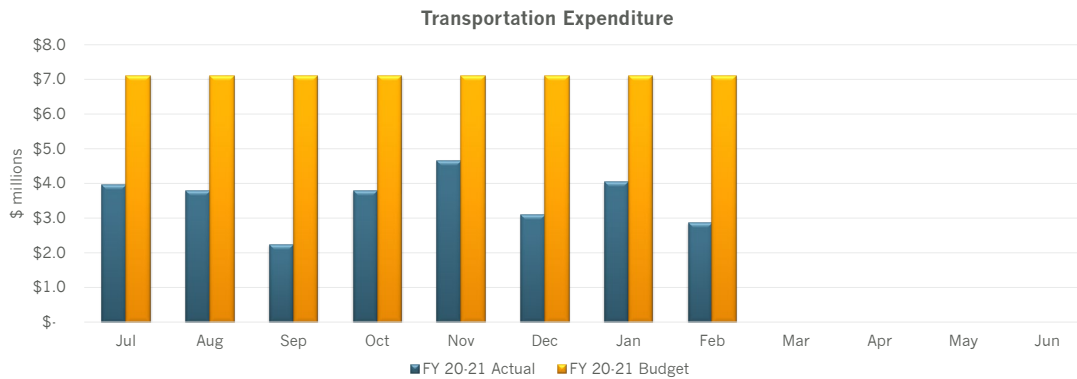
	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 9,425,951	\$ 15,088,731	62.5%
Services & Supplies	14,973,525	26,456,758	56.6%
Internal Charges	3,725,178	5,035,837	74.0%
Capital Outlay	6,911,411	30,027,229	23.0%
Total	\$ 35,036,065	\$ 76,608,556	45.7%



Through February 2021, the Transportation Department spent \$28.4M or 33.3% of the annual budget, which is below the year-to-date trend. This is due to capital expenditures which are typically spent unevenly throughout the year.

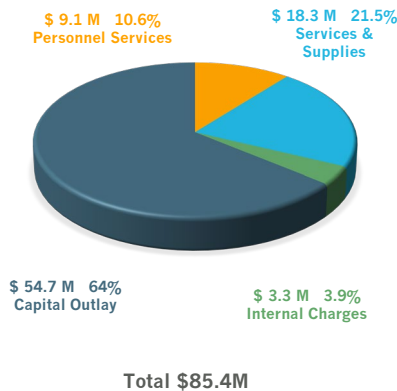
FY 20-21 Total Budget \$ 85,435,625			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 3,951,664	\$ 7,119,635	4.6%
Aug	3,789,454	7,119,635	9.1%
Sep	2,242,104	7,119,635	11.7%
Oct	3,791,153	7,119,635	16.1%
Nov	4,652,980	7,119,635	21.6%
Dec	3,099,330	7,119,635	25.2%
Jan	4,042,332	7,119,635	29.9%
Feb	2,867,516	7,119,635	33.3%
Mar			
Apr			
May			
Jun			
Total	\$ 28,436,532	\$ 85,435,625	33.3%

YTD Budget Variance
Favorable \$ 28,520,551 33.4%



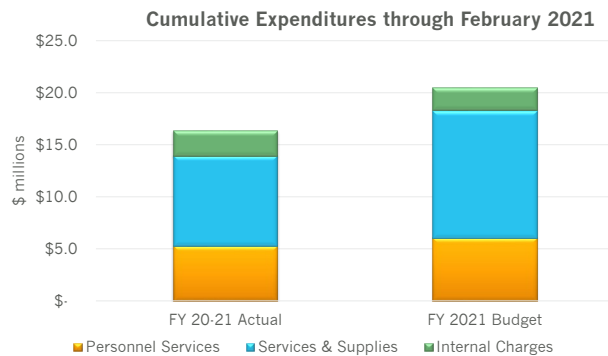
Transportation Expenditure by Category

FY 20-21 ADOPTED BUDGET



Cumulative Expenditures through February 2021

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 5,270,083	\$ 9,082,783	58.0%
Services & Supplies	8,675,609	18,344,422	47.3%
Internal Charges	2,410,188	3,294,171	73.2%
Capital Outlay	12,080,651	54,714,249	22.1%
Total	\$ 28,436,532	\$ 85,435,625	33.3%



Through February 2021, the Engineering Department spent \$2.6M or 63.9% of the annual budget, which is below to the year-to-date trend.

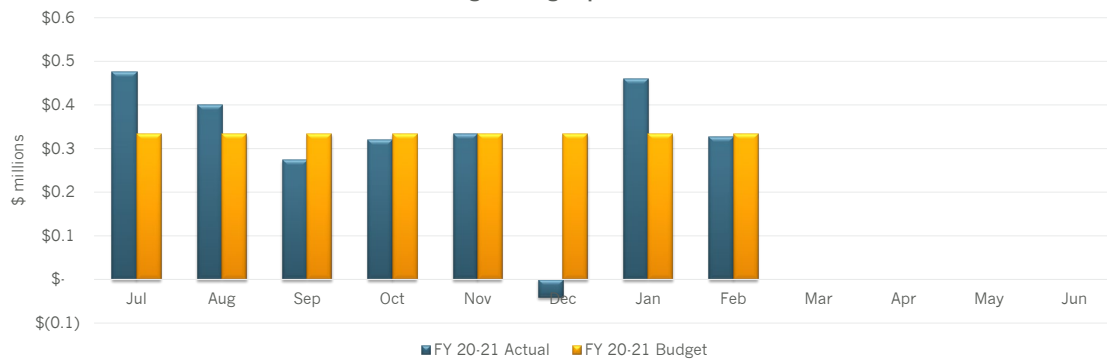
FY 20-21 Total Budget \$ 3,997,403			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 476,627	\$ 333,117	11.9%
Aug	400,767	333,117	21.9%
Sep	273,464	333,117	28.8%
Oct	321,057	333,117	36.8%
Nov	334,659	333,117	45.2%
Dec	(41,469)	333,117	44.2%
Jan	460,542	333,117	55.7%
Feb	327,473	333,117	63.9%
Mar			
Apr			
May			
Jun			
Total	\$ 2,553,121	\$ 2,664,936	63.9%

YTD Budget Variance

Favorable

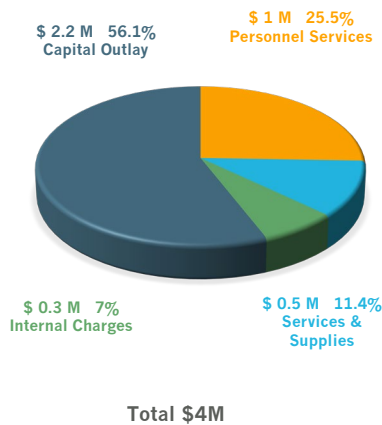
\$ 111,815 2.8%

Engineering Expenditure



Engineering Expenditure by Category

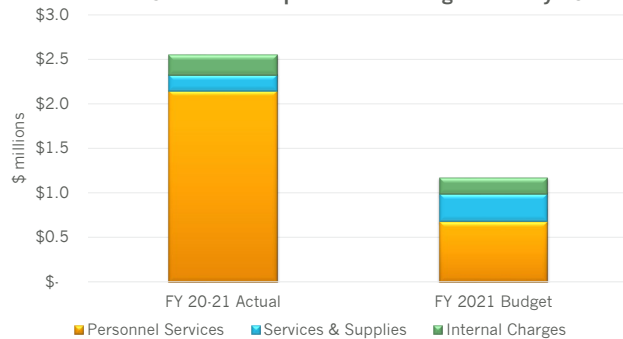
FY 20-21 ADOPTED BUDGET



Cumulative Expenditures through February 2021

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 2,143,938	\$ 1,020,819	210.0%
Services & Supplies	183,780	456,702	40.2%
Internal Charges	225,403	281,006	80.2%
Capital Outlay	-	2,238,877	0.0%
Total	\$ 2,553,121	\$ 3,997,403	63.9%

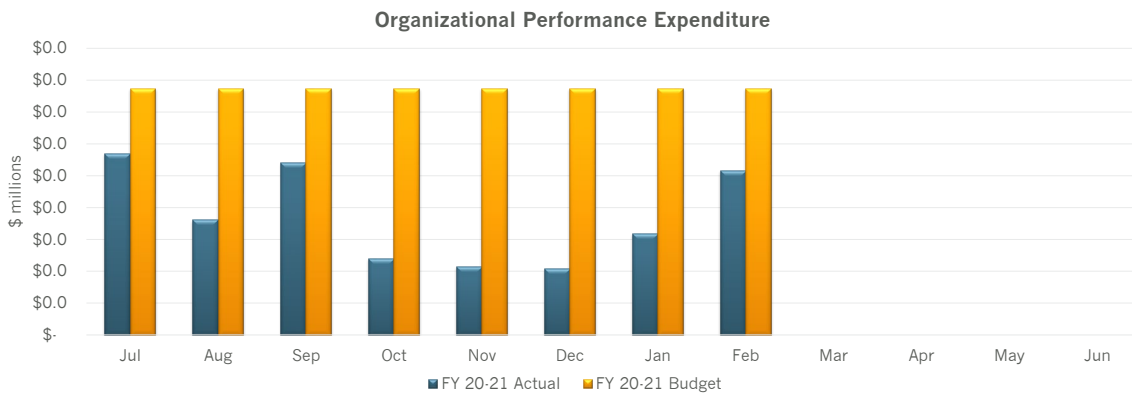
Cumulative Expenditures through February 2021



Through February 2021, the Organizational Department spent \$148k or 31.9% of the annual budget, which is below the year-to-date trend.

FY 20-21 Total Budget \$ 464,729			
	FY 20-21 Actual Expenditure	FY 20-21 YTD Budget	FY 20-21 YTD % of Budget
Jul	\$ 28,428	\$ 38,727	6.1%
Aug	18,017	38,727	10.0%
Sep	27,015	38,727	15.8%
Oct	11,949	38,727	18.4%
Nov	10,750	38,727	20.7%
Dec	10,441	38,727	22.9%
Jan	15,860	38,727	26.4%
Feb	25,817	38,727	31.9%
Mar			
Apr			
May			
Jun			
Total	\$ 148,277	\$ 309,819	31.9%

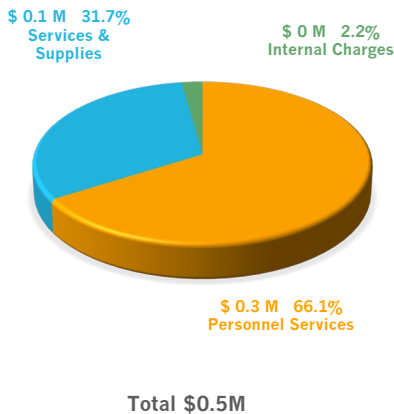
	YTD Budget Variance
Favorable	\$ 161,543 34.8%



Organizational Performance Expenditure by Category

Cumulative Expenditures through February 2021

FY 20-21 ADOPTED BUDGET



Personnel Services
Services & Supplies
Internal Charges

	FY 20-21 Actual	FY 20-21 Budget	FY 20-21 % of Budget
Personnel Services	\$ 121,039	\$ 307,010	39.4%
Services & Supplies	20,040	147,500	13.6%
Internal Charges	7,198	10,219	70.4%
Total	\$ 148,277	\$ 464,729	31.9%

Cumulative Expenditures through February 2021

