



FY 2020 Annual Report*

City of Glendale, Arizona

March 4, 2021

*Includes FY 2020 close out information through June 30, 2020

ACKNOWLEDGMENTS

MAYOR AND CITY COUNCIL

Jerry P. Weiers, Mayor
Ray Malnar, Vice Mayor
Jamie Aldama
Joyce Clark
Ian Hugh
Lauren Tolmachoff
Bart Turner

CITIZENS TRANSPORTATION OVERSIGHT COMMISSION BOARD MEMBERS

John Fernandes – Chairperson
Marie Nesfield – Vice Chairperson
Patrick Lowry
Paul Marsh
John Pickett
Barbara Rose
Kelley Sandstedt
Chris Sund

GO PROGRAM MANAGEMENT AND FINANCIAL PERSPECTIVE

INTRODUCTION

Financial management is an important aspect of the GO Program. This process helps to ensure that GO Program revenues and expenditures are in balance and keeps the public notified of changes to the program. In this regard, commitments were made to voters to ensure the financial integrity of the GO Program by establishing a Citizens Transportation Oversight Commission (CTOC), requiring an annual report, maintaining a balanced program, and completing an audit every three years. The GO Program of Projects encompassing 10 years was presented to and accepted by the CTOC on April 4, 2019. A supplementary recommendation was made on May 2, 2019 regarding the selection of a funding scenario for \$17.8 Million in un-allocated funds. This report addresses the fiscal year 2020 financial condition and provides project status updates. This is the eighteenth annual GO report.

FY 2020 FINANCIAL CLOSE

During fiscal year 2020 of operation, the GO Program Fund began on July 1, 2019 with a balance of \$47,159,531 (see Table 1). Also, during fiscal year 2020, the Fund received \$34,019,579 in revenues and incurred \$21,153,102 in expenses; this amount of expenditure is a decrease of \$8,779,331 from fiscal year 2019. The ending balance on June 30, 2020, was \$60,026,008.

Balance Forward (July 1, 2019)	\$47,159,531
Revenue	\$34,019,579
Expense	(\$21,153,102)
Balance Ending (June 30, 2020)	\$60,026,008
Note: Based on unaudited accounts to June 30, 2020	
Source: City of Glendale, December 8, 2020	

Sales tax collected during fiscal year 2020 was the largest contributor to the GO Program fund, with revenue of \$30,989,355 or 91.09%, of total revenue (see Table 2, below). The second largest inflow came from the grant category at \$1,172,409 or 3.45%. The third largest funding source came from interest at \$1,064,051 or 3.13%. The remaining funding sources include development agreement in lieu of fees (\$593,620 or 1.74%), miscellaneous revenues (\$105,547 or 0.31%), farebox revenues (\$92,152 or 0.27%) and disposal of assets (\$2,445 or 0.01%).

FY 2020 Annual Report

Source	Amount	Percentage
Sales Tax	\$30,989,355	91.09%
Interest	\$1,064,051	3.13%
Grant	\$1,172,409	3.45%
Disposal of Asset	\$2,445	0.01%
Fare box	\$92,152	0.27%
Development Agreement In Lieu of Fees	\$593,620	1.74%
Miscellaneous	\$105,547	0.31%
Total	\$34,019,579	100.00%
Note: Based on unaudited accounts to June 30, 2020		
Source: City of Glendale, December 8, 2020		

Budget out (annual debt service and cash for capital projects) was the largest expense category, accounting for \$8,566,441 or 40.50% of total expense (see Table 3). The second largest category was professional and contractual cost with \$6,167,679 or 29.16% of the total, wages, benefits, & staff administrative was third with \$5,354,231 or 25.31% of the total. Equipment, supplies & maintenance was fourth with \$921,679 or 4.36%. The remaining expenses are as follows: Insurance at \$138,423 or 0.65%, advertising at \$4,500 or 0.02%, and miscellaneous at \$150 or 0.001%.

Source	Amount	Percentage
Professional & Contractual	\$6,167,679	29.16%
Wages, Benefits, & Staff Administrative Cost	\$5,354,231	25.31%
Advertising	\$4,500	0.001%
Equipment, Supplies, & Maintenance	\$921,679	4.36%
Insurance	\$138,423	0.65%
Budget out	\$8,566,441	40.50%
Total	\$21,153,102	100.00%
Note: Based on unaudited accounts to June 30, 2020		
Source: City of Glendale, December 8, 2020		

The City of Glendale issued the first bonds (revenue obligation) backed by transportation sales tax revenues on November 06, 2007. All bond funds were expended (\$110,004,915.05) on transportation capital projects by the end of fiscal year 2013.

FY 2020 Annual Report

Source	Amount
Bond Issue	\$109,110,000.00
Bond Premium	\$1,953,498.95
Issuance Cost	(\$1,058,583.90)
Bond Funds Expended	(\$110,004,915.05)
Bond Funds Remaining	\$0.00

Note: Based on unaudited accounts to June 30, 2020
Source: City of Glendale, December 8, 2020

During FY 2015 and FY 2018, Glendale went through a refunding process in an effort to generate savings through a reduction of annual debt payments. At the end of FY 2020, \$66.71 million of the \$109.11 million in principal and interest remains to be paid through FY 2032.

Source	Bond Series 2007	Bond Series 2015	Bond Series 2017	Total
Original Bond Issue	\$109,110,000	\$55,635,000	\$11,370,000	\$184,075,000
Principal Payments Made Through 7-1-2020	(\$31,275,000)	(\$295,000)	(\$4,140,000)	(\$43,670,000)
Bond Refunding, 2-25-2015	(\$59,110,000)	-	-	(\$59,110,000)
Bond Refunding, 6-22-2017	(\$18,725,000)	-	-	(\$18,725,000)
Balance as of 6-30-2020	-	\$55,340,000	\$7,230,000	\$62,570,000

Note: Based on unaudited accounts to June 30, 2020.
Source: City of Glendale, December 8, 2020

Status of GO Program

The status of all capital projects funded through the GO Program at the end of FY 2020 are listed below:

- **Northern Parkway** – Northern Parkway extends from Loop 303 to Grand Avenue. Loop 303 to ¼-mile west of Dysart Road is complete and operational. Design of the next phase extending from ¼-mile west of Dysart Road to 111th Avenue is complete. This phase was under construction in FY 2020. Funds are programmed to complete the facility from Loop 303 to Loop 101/87th Avenue by FY 2026, including intersections at 83rd, 75th and Grand Avenue. The Northern Parkway project scoping studies are underway to review the remaining transportation corridor needs.
- **Ballpark Boulevard** – The project connects three lanes of roadway between 99th Avenue/Maryland Avenue and Ballpark Boulevard Terminus, including one lane in each direction with center turn lane. Design was underway in FY 2019. Construction started in FY 2019 and phase I was complete in FY 2020. There is a future phase II project that includes land acquisition, design and construction of the underground Roosevelt irrigation ditch which is planned to start in FY21.
- **Capital Bridge Repair** – Ongoing program
 - Thunderbird Conservation Park Bridge Repair: Replacement of the stone façade was completed in FY 2020.
- **General Engineering Consultant** – Ongoing consultant support with scoping, design, and cost estimates towards potential external funding opportunities.
- **Bus Stop Access (MAG)** – Project under design in FY 2019 and was completed in FY 2020. Includes improvements to existing bus stops at various locations throughout the city for better accessibility, including ADA ramps, bus stop pads (for wheelchair). This project has been funded in part by a grant from the Maricopa Association of Governments.
- **Bus Stop Access (Federal Transit Administration)** – Project under design in FY 2019 and was completed in FY 2020. This project will include pouring pads for boarding and de-boarding at various bus stops, connecting detached sidewalks to pads, and extending sidewalks to and from a crosswalk to the stop, thus allowing mobility devices access to the pad. This project has been funded in part by a grant from the Federal Transit Administration.
- **New River Multi-Use Pathway** – New River bicycle and pedestrian pathway from Northern Avenue to Bethany Home Road construction was completed in FY 2016. The

FY 2020 Annual Report

finances on this project are not closed pending legal resolution between Arizona Department of Transportation and the contractor.

- **Airport RPZ acquisition** – Land acquisition for the Runway Protection Zone at the Glendale Municipal Airport was completed in FY 2016. The City has maintained possession of the property while payments were being made. The last payment on the property was made in FY 2019. Reimbursement of the property acquisition cost are anticipated through FY 2021.
- **Pavement Management Program** – Project provides for various street pavement treatments. Specific activities included in this project are: surface preparation, repairs and treatments, milling and asphalt overlays as needed.
- **Sidewalk and Curb Improvements**
 - Paradise Lane sidewalk from 55th Avenue to 59th Avenue project design was complete in FY 2018. Design of sidewalks were completed in FY 2019. Construction completed as of FY 2020.
 - Designing sidewalks along 67th Avenue from Glendale Avenue to Orangewood Avenue and Orangewood Avenue from 67th Avenue to Grand Avenue were completed in FY 2019. The project was under construction in FY 2020.
- **Phase I of Flashing Yellow Arrow** – Project at 12 intersection locations were under design in FY 2018. Construction of this project to be completed in FY 2020. This project is over 50% complete. Work was completed at the beginning of FY 2021 (July 2020), including installation of poles, mast arms and FYA for 4 of the 12 locations. They also taped the signal heads at all locations.
- **Phase II of Flashing Yellow Arrow** – Installation date pending. As of FY 2020, one location remains (Glendale @ Landfill Entrance). Signals group received approved plan set in August 2020 from Traffic Engineering and will move forward as permitted in FY 2021.
- **Phase III of Flashing Yellow Arrow** – Federal funds for construction have been awarded for FY 2022. The design is at 90% but is on hold until City of Glendale gets closer to the construction funds being available.
- **Vehicle Replacement Program** – Ongoing project to replace vehicles across departments.
- **Emergency Vehicle Preemption** – Project design complete in FY 2019. This project was completed as of FY 2020.

FY 2020 Annual Report

- **Camelback Avenue Conduit and Fiber** – Project between 51st Avenue and 91st Avenue completed design in FY 2019 (October 2018). The project started construction in FY 2020 (January 2020).
- **Maryland Avenue Pedestrian and Bicycle Connector** – Construction was planned to start in FY 2020. However, this project has been cancelled due to ROW constraints, the presence of existing city utilities in the alignment, and an unsupportive property owner. These factors render any solutions prohibitively expensive and potentially controversial.

The status of programs funded through the GO Program at the end of FY 2020 are listed below:

- **Dial-A-Ride** for all residents and ADA Paratransit services for disabled individuals continue to be provided in Glendale. Regional ADA service now provides a transfer-less ride for disabled transit users taking a trip with either an origin or a destination outside Glendale.
- **Glendale Urban Shuttle (GUS)** continues to operate, offering three neighborhood circulator routes in downtown and north-central Glendale. All GUS service is offered at no-cost to the user.
- **A Taxi Voucher program**, providing an alternative transportation program provides a capped medical transport funding for Glendale residents.
- **Fixed Route Service** contract with City of Phoenix with operation of 12 local routes.
- The **Glendale Family Bike Ride** is an annual effort to promote bicycling as an alternate means of transportation. Additional GO Program information, Traffic safety and awareness efforts are a part of this annual event.
- **Ongoing Travel demand management** efforts required as specified in the City's approved Travel Reduction Program include:
 - "Travel Green" as an effort to reduce Single Occupancy Vehicle (SOV)
 - Bike to Work, walk to work, carpool, electric or hybrid vehicle, compressed work-week, tele-commute
 - Platinum Pass (bus & light rail bus card) 100% subsidy,
 - Offer Employee Incentives to those who participate as an Alternate Mode User (AMU) in the Travel Green Program

FY 2020 Annual Report

- Guaranteed ride home for employees who use an alternate mode of transportation to/from work (this is in the event of illness, family emergency, or other unforeseen circumstances)
- Preferred parking where available for registered carpoolers

Travel Reduction Program Survey,

- Clean and Green Annual Mailing.
- **Ongoing Traffic education** efforts to promote traffic safety and alternative travel options include:
 - Safe Routes to School,
 - Walk & Bike Your Child to School,
 - Be Safe Be Seen (Pedestrian Safety),
 - Driver Safety Messages,
 - Driver Awareness Program,
 - Glendale Family Bike Ride,
 - Regional Crossing Guard Training,
 - Touch-A-Truck,
 - GAIN,
 - City and Neighborhood Safety Events, and
 - Community Outreach and Social Media
- **Traffic Mitigation** efforts include studies and installation of recommended devices or improvements to address resident concerns related to neighborhood traffic.
- **Traffic Systems Management** currently operates 16 dynamic message signs, 41 lane control signs, 139 closed circuit television cameras, 15 count stations, and 104 miles of fiber optic cable and conduit. These infrastructure installations help with traffic management for events and day-to-day travel in Glendale.

FY 2020 Project Status Map: GO Program

