

# FY 2023 Annual Report\*



## City of Glendale, Arizona

**January 4, 2024**

\*Includes FY 2023 close-out information through June 30, 2023

## **ACKNOWLEDGMENTS**

### **MAYOR AND CITY COUNCIL**

Jerry P. Weiers, Mayor  
Joyce Clark, Vice Mayor  
Jamie Aldama  
Ian Hugh  
Ray Malnar  
Lauren Tolmachoff  
Bart Turner

### **CITIZENS TRANSPORTATION OVERSIGHT COMMISSION BOARD MEMBERS**

Bryon Joyce – Chairperson  
Paul Marsh – Vice Chairperson  
Norma Cuevas  
Marc Floyd  
James Ho  
Neil Lynch  
Tiana Roberts

---

# GO PROGRAM MANAGEMENT AND FINANCIAL PERSPECTIVE

## INTRODUCTION

Financial management is an important aspect of the Glendale Onboard Transportation (GO) Program. This process helps to ensure that GO Program revenues and expenditures are in balance and keeps the public notified of changes to the program. In this regard, commitments were made to voters to ensure the financial integrity of the GO Program by establishing a Citizens Transportation Oversight Commission (CTOC), requiring an annual report, maintaining a balanced program, and completing an audit every three years. The GO Program of Projects encompassing 10 years was presented to and recommended by the CTOC on August 3<sup>rd</sup>, 2023. This report addresses the fiscal year 2023 financial condition and provides project status updates. This is the 22<sup>nd</sup> annual GO Program Annual Report.

## FY 2023 FINANCIAL CLOSE

The GO Program Fund began on July 1, 2022, with a balance of \$89,851,933 (see Table 1). The Fund received \$60,786,954 in revenues and incurred \$40,814,929 in expenses; this amount of expenditure is an increase of \$10,493,640 from the fiscal year 2022. The ending balance on June 30, 2023, was \$109,823,957.

<b>Table 1: GO Program Account Summary, FY 2022-23</b>	
<b>Balance Forward (July 1, 2022)</b>	\$89,851,933
Revenue	\$60,786,954
Expense	(\$40,814,929)
<b>Balance Ending (June 30, 2023)</b>	\$109,823,957
Note: Based on unaudited accounts to June 30, 2023	
Source: City of Glendale, December 29, 2023	

Sales tax collected during the fiscal year 2023 was the largest contributor to the GO Program fund, with revenue of \$47,814,472, or 78.66% of total revenue (see Table 2). The next three largest inflows came from the budget in, \$5,803,394 or 9.55%, interest, \$4,081,112 or 6.71%, and development agreement in-lieu fees, \$1,446,557 or 2.38%. The remaining funding sources include grant (\$925,295 or 1.52%), software-based internet technology arrangements (\$411,924 or 0.68%), miscellaneous (\$194,236 or 0.32%), farebox (\$89,632 or 0.15%), advertising revenue (\$16,061 or 0.03%), and disposal of assets (\$4,270 or 0.01%).

**Table 2: GO Program Revenue Summary, FY 2022-23**

Source	Amount	Percentage
Sales Tax	\$47,814,472	78.66%
Budget In	\$5,803,394	9.55%
Interest	\$4,081,112	6.71%
Grant	\$925,295	1.52%
Advertising Revenue	\$16,061	0.03%
Disposal of Asset	\$4,270	0.01%
Farebox	\$89,632	0.15%
Software-based Internet Technology Arrangements	\$411,924	0.68%
Developer Agreement in Lieu of Fees	\$1,446,557	2.38%
Miscellaneous	\$194,236	0.32%
<b>Total</b>	<b>\$60,786,954</b>	<b>100.00%</b>

Note: Based on unaudited accounts to June 30, 2023  
Source: City of Glendale, December 29, 2023

Budget out (annual debt service and cash for capital projects) cost was the largest expense category, accounting for \$15,500,825 or 37.98% of all cash expenses (see Table 3). The second largest category was Pavement Management (surface preparation, repairs & overlays), \$9,490,688 or 23.25%, followed by professional and contractual costs, \$7,448,183 or 18.25%. The next two categories include wages, benefits, and staff administrative costs, \$5,817,072 or 14.25%, and equipment, supplies, and maintenance with \$1,480,234 or 3.63% of the total. The remaining expenses are as follows: insurance cost, \$662,923 or 1.62%; software expense, \$407,444 or 1.00%; advertising cost, \$6,586 or 0.02%; and miscellaneous cost \$975, or less than 0.00%.

**Table 3: GO Program Cash Expense Summary, FY 2022-23**

Source	Amount	Percentage
Professional & Contractual	(\$7,448,183)	18.25%
Wages, Benefits, & Staff Administrative Cost	(\$5,817,072)	14.25%
Advertising	(\$6,586)	0.02%
Equipment, Supplies, & Maintenance	(\$1,480,234)	3.63%
Insurance	(\$662,923)	1.62%
Miscellaneous	(\$975)	0.00%
Pavement Management (surface preparation, repairs & overlays)	(\$9,490,688)	23.25%
Software Expense	(\$407,444)	1.00%
Budget out	(\$15,500,825)	37.98%
<b>Total</b>	<b>(\$40,814,929)</b>	<b>100.00%</b>

Note: Based on unaudited accounts to June 30, 2023  
Source: City of Glendale, December 29, 2023

## FY 2023 Annual Report

The City of Glendale issued the first bonds (revenue obligation) backed by transportation sales tax revenues on November 06, 2007. All bond funds were expended (\$110,004,915.05) on transportation capital projects by the end of the fiscal year 2013 (see Table 4).

Source	Amount
Bond Issue	\$109,110,000.00
Bond Premium	\$1,953,498.95
Issuance Cost	(\$1,058,583.90)
Bond Funds Expended	(\$110,004,915.05)
<b>Bond Funds Remaining</b>	<b>\$0.00</b>
Note: Based on unaudited accounts to June 30, 2023	
Source: City of Glendale, November 20, 2023	

During FY 2015 and FY 2018, Glendale went through a refunding process to generate savings through a reduction of annual debt payments. At the end of FY 2023, \$50.24 million remaining in principal and interest remains to be paid through FY 2032 (see Table 5).

Source	Bond Series 2007	Bond Series 2015	Bond Series 2017	Total
Original Bond Issue	\$109,110,000	\$55,635,000	\$19,330,000	\$184,075,000
Principal Payments Made Through 7-1-2023	(\$31,275,000)	(\$12,585,000)	(\$12,145,000)	(\$56,005,000)
Bond Refunding, 2-25-2015	(\$59,110,000)	-	-	(\$59,110,000)
Bond Refunding, 6-22-2017	(\$18,725,000)	-	-	(\$18,725,000)
<b>Balance as of 6-30-2023</b>	<b>-</b>	<b>\$43,050,000</b>	<b>\$7,185,000</b>	<b>\$50,235,000</b>
Note: Based on unaudited accounts to June 30, 2023				
Source: City of Glendale, November 20, 2023				

## **Status of GO Program**

The status of all capital projects funded through the GO Program at the end of FY 2023 is listed below:

- **Northern Parkway** – The Northern Parkway corridor extends from Loop 303 to Grand Avenue. The parkway between Loop 303 and Agua Fria River is complete and operational. Construction of the El Mirage Alternative Access project, which includes 129th Avenue from the westbound Northern Parkway frontage road to Butler Drive and Butler Drive from 127th Avenue to Dysart Road, was underway in FY 2023. Funds are programmed to complete the facility from Loop 303 to Loop 101/91st Avenue by FY 2026. Design of both the Parkway project segments, from 91<sup>st</sup> Avenue to 103<sup>rd</sup> Avenue and from 103<sup>rd</sup> Avenue to Agua Fria River are underway.
- **Capital Bridge Repair** – This is an ongoing program. Activities during FY 2023 included: joint repair and concrete spall work on the New River bridge at Glendale Avenue; Joint repair work at the Arizona Canal bridge at Cactus Road; and concrete repair work at the Arizona Canal Diversion Channel bridge at Cactus Road.
- **Arterial Street Reconstruction** - This project for FY 2023 includes reconstructions for 51<sup>st</sup> Avenue from Olive Avenue to Cactus Road, 67<sup>th</sup> Avenue from Greenway Road to Bell Road, 83<sup>rd</sup> Ave from Glendale Avenue to Northern Avenue, and 67<sup>th</sup> Avenue from Beardsley Road to Pinnacle Peak Road.
- **Arterial Pavement Treatment** - This project will provide pavement treatment for approximately three to five miles of arterials citywide. This funding sources covered eight miles of arterial streets for slurry seal works during FY 2023 including Northern Avenue from 59<sup>th</sup> Avenue to 67<sup>th</sup> Avenue, 91<sup>st</sup> Avenue from Cardinals Way to Glendale Avenue, 91<sup>st</sup> Avenue from Glendale Avenue to Peroira Row, Glendale Avenue from 67<sup>th</sup> Ave to 75<sup>th</sup> Avenue, Northern Avenue from 51<sup>st</sup> Avenue to 59<sup>th</sup> Avenue, Northern Avenue from 43<sup>rd</sup> Avenue to 51<sup>st</sup> Avenue, Greeway Road from 51<sup>st</sup> Avenue to 59<sup>th</sup> Avenue, and 59<sup>th</sup> Avenue from Camelback Road to Bethany Home Road.
- **Extend Fiber Optic Network (Renamed Traffic Signal Interconnect)** - This project will extend the City fiber and conduit network into west Glendale by approximately 18 miles of fiber optic cable and conduit. This project would connect approximately 10 traffic signals. The City has a Request for Proposal to solicit bids for a citywide fiber project during FY2023.
- **ITS Upgrades (Local Match)** – This program provides local match funds for federally funded Intelligent Transportation Systems (ITS) projects citywide. During FY 2023 one ITS project required funds: the cost to cover the installation of a High Intensity Activated

## FY 2023 Annual Report

CrossWalk (HAWK) at 67<sup>th</sup> Avenue and Montebello Avenue. Construction was performed during FY 2023 and will continue into FY 2024, it is estimated to be completed in the fourth quarter of FY 2024.

- **Sarival Avenue & Bethany Home Road Signal** – This project will install a traffic signal at the intersection of Sarival Avenue and Bethany Home Road. The project includes right-of-way acquisition and utility relocation efforts. A majority of the project costs are funded through the Development Impact Fee (DIF) Program and partially funded using the GO Program. The design was initially started in FY 2023 and is currently at the 95% stage. Final edits to the plan sheets are being made and the project should be ready to be bid out in the third quarter of FY 2024.
- **Sarival Avenue & Glendale Avenue Signal** - This project will install a traffic signal at the intersection of Sarival Avenue and Glendale Avenue. The project includes right-of-way acquisition and utility relocation efforts. A majority of the project costs are funded through the DIF Program and partially funded using the GO Program. The design was initially started in FY 2023 and is currently at the 95% stage. Final edits to the plan sheets are being made. The final plans will be submitted to the City in the third quarter of FY 2024. The project is currently lacking the necessary funds to bid out the project.
- **61st & Olive Traffic Signal Upgrade** - The project is partially funded with MAG Roadway Safety Program funding and the rest from the GO Program. The design for this project is completed during FY 2023. The City is working on acquiring the Right of Way needed for the project. The project should go to bid by the third quarter of FY 2024.
- **Phase III of Flashing Yellow Arrow** – This phase involves 11 intersections. Federal funds for construction were awarded for FY 2022. Glendale issued the local match for the design costs in FY 2020 using GO Program funds. The design activities were performed through FY 2022 and will continue into FY 2023. The construction is anticipated to be started in FY 2024.
- **Phase IV** – This is an ongoing phase involving three intersections which are 47<sup>th</sup> Ave and Olive Avenue; 55<sup>th</sup> Avenue and Olive Avenue; and 67<sup>th</sup> Avenue and Butler Drive. The design continued into FY 2023 and is anticipated to be complete by FY 2024. The project was advertised in the first quarter of FY 2024 and ADOT awarded the project in the second quarter of FY 2024. Construction of this project will start in the third quarter of FY 2024.
- **Bus Pullouts** - The project was broken into two phases. 14 locations were identified - Phase A has 8 locations and 6 locations are included in Phase B that requires Right of Way. The design for the phase A locations has been finalized and completed during FY 2023. The Phase A project will advertise for bids in the second quarter of FY 2024 with an anticipated bid opening in the third quarter of FY 2024.

## FY 2023 Annual Report

- **Northern Parkway Cable Barrier 2** – This project is to install a median cable barrier between 143rd Avenue and 1/4-mile west of Dysart Road, the project is on hold until external funding is secured.
- **53rd & Camelback New HAWK** - This project is to install a high-intensity activated crosswalk beacon also known as HAWK at the intersection of 53rd Avenue and Camelback Road. The design was completed in FY 2023 and the project was advertised and awarded. Construction is expected to start in FY 2024.
- **58th Avenue & Bethany Home Road** - This project will install a High-intensity Activated crosswalk (HAWK) and wrought iron fencing along the raised median on Bethany Home Road adjacent to the park to direct pedestrian traffic to the designated crossing locations. The design for the proposed project started in FY 2023 and is to be finalized at the beginning of FY 2024. Project bids are scheduled to start in the third quarter of FY 2024.
- **Guardrail Update** – This is an ongoing project. Funding in FY 2023/2024 has been allocated to upgrade the substandard guardrail on Glendale Avenue over the Agua Fria river crossing.
- **Speed Feedback Signs School Zones** - Install school zone signs and flashing beacons at Glendale High School and Arrowhead Elementary School during FY 2023 along arterials. The construction for Luke Elementary and Maryville Prep is anticipated to be completed in FY 2024.
- **67th Avenue Bike Lanes** - This project will install bike lanes on 67th Avenue between Missouri Avenue and Cholla Street. Glendale was awarded federal funds for design and construction, requiring local matching funds from the GO Program. The project design was initiated in FY 2021. Design activities continued through FY2023 and were completed during the first quarter of FY 2024. The project was bid out by ADOT during the third quarter of FY2024 and construction activities are scheduled to be completed by the second quarter of FY 2025.
- **Missouri Active Transportation Improvements** – This project will close sidewalk gaps and improve bicycle facilities in the area immediately west of Grand Avenue, between Missouri Avenue and Bethany Home Road. Glendale was awarded federal funds for design and construction during FY 2022, requiring local matching funds from the GO Program. The project design was initiated during the final quarter of FY 2022 and continued through FY 2023, and into FY2024. Construction is currently programmed for FY 2025.
- **Maryland Active Transportation Improvements** – This project will close sidewalk gaps and improve bicycle facilities in the area bounded by 59<sup>th</sup> Avenue, Maryland Avenue, 43<sup>rd</sup>

## FY 2023 Annual Report

Avenue, and Bethany Home Road. Glendale was awarded federal funds for design and construction during FY 2022, requiring local matching funds from the GO Program. The project design was initiated during the final quarter of FY 2022 and continued through FY 2023 into FY 2024. Construction is currently programmed for FY 2025.

- **Central Core Sidewalks** – This project will close gaps in the sidewalk network near downtown Glendale. Glendale was awarded federal funds for design and construction, requiring local matching funds from the GO Program. The project design was initiated in FY 2021 and continued through FY 2023. Additional federal funds are needed from MAG to address increased construction costs, requiring an increase of \$32,277 in GO funds to provide the necessary additional local matching funds. Due to the delay in obtaining the additional funds, construction is currently programmed for the third quarter of FY 2024.
- **Olive Ave 59-67 Street Lights** – The project is partially funded with MAG Roadway Safety Program funding. The project is for the installation of approximately 22 new arterial streetlights between North 59<sup>th</sup> Avenue and North 67<sup>th</sup> Avenue. The design for this project started in FY 2023 and was completed at the beginning of FY 2024. The City is working on acquiring the Right of Way needed for the project. The project should go to bid by the third quarter of FY 2024.
- **Infill Streetlights**– This project is for the installation of up to 85 new streetlights that City residents have requested in various locations due to inadequate lighting. The design of this project was completed prior to FY 2023. Construction starts in early FY 2024. Currently, there are 11 streetlights that have been energized and are working. In addition, 23 other poles have been installed but are waiting on the utility company for energization. The project completion is estimated to be FY 2025.
- **North Glendale Park & Ride Project** - This project will establish a permanent Park and Ride facility in north Glendale, located at the Foothills Recreation and Aquatics Center (FRAC). The Park & Ride will use the far west end of the FRAC parking lot and will consist of 131 covered parking spaces. The possible installation of Electric Vehicle charging stations as well as solar panels are being considered and evaluated as part of the design process of the project. The start of construction is programmed for late FY 2024, or early FY 2025.
- **Bus Stop Enhancements** - This project sets aside funding to enhance bus stops as well as bring them into compliance with accessibility requirements as required by the Americans with Disability Act (ADA) legislation. One hundred and ninety-five bus stops were identified as requiring some improvements to bring them into compliance. By the end of FY 2023, eighty-three bus stops had been improved and brought into compliance.

## FY 2023 Annual Report

- **Airport Design Standards** – The Airport Design Guidelines were completed in FY2023 and have been implemented. The first building designed with the new guidelines is expected to be constructed in FY2024.
- **Airside Pavement Maintenance** - The airport used pavement maintenance funds to refresh the north apron with an emulsion coating and paint in preparation for the Super Bowl. The project was completed during the third quarter of FY 2023.
- **Airport Auto Parking Lot** - The auto parking received an emulsion coat and new paint. This project was completed in FY 2023.
- **Airport Matching Funds** - Matching funds continue to be used to provide the local share of Federal and State Airport Improvement Program grants. In FY2023, these funds were used to pay the City’s share of the Taxiway A reconstruction which was completed in FY 2023, as well as two phases of South Apron reconstruction to be completed in FY 2024.
- **Glendale Ops Campus-Filed Staff Building** – This project is for the design and construction of the field staff building located on the operations campus. The Field Operations Department is in the process of installing a fence at the Spring City staff parking lot for added security until they are relocated to the Field Staff building. The fence was ordered in FY 2023 and installation is anticipated to be completed in FY 2024. Engineering and Field Operations will be focusing on the design for this building during FY 2023 and are anticipated to be completed in FY2025.
- **Fleet Shop Equipment Replacement** – During FY 2023, all new vehicle lifts are complete, and welding equipment will be operational in FY 2024. The last replacement for the vehicle alignment machine has been ordered and is scheduled for delivery within FY 2023.

Programs funded through the GO Program during FY 2023 are listed below:

- **Pavement Management Program** – This ongoing program provides various street pavement treatments across Glendale's roadway network. Specific activities include surface preparation, repairs and treatments, milling, and asphalt overlays. The type, intensity, and frequency of treatment are determined by the existing pavement condition, traffic volumes, and street type.
- **Airport Matching Funds** – Ongoing funding to pay the local match for the airport grant project.

## FY 2023 Annual Report

- **Streetlight Pole Program** – Ongoing program to replace streetlight poles in citywide areas. The City is in the process of purchasing poles and creating space to store these poles so that they can be manufactured and sent to the City for construction.
- **Vehicle Replacement Program** – Ongoing program to replace vehicles across multiple Transportation divisions.
- **General Engineering Consultant** – Ongoing general engineering consultant services to support with scoping, design, and cost estimates toward potential external funding opportunities.
- **Glendale OnBoard Microtransit Service** for all residents and ADA Paratransit service for disabled individuals continues to be provided in Glendale. Regional ADA service now provides a transfer-less ride for disabled transit users taking a trip with either an origin or a destination outside Glendale.
- **Glendale Urban Shuttle (GUS)** continues to operate, offering three neighborhood circulator routes in downtown and north-central Glendale. All GUS service is offered at no cost to the user.
- **Taxi Voucher program**, providing an alternative transportation program provides capped medical transport funding for Glendale residents.
- **Fixed Route Service** contract with the City of Phoenix and agreement with Valley Metro RPTA with the operation of 12 local routes.
- **Ongoing travel demand management** efforts required as specified in the City’s approved Travel Reduction Program include:
  - “Travel Green” is an effort to reduce Single Occupancy Vehicle (SOV)
  - Bike to Work, walk to work, carpool, electric or hybrid vehicle, compressed work-week, telecommute
  - Platinum Pass (bus & light rail bus card) 100% subsidy,
  - Offer Employee Incentives to those who participate as an Alternate Mode User (AMU) in the Travel Green Program
  - Guaranteed ride home for employees who use an alternate mode of transportation to/from work (this is in the event of illness, family emergency, or other unforeseen circumstances)

## FY 2023 Annual Report

- Preferred parking was available for registered carpoolers
- Travel Reduction Program Survey
- Clean and Green Annual Mailing
- **Ongoing Traffic education** efforts to promote traffic safety and alternative travel options include:
  - Safe Routes to School
  - Walk & Bike Your Child to School
  - Be Safe Be Seen (Pedestrian Safety)
  - Driver Safety Messages
  - Alive at 25 Driver Awareness Program
  - Glendale Family Bike Ride
  - Regional Crossing Guard Training
  - Touch-A-Truck
  - GAIN
  - City and Neighborhood Safety Events
  - Community Outreach and Social Media
- **Traffic Mitigation** efforts include studies and installation of recommended devices or improvements to address resident concerns related to neighborhood traffic.
- **Traffic Systems Management** currently operates 17 dynamic message signs, 28 lane control signs, 283 closed circuit television cameras, 12 count stations, and 104 miles of fiber optic cable and conduit. These infrastructure installations help with traffic management for events and day-to-day travel in Glendale.

# FY2023 Project Status Map

## GO Program

