



FY 2024 Annual Report*



City of Glendale, Arizona
January 9, 2025

*Includes FY 2024 close-out information through June 30, 2024

ACKNOWLEDGMENTS

MAYOR AND CITY COUNCIL

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Bart Turner
Dianna Guzman
Leandro Baldenegro
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CITIZENS TRANSPORTATION OVERSIGHT COMMISSION BOARD MEMBERS

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GO PROGRAM MANAGEMENT AND FINANCIAL PERSPECTIVE

INTRODUCTION

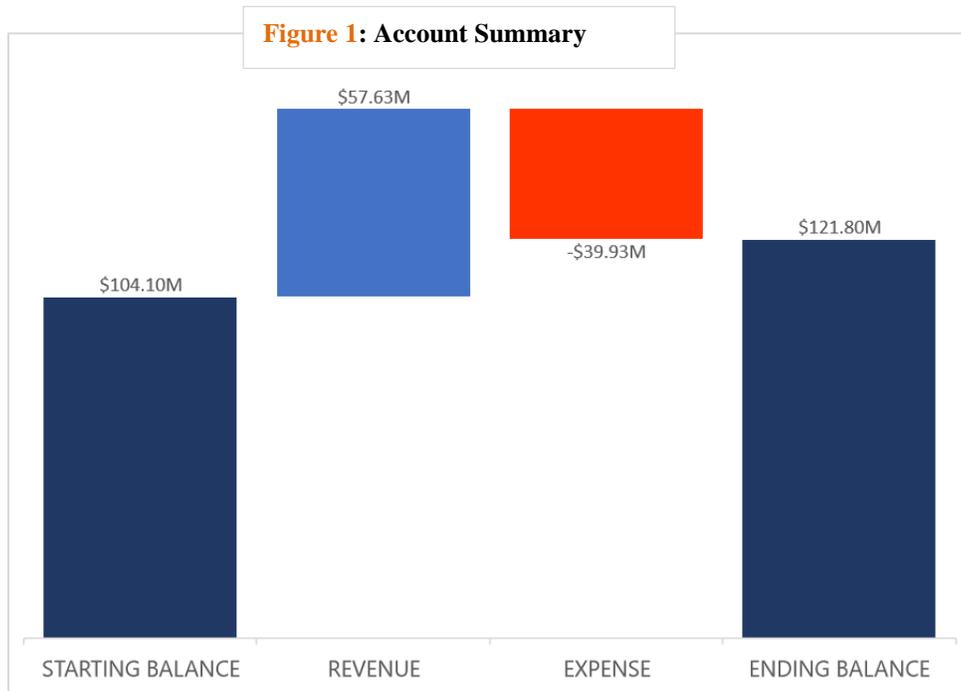
Financial management is an important aspect of the Glendale Onboard Transportation (GO) Program. This process helps to ensure that GO Program revenues and expenditures are in balance and keeps the public notified of changes to the program. This report addresses the fiscal year 2024 financial condition and provides project status updates. This is the 23rd annual GO Program Annual Report. This report presents information funded through the GO Program; other funding sources are not included.

Commitments were made to voters to ensure the financial integrity of the GO Program by establishing a Citizens Transportation Oversight Commission (CTOC), requiring an annual report, maintaining a balanced program, and completing an audit every three years. The GO Program encompassing 10 years was presented to CTOC on the following meetings: May 4, 2023, June 1, 2023, July 6, 2023. The FY24 program was recommended by the CTOC on the final presentation on August 3rd, 2023.

FY 2024 FINANCIAL CLOSE

The FY2024 GO Program Fund began on July 1, 2023, with a balance of **\$104,096,535** (see Table 1). The Fund received **\$57,634,749** in revenues and incurred **\$39,930,350** in expenses; this amount of expenditure is a decrease of \$884,570 from the fiscal year 2023. The ending balance on June 30, 2024, was **\$121,800,934**.

Balance Forward (7/1/2023)	\$ 104,096,535
Revenue	\$ 57,634,749
Expense	\$ (39,930,350)
Balance Ending (6/30/2024)	\$ 121,800,934
Note: Based on unaudited accounts to June 30, 2024	
Source: City of Glendale, November 13, 2024	



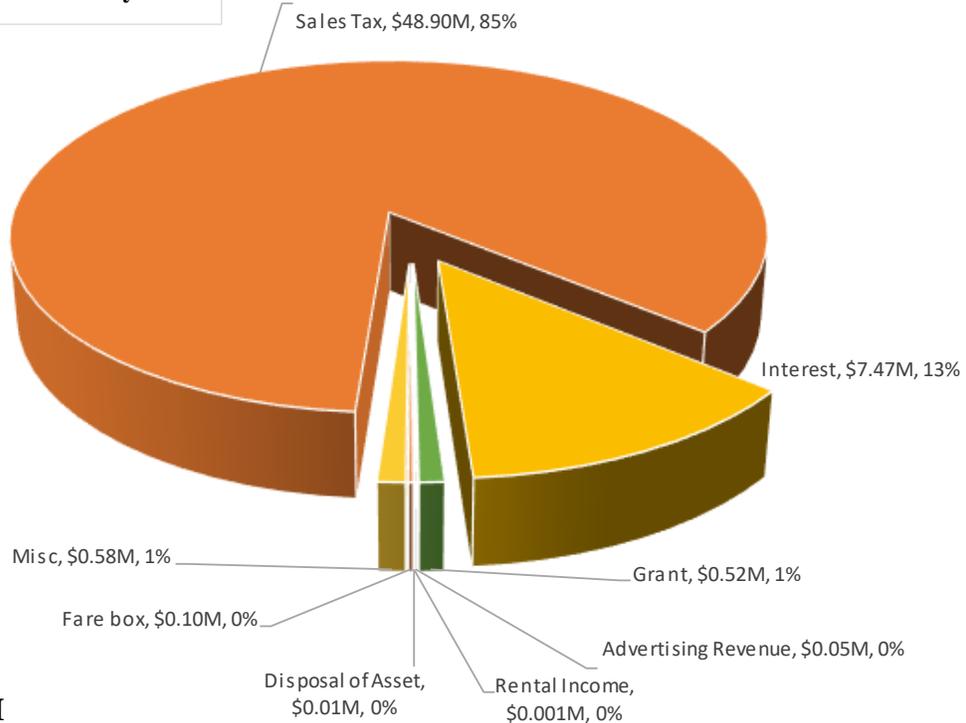
REVENUE SUMMARY

Sales tax collected during the fiscal year 2024 was the largest contributor to the GO Program fund, with revenue of \$48,902,000, or 85% of total revenue (see Table 2). The next three largest inflows came from interest, \$7,470,385 or 13%, and miscellaneous, \$578,312 or 1%. The remaining funding sources include grant (\$522,363 or 0.9%), farebox (\$102,619 or 0.2%), advertising revenue (\$46,619 or 0.01%), disposal of assets (\$11,725 or 0.02%) and rental income (\$725 or .001%). No development agreement in-lieu fees were collected in the GO Program fund.

Table 2: GO Program Revenue Summary, FY 2023-24		
Source	Amount	Percentage
Sales Tax	\$ 48,902,000	85%
Interest	\$ 7,470,385	13%
Grant	\$ 522,363	1%
Advertising Revenue	\$ 46,619	0.1%
Rental Income	\$ 725	0.001%
Disposal of Asset	\$ 11,725	0.02%
Fare box	\$ 102,619	0.2%
Developer Agmr. in Lieu of Fees	\$ -	-
Misc	\$ 578,312	1%
Total	\$ 57,634,749	100%

Note: Based on unaudited accounts to June 30, 2024
Source: City of Glendale, November 13, 2024

Figure 2: Revenue Summary



Total: \$57.63M

EXPENSE SUMMARY

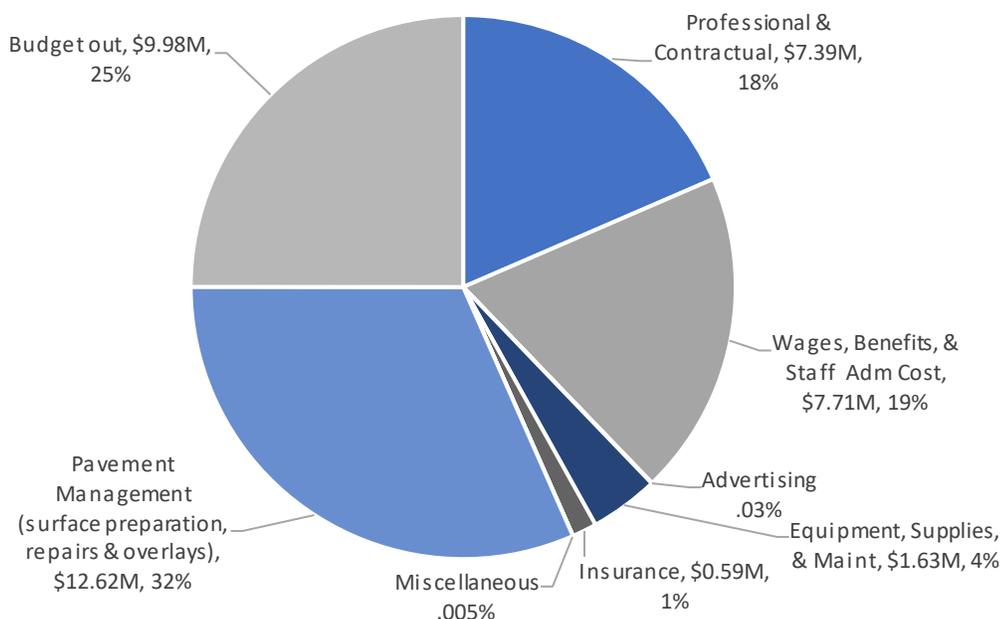
Pavement Management (surface preparation, repairs & overlays), cost was the largest expense category, accounting for \$12,620,723 or 32% of all cash expenses (see Table 3). The second largest category was Budget out (annual debt service and cash for capital projects) \$9,978,156 or 25%, followed by wages, benefits, and staff administrative costs, \$7,711,383 or 19%. The next two categories include professional and contractual, \$7,386,107 or 18%, and equipment, supplies, and maintenance with \$1,633,886 or 4% of the total. The remaining expenses are as follows: insurance cost, \$587,488 or 1%; advertising cost, \$10,757 or 0.03%; and miscellaneous cost \$1,850, or 0.005%.

Table 3: GO Program Cash Expense Summary, FY 2023-24

Source	Amount	Percentage
Professional & Contractual	\$ (7,386,107)	18%
Wages, Benefits, & Staff Adm Cost	\$ (7,711,383)	19%
Advertising	\$ (10,757)	0.03%
Equipment, Supplies, & Maint.	\$ (1,633,886)	4%
Insurance	\$ (587,488)	1%
Miscellaneous	\$ (1,850)	0.005%
Pavement Management (surface preparation, repairs & overlays)	\$ (12,620,724)	32%
Budget out	\$ (9,978,156)	25%
Total	\$ (39,930,350)	100%

Note: Based on unaudited accounts to June 30, 2024
Source: City of Glendale, November 13, 2024

Figure 3: Expense Summary



Total: \$39.93 M

BONDS

The City of Glendale issued the first bonds (revenue obligation) backed by transportation sales tax revenues on November 06, 2007. All bond funds were expended (\$110,004,915) on transportation capital projects by the end of the fiscal year 2013 (see Table 4).

Table 4: Status of GO Program Bond Funds	
Source	Amount
Bond Issue	\$ 109,110,000
Bond Premium	\$ 1,953,499
Issuance Cost	\$ (1,058,584)
Bond Funds Expended	\$ (110,004,915)
Bond Funds Remaining	\$ -
Note: Based on unaudited accounts to June 30, 2024 Source: City of Glendale, October 1, 2024	

During FY 2015 and FY 2018, Glendale went through a refunding process to generate savings through a reduction of annual debt payments. At the end of FY 2024, \$45.7 million remaining in principal and interest remains to be paid through FY 2032 (see Table 5).

Table 5: Status of Transportation Bond Issuances				
Source	Bond Series 2007	Bond Series 2015	Bond Series 2017	Total
Original Bond Issue	\$ 109,110,000	\$ 55,635,000	\$ 19,330,000	\$ 184,075,000
Principal Payments Made Through 7-1-2024	\$ (31,275,000)	\$ (17,100,000)	\$ (12,160,000)	\$ (60,535,000)
Bond Refunding, 2-25-2015	\$ (59,110,000)	-	-	\$ (59,110,000)
Bond Refunding, 6-22-2017	\$ (18,725,000)	-	-	\$ (18,725,000)
Balance as of 6-30-2024	-	\$ 38,535,000	\$ 7,170,000	\$ 45,705,000
Note: Based on unaudited accounts to June 30, 2024 Source: City of Glendale, October 1, 2024				

GO PROGRAM PROJECT STATUS

The status of all **capital projects** funded through the GO Program at the end of FY 2024 is listed below as well as a map identifying project location:

- 1. Northern Parkway** – The Northern Parkway corridor extends from Loop 303 to Grand Avenue. The parkway between Loop 303 and Agua Fria River is complete and operational. Construction of the El Mirage Alternative Access project, which includes 129th Avenue from the westbound Northern Parkway frontage road to Butler Drive and Butler Drive from 127th Avenue to Dysart Road, was substantially complete in FY 2024. Funds are programmed to complete the facility from Loop 303 to Loop 101/91st Avenue by FY 2027. Design of both the Parkway project segments, from 91st Avenue to 103rd Avenue and from 103rd Avenue to Agua Fria River planned for FY2025.
- 2. Capital Bridge Repair** – Activities during FY 2024 included: deck rehabilitation and concrete spall repairs at Melinda Dr. bridge at Arrowhead Lakes; approach slab mill & asphalt overlay Skunk Creek bridge at Bell Rd.
- 3. Arterial Street Reconstruction** - The projects for FY 2024 included design services for reconstructions for 67th Avenue from Greenway Road to Bell Road, 83rd Ave from Glendale Avenue to Northern Avenue, and 75th Ave from Glendale Avenue to Northern Avenue.
- 4. Arterial Pavement Treatment** - This project was completed as of June 30, 2024.
- 5. Traffic Signal Interconnect** – This project is to extend the city fiber and conduit network into west Glendale by approximately 18 miles of fiber optic cable and conduit. This project is to connect approximately 10 traffic signals. The city has a Request for Proposal (RFP) to solicit bids for a citywide fiber project during FY2023. The city has not awarded the RFP as of the end of 2024. There were requirements that needed to be upgraded in the RFP. The City’s IT is leading the effort to get the RFP completed.
- 6. ITS Upgrades (Local Match)** –This program provides local match funds for federally funded Intelligent Transportation Systems (ITS) projects citywide. During FY 2024 one ITS project required funds: the cost to cover the installation of a High Intensity Activated Crosswalk (HAWK) at 67th Avenue and Montebello Avenue.
- 7. Sarival Avenue & Bethany Home Road Signal** –This project is to install a traffic signal at the intersection of Sarival Avenue and Bethany Home Road. The project includes right-of-way acquisition and utility relocation efforts. Most of the project costs are funded through the Development Impact Fee (DIF) Program and partially funded using the GO Program. The design started in FY 2023 and continued to FY24. Coordination is required with Maricopa County that owns the east leg of the intersection. The project has been delayed to FY 2025.
- 8. Sarival Avenue & Glendale Avenue Signal** - This project will install a traffic signal at the intersection of Sarival Avenue and Glendale Avenue. The project includes right-of-way acquisition and utility relocation efforts. Most of the project costs are funded through the DIF Program and partially funded using the GO Program. The design was initially started

in FY 2023 and is complete as of FY2024. The project is currently fully funded and construction is planned to start in FY2025.

9. 61st & Olive Traffic Signal Upgrade - The project is partially funded with MAG Roadway Safety Program funding and the rest from the GO Program. The design for this project was completed during FY 2023. The City is working on acquiring the Right of Way needed for the project and is currently in construction as of FY2024 to be completed in FY2025.

10. Flashing Yellow Arrow (FYA):

- **Phase III** - This phase involves 11 intersections. Federal funds for construction were awarded for FY 2022. Glendale issued the local match for the design costs in FY 2020 using GO Program funds. The design activities were performed through FY 2022 and continued into FY 2023. Lack of bids when the project was advertised in 2024 have caused the project to be delayed. The project has been advertised by ADOT this fall with a projected bid opening in January 2025. The construction is anticipated to start in FY 2025.
- **Phase IV** –This is an ongoing phase involving three intersections which are 47th Ave and Olive Avenue; 55th Avenue and Olive Avenue; and 67th Avenue and Butler Drive. The design continued into FY 2023 and was complete in FY 2024. The project was advertised in the first quarter of FY 2024 and ADOT awarded the project in the second quarter of FY 2024. Construction of this project is planned for FY2025.

11. Bus Pullouts - The project was broken into two phases. 14 locations were identified – Phase A has 8 locations of which the city had funding to complete 5 locations and 6 locations are included in Phase B that requires Right of Way. Construction is in progress as of FY2024.

12. Northern Parkway Cable Barrier 2 – This project is to install a median cable barrier between 143rd Avenue and 1/4-mile west of Dysart Road, the project is on hold until external funding is secured. A HSIP grant application was submitted and the city received a preliminary indication is that it is being considered for grant funding.

13. 53rd & Camelback New HAWK - This project is to install a high-intensity activated crosswalk beacon also known as HAWK at the intersection of 53rd Avenue and Camelback Road. Construction is in progress as of FY2024.

14. 58th Avenue & Bethany Home Road - This project will install a High-intensity Activated crosswalk (HAWK) and wrought iron fencing along the raised median on Bethany Home Road adjacent to the park to direct pedestrian traffic to the designated crossing locations. The design for the proposed project started in FY 2023 and was finalized at the beginning of FY 2024. Construction is planned for FY2025.

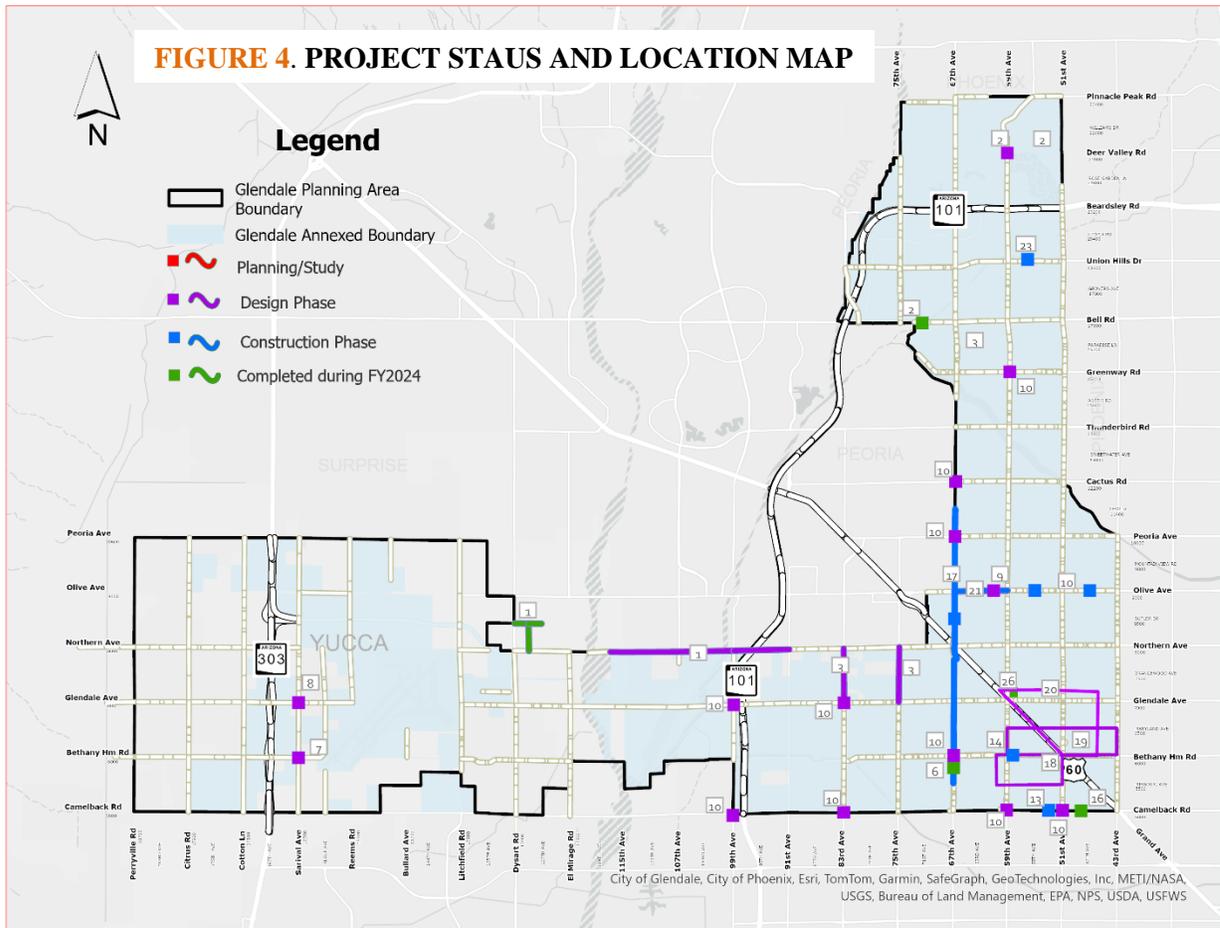
15. Guardrail Update –This is an ongoing project. Funding in FY 2023/2024 was allocated to upgrade the substandard guardrail on Glendale Avenue over the Agua Fria River crossing. Projects for FY25 are being evaluated, with the goal of improving safety at canal crossings.

- 16. Speed Feedback Signs School Zones** - Install school zone signs and flashing beacons at Glendale High School and Arrowhead Elementary School during FY 2023 along arterials. during FY 24 two schools were identified. They were Luke Elementary and Maryville Prep. Upgrades to the Maryville Prep school have been completed. The school zone in the vicinity of Luke Elementary is anticipated to be completed in FY2025.
- 17. 67th Avenue Bike Lanes** - This project will install bike lanes on 67th Avenue between Missouri Avenue and Cholla Street. Glendale was awarded federal funds for design and construction, requiring local matching funds from the GO Program. The project design was initiated in FY 2021. Design activities continued through FY2023 and were completed during the first quarter of FY 2024. Construction started in January 2024 and is scheduled for completion in FY2025.
- 18. Missouri Active Transportation Improvements** –This project will close sidewalk gaps and improve bicycle facilities in the area immediately west of Grand Avenue, between Missouri Avenue and Bethany Home Road. Glendale was awarded federal funds for design and construction during FY 2022, requiring local matching funds from the GO Program. The project design was initiated during the final quarter of FY 2022 and continued through FY 2024. Construction is currently programmed for FY 2025.
- 19. Maryland Active Transportation Improvements** –This project will close sidewalk gaps and improve bicycle facilities in the area bounded by 59th Avenue, Maryland Avenue, 43rd Avenue, and Bethany Home Road. Glendale was awarded federal funds for design and construction during FY 2022, requiring local matching funds from the GO Program. The project design was initiated during the final quarter of FY 2022 and continued through FY 2024. Construction is currently programmed for FY 2025.
- 20. Central Core Sidewalks** –This project will close gaps in the sidewalk network near downtown Glendale. Glendale was awarded federal funds for design and construction, requiring local matching funds from the GO Program. The project design was initiated in FY 2021 and was completed in FY2024. Additional federal funds are being pursued to address increased construction costs due to the delay in obtaining the additional funds, construction is currently programmed for the third quarter of FY 2025.
- 21. Olive Ave 59-67 Street Lights** –The project is partially funded with MAG Roadway Safety Program funding. The project is for the installation of approximately 22 new arterial streetlights between North 59th Avenue and North 67th Avenue. The design for this project started in FY 2023 and was completed at the beginning of FY 2024. Construction started in Summer 2024. 16 streetlights have been installed, but still need conduit installation. Four (4) of 22 streetlights won't be installed due to a lack of Right of Way.
- 22. Infill Streetlights**–This project is for the installation of up to 85 new streetlights that City residents have requested in various locations due to inadequate lighting. The design of this project was completed prior to FY 2023. Construction started in early FY 2024 and is in progress.
- 23. North Glendale Park & Ride Project** - This project will establish a permanent Park and Ride facility in north Glendale, located at the Foothills Recreation and Aquatics Center

(FRAC). The Park & Ride will use the far west end of the FRAC parking lot and will consist of 131 covered parking spaces. Design is in progress and Construction is expected to start in FY25.

- 24. Bus Stop Enhancements** - This project sets aside funding to enhance bus stops as well as bring them into compliance with accessibility requirements as required by the Americans with Disability Act (ADA) legislation. One hundred and ninety-five bus stops were identified as requiring some improvements to bring them into compliance. The engineering department is examining the work required for thirty bus stop enhancements planned to begin in FY2025
- 25. Transportation Plan** – The procurement process to identify a consultant to prepare the Plan was initiated in the fourth quarter of FY2024. The project kickoff is anticipated for the third quarter of FY2025.
- 26. Glendale Ops Campus Renovation - Field Staff Building (Phase I)** –This project is for the design and construction of the field staff building located on the operations campus pain in portion by GO program. The Spring City fence was installed, but the access control is still pending. Engineering is also taking the lead on this project but is working closely with Field Operations. Engineering will engage the selected architect in the first quarter of 2025 to review and update the design as necessary. We will start the process of contracting a general contractor for preconstruction services as well.
- 27. Fleet Shop Equipment Replacement** –This project was complete in FY 2024.
- 28. Spring City Demolition** - This project was placed on hold until the Police Department moves into the new Police Evidence Storage Facility. Also, the Engineering Department is the lead on this project. A portion of this project is funded by Transportation Sales Tax.
- 29. Car Wash Replacement** - This project is in progress and will be finished before the end of this fiscal year. The structural repairs were already completed, and the roof access ladder was installed. A portion of this project is funded by Transportation Sales Tax.
- 30. Street design project** - This project is to provide local match funds for potential grant projects. There are no grant projects that have secured funding to utilize this local match set-aside.

The map below (Figure 4) identifies FY2024 project locations and status corresponding to the list above. The projects in red indicate planning phase, purple in design phase, blue indicates under construction and green completed.



GO FUNDED ONGOING PROGRAMS:

- **Pavement Management Program** – This ongoing program provides various street pavement treatments across Glendale's roadway network. Specific activities include surface preparation, repairs and treatments, milling, and asphalt overlays. The type, intensity, and frequency of treatment are determined by the existing pavement condition, traffic volumes, and street type.
- **Airport Matching Funds** – Ongoing funding to pay the local match for the airport grant project.
- **Bike Projects Local Match** – Ongoing funding to pay the local match for bike grant projects.
- **Infill Sidewalk** – Ongoing funding to pay for missing sidewalks.

- **Streetlight Pole Program** – Ongoing program to replace streetlight poles in citywide areas. The city is in the process of purchasing poles and creating space to store these poles so that they can be manufactured and sent to the City for construction.
- **Vehicle Replacement Program** – Ongoing program to replace vehicles across multiple Transportation divisions.
- **General Engineering Consultant** – Ongoing general engineering consultant services to support with scoping, design, and cost estimates toward potential external funding opportunities.
- **Glendale OnBoard Microtransit Service** for all residents and ADA Paratransit service for disabled individuals continues to be provided in Glendale. Regional ADA service now provides a transfer-less ride for disabled transit users taking a trip with either an origin or a destination outside Glendale.
- **Glendale Urban Shuttle (GUS)** continues to operate, offering three neighborhood circulator routes in downtown and north-central Glendale. All GUS service is offered at no cost to the user.
- **Taxi Voucher program**, providing an alternative transportation program provides capped medical transport funding for Glendale residents.
- **Fixed Route Service** contract with the City of Phoenix and agreement with Valley Metro RPTA with the operation of 12 local routes.
- **Ongoing travel demand management** efforts required as specified in the City’s approved Travel Reduction Program include:
 - “Travel Green” is an effort to reduce Single Occupancy Vehicle (SOV)
 - Bike to Work, walk to work, carpool, electric or hybrid vehicle, compressed workweek, telecommute
 - Platinum Pass (bus & light rail bus card) 100% subsidy,
 - Offer Employee Incentives to those who participate as an Alternate Mode User (AMU) in the Travel Green Program
 - Guaranteed ride home for employees who use an alternate mode of transportation to/from work (this is in the event of illness, family emergency, or other unforeseen circumstances)
 - Preferred parking was available for registered carpoolers
 - Travel Reduction Program Survey
 - Clean and Green Annual Mailing
- **Ongoing Traffic education** efforts to promote traffic safety and alternative travel options include:
 - Safe Routes to School
 - Bicycle and Helmet Safety Presentations
 - Be Safe Be Seen (Pedestrian Safety)
 - Driver Safety Messages

- Alive at 25 Driver Awareness Program
 - Glendale Family Bike Ride
 - Regional Crossing Guard Training
 - Touch-A-Truck
 - GAIN
 - City and Neighborhood Safety Events
 - Community Outreach and social media
- **Traffic Mitigation** efforts include studies and installation of recommended devices or improvements to address resident concerns related to neighborhood traffic.
 - **Traffic Systems Management** currently operates 17 dynamic message signs, 28 lane control signs, 283 closed circuit television cameras, 12 count stations, and 104 miles of fiber optic cable and conduit. These infrastructure installations help with traffic management for events and day-to-day travel in Glendale.